AIICO Plaza : Plot PC 12, Churchgate Street, Victoria Island,
P.O Box: 2577, Lagos, Nigeria
Tel: 0700 AIIContact (0700 2442 6682 28), 08090335125, 01-2792930
Website: www.aiicoplc.com
E-mail: aiicontact@aiicoplc.com

AIICO Insurance Plc and Cornerstone Insurance Plc Announce Proposed Merger

LAGOS, NIGERIA – 23 November 2026 – AIICO Insurance Plc (NGX: AIICO) and Cornerstone Insurance Plc (Cornerstone) (NGX: CORNERST) wishes to notify Nigerian Exchange Limited (NGX), its shareholders and the investing public of a proposed merger of the two companies. The Boards of Directors of both companies have approved the proposal and will recommend it to their respective shareholders for approval.

The merger would bring together two complementary insurance businesses, with combined shareholders' funds of approximately ₦194 billion and total assets of approximately ₦858 billion. On completion, the merged company will remain listed on Nigerian Exchange Limited.

Transaction highlights

- **Scale**: The combined group is expected to be Nigeria's leading listed insurance company by gross written premium, insurance revenue, and shareholders' funds.
- **Capital and underwriting capacity**: The larger capital base would support the underwriting of larger risks and the retention of more business.
- **Complementary capabilities:** AIICO's businesses in life insurance, annuities, and retail distribution would complement Cornerstone's strength in general insurance and its growing takaful business.
- **Broader product range and reach**: The merger would bring together life, general, health, and Takaful products, supported by a larger service network.
- **Capacity to invest**: The combined group would have greater scale to invest in digitalisation and product development.

Strategic rationale

The proposed merger brings together complementary businesses and capabilities. AIICO contributes established positions in life insurance, annuities, and retail distribution. Cornerstone adds strength in general insurance and a growing Takaful business. Together, they would create a more diversified insurer with a broader product range, wider distribution, and greater scale to serve customers across the market.

That scale matters in an industry facing higher minimum capital requirements and a risk-based capital framework under NIIRA. With combined shareholders' funds of approximately ₦194 billion and total assets of approximately ₦858 billion, the enlarged group would have a stronger capital base to support larger underwriting commitments, retain more business, and invest in digitalisation and product development.

Insurance premiums remain a small share of Nigeria's economy, indicating significant scope to extend insurance to more individuals and businesses. By combining their capital, distribution, and

Olalekan Akinyanmi (Chairman); Babatunde Fajemirokun (Managing Director); Adewale Kadri (Executive Director – Technical); Gbenga Ilori (Executive Director – Retail Business); Kemi Adewole (Independent Non-Executive Director); Sadiq Mohammed (Independent Non-Executive Director); Oluwafolakemi Edun (Non-Executive Director); Raimund Snyders (Non-Executive Director, South African); Rolake Akinkugbe-Filani ((Non-Executive Director); Tunde Mabawonku (Non-Executive Director)

Authorized and Regulated by the National Insurance Commission LIC-006
Tax Identification No. (TIN) 00401332-0001

Keep Nigeria Clean - Recycle

AIICO INSURANCE
RC: 7340

AIICO Plaza : Plot PC 12, Churchgate Street, Victoria Island,
P.O Box: 2577, Lagos, Nigeria
Tel: 0700 AIIContact (0700 2442 6682 28), 08090335125, 01-2792930
Website: www.aiicoplc.com
E-mail: aiicontact@aiicoplc.com

expertise, AIICO and Cornerstone aim to build an insurer, better equipped to serve a wider range of needs and participate in the market's long-term growth.

Structure of the merger

The merger is expected to be implemented through a Scheme of Merger. The Scheme document will set out the full terms of the transaction, including the share exchange ratio, and will be sent to shareholders.

Approvals and next steps

The merger is subject to approval by the National Insurance Commission ("NAICOM"), the Federal Competition and Consumer Protection Commission ("FCCPC"), the Securities and Exchange Commission ("SEC") and NGX; approval by the shareholders of each company at their respective Court-Ordered Meetings; and sanction by the Federal High Court.

A Scheme document setting out the transaction details, the Boards' recommendations, and notices of the Court-Ordered Meetings will be sent to shareholders in due course. Shareholders do not need to take any action at this time.

Customers, partners, and employees

All existing AIICO and Cornerstone policies and claims will continue to be honoured in full. Customers do not need to take any action at this time.

Reinsurance companies, brokers, agents, bancassurance partners, and other distribution partners have contributed to the success of both companies and will remain important to the enlarged group. The group will build on these relationships, supported by a broader product range and greater underwriting capacity.

The enlarged group will build on the heritage, relationships, and expertise of both companies. Its greater scale and broader capabilities are expected to create opportunities for employees to develop their careers.

About AIICO Insurance Plc

AIICO Insurance Plc traces its roots to 1963. It was incorporated in 1970 and listed on the Nigerian Stock Exchange (now the NGX) in 1990. AIICO provides life, general and health insurance, as well as deposit administration and asset management services, to individual and corporate customers across Nigeria.

For: AIICO INSURANCE PLC



Donald Kanu, PhD, FIoD
Company Secretary

Olalekan Akinyanmi (Chairman); Babatunde Fajemirokun (Managing Director); Adewale Kadri (Executive Director – Technical); Gbenga Ilori (Executive Director – Retail Business); Kemi Adewole (Independent Non-Executive Director); Sadiq Mohammed (Independent Non-Executive Director); Oluwafolakemi Edun (Non-Executive Director); Raimund Snyders (Non-Executive Director, South African); Rolake Akinkugbe-Filani ((Non-Executive Director); Tunde Mabawonku (Non-Executive Director)

Authorized and Regulated by the National Insurance Commission LIC-006
Tax Identification No. (TIN) 00401332-0001

Keep Nigeria Clean - Recycle