

### CONDENSED CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS

31 DECEMBER, 2023

### **UNAUDITED FINANCIAL RESULTS FOR NINE MONTHS ENDED 31 DECEMBER 2023**

The Directors of Flour Mills of Nigeria Plc (FMN) are pleased to announce the unaudited financial results of the Group and the Company for the nine months ended 31 December 2023 as follows:

	Gro	up	Company		
	Nine montl	ns ended	Nine mont	hs ended	
	31/12/2023	31/12/2022	31/12/2023	31/12/2022	
	N'000	N'000	N'000	N'000	
Revenue	1,559,201,146	1,113,969,254	963,593,864	657,565,462	
Cost of sales	(1,328,543,351)	(1,010,740,375)	(818,187,039)	(598,834,414)	
Gross profit	230,657,795	103,228,879	145,406,825	58,731,048	
Selling and distribution expenses Administrative expenses (Impairment loss)/write-back on trade and intercompany	(18,687,466)	(13,334,425)	(13,817,961)	(10,575,338)	
	(38,293,913)	(30,940,113)	(23,758,158)	(18,943,907)	
	(2,421,836)	652,764	(1,174,992)	509,387	
receivables Net operating losses Operating profit	(120,450,866)	(7,695,317)	(62,927,482)	4,365,575	
	<b>50,803,714</b>	<b>51,911,787</b>	<b>43,728,232</b>	<b>34,086,766</b>	
Investment income	3,007,607	544,026	16,849,531	3,101,004	
Finance costs	(53,431,322)	(37,503,395)	(31,192,060)	(19,545,164)	
Profit before tax Tax expense	<b>380,000</b> (122,007)	<b>14,952,418</b> (4,934,195)	<b>29,385,704</b> (9,403,470)	<b>17,642,607</b> (5,822,047)	
Profit for the period	257,993	10,018,222	19,982,234	11,820,560	
Total comprehensive income	257,993	10,018,222	19,982,234	11,820,560	
Profit/(Loss) attributable to:	897,211	11,761,928	19,982,234	11,820,560	
Owners of the Company	(639,218)	(1,743,706)	-	-	
Non-controlling interests	<b>257,993</b>	<b>10,018,222</b>	<b>19,982,234</b>	11,820,560	
Total comprehensive income/(loss) attributable to: Owners of the Company Non-controlling interests	897,211 (639,218) <b>257,993</b>	11,761,928 (1,743,706) <b>10,018,222</b>	19,982,234 - <b>19,982,234</b>	11,820,560 	
Earnings per share - Basic (kobo)	22 22	287	487	288	
Earnings per share - Diluted (kobo)		287	487	288	

### **Explanatory Notes:**

FMN Plc has experienced continued strong revenue growth of 40% (Year on Year) with the gross profit growth of 123% ahead of revenue. Management remains optimistic that with the current government monetary policies at stabilising the FOREX market, and management's continued effort in sales and marketing activities (geared towards boosting our top line while keeping cost under control), it is expected that there will be improvement in our operations in the coming period.

### Securities Trading Policy

Flour Mills of Nigeria Plc has in place a Code of Conduct which aligns with section 14 of the Amendment to the Listing Rules of the Nigerian Exchange (NGX) Limited. During the period under review, the Directors and employees of the company complied with the Nigerian Exchange (NGX) Rules relating to securities transactions and the provisions of the FMN Code on Insider Trading.

### Compliance with Rules on Free float requirements

We confirm compliance with the free float requirements as up to twenty percent (20%) of the Issuer's issued share capital is available to the public and held by not less than three hundred (300) shareholders.

BY ORDER OF THE BOARD

Joseph A. O. Umolu

Company Secretary / Group Director, Legal Services

FRC/2013/NBA/0000003687

25 January 2024

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### CONSOLIDATED AND SEPARATE STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE NINE MONTHS ENDED 31 DECEMBER 2023

Group Company 3 months ended 3 months ended 9 months ended 3 months ended 9 months ended 3 months ended 9 months ended 9 months ended 31/12/2023 31/12/2023 \*31/12/2022 \*31/12/2022 31/12/2023 31/12/2023 \*31/12/2022 \*31/12/2022 Note N'000 N'000 N'000 N'000 N'000 N'000 N'000 N'000 594,553,333 Revenue 5 1,559,201,146 393,393,225 1,113,969,254 361,017,207 963,593,864 255,207,673 657,565,462 Cost of sales (469,407,286) (1,328,543,351) (1,010,740,375) 6 (358,951,055) (269,597,845)(818, 187, 039) (235, 195, 939)(598,834,414) Gross profit 125,146,047 230,657,795 34,442,170 103,228,879 91,419,362 145,406,825 20,011,734 58,731,048 Selling and distribution expenses (6,909,807)(18,687,466) (5,395,694)(13,334,425) (5,355,142)(13,817,961)(3.981.867)(10,575,338)Administrative expenses (13,104,442) (38,293,913) (12,850,589) (30,940,113) (8,399,908)(23,758,158) (8,528,858) (18,943,907) (Impairment loss)/write-back on trade and (2,039,280)(2,421,836) 1,108,127 652,764 (1,296,437)(1,174,992)(276,288)509,387 intercompany receivables (76,987,189) (120,450,866) 4,281,956 (7,695,317)(33,498,772)(62,927,482) 10,009,628 4,365,575 Net operating losses 9 26.105.329 50.803.714 21,585,969 51,911,787 42.869.103 43,728,232 17,234,349 34,086,766 Operating profit Finance income 1.237.385 3.007.608 165.846 544.026 7,769,721 16.849.532 852.847 3.101.004 Finance costs (18,825,694) (53,431,322) (15,182,397) (37,503,395)(9,751,007) (31,192,060)(7,958,809)(19,545,164) Profit before tax 8,517,020 380,000 6,569,418 14,952,418 40,887,817 29,385,704 10,128,386 17,642,606 Income tax expense 10 (261,993)(122,007)(2,251,216.00) (4,934,195) (8,570,351) (9,403,470) (3,417,121) (5,822,047) Profit for the period 8,255,027 257,993 4,318,202 10,018,222 32,317,466 19,982,234 6,711,265 11,820,560 Cashflow hedge (3,285,142)(3,374,133)821,286 843.533 Related tax Total comprehensive income 8,255,027 257,993 1,854,345 10,018,222 32,317,466 19,982,234 4,180,665 11,820,560 Profit/(loss) attributable to: 11,761,928 32,317,466 19,982,234 6,711,265 11,820,560 Owners of the Company 10,853,505 897,211 3,687,955 (2,074,492)(639,218)(1,743,706) Non-controlling interests 630,246 32,317,466 8,779,013 257,993 4,318,201 10,018,222 19,982,234 6,711,265 11,820,560 Total comprehensive income/(loss) attributable to: Owners of the Company 10,329,519 897,211 1,224,098 11,761,928 32,317,466 19,982,234 4,180,665 11,820,560 Non-controlling interests (2,074,492)(639,218)630,246 (1,743,706)8,255,027 1,854,344 10,018,222 32,317,466 19,982,234 4,180,665 11,820,560 257,993 Earnings per share - Basic (kobo) 11 265 22 90 287 788 487 164 288 Earnings per share - Diluted (kobo) 265 22 90 287 788 487 164 288

<sup>\*</sup>Due to the acquisition of Port Harcourt Flour Mills Limited within the FMN Group during the year (Note 27), the December 2023 numbers are those of the acquired entities while the December 2022 numbers are those of the Group prior to the acquisition.

## CONDENSED CONSOLIDATED AND SEPARATE STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2023

AS AT 31 DECEMBER 2023		_		_	
		Grou		Comp	
	Note	31/12/2023 N'000	*31/03/2023 N'000	31/12/2023 N'000	*31/03/2023 N'000
Assets					
Non-current assets					
Property, plant and equipment	13	334,224,203	340,804,379	101,162,141	122,019,533
Right of use assets	17	16,481,143	15,501,196	3,255,103	2,709,056
Biological assets	14	36,945	54,498	-	-
Intangible assets	15	13,436,080	13,705,232	26,366	61,775
Investment properties	16	1,243,501	1,322,333	49,139	50,680
Goodwill	12	4,148,022	4,148,022	1,876,816	1,876,816
Investment in subsidiaries	18	-,1-0,022	-,140,022	80,614,727	85,164,727
Other Investments	19	294,440	47,260	294,440	47,260
Deferred tax assets	19	·	·	294,440	47,200
	20	11,640,696	11,484,351	20 156 064	20.052.541
Long term loans receivable	20	46,295	43,534	38,156,964	20,853,541
Total non-current assets		381,551,325	387,110,805	225,435,696	232,783,388
Current assets					
Inventories	21	430,824,356	336,374,640	206,380,334	151,925,626
Biological assets	14	3,215,875	666,274	- · · · · -	-
Trade and other receivables	22	76,337,011	47,469,558	194,480,354	97,817,112
Prepayment & deposit for import	23	273,143,013	228,073,084	218,660,414	169,592,143
Cash and cash equivalents	24	170,010,373	97,702,029	130,129,093	67,167,053
·	21				
Total current assets		953,530,629	710,285,585	749,650,195	486,501,934
Total assets		1,335,081,954	1,097,396,390	975,085,891	719,285,322
Equity and liabilities					
Capital and reserves					
Share capital		2,050,197	2,050,197	2,050,197	2,050,197
Share premium		75,377,444	75,377,444	75,377,444	75,377,444
Fair value reserve		158,984	(88,196)	158,984	(88,196)
Hedging reserve		· -	•	· -	
Retained earnings		124,339,262	132,667,941	115,237,426	104,481,082
Equity attributable to owners of the Company		201,925,887	210,007,386	192,824,051	181,820,527
Non-controlling interest		14,578,284	15,217,502	-	-
Total Equity		216,504,171	225,224,888	192,824,051	181,820,527
Liabilities					
Non-current liabilities	00	040 040 045	040 040 700	440,000,000	04.000.050
Borrowings	26	219,312,645	210,240,706	118,032,968	64,608,656
Lease liabilities		37,158,780	15,722,575	1,124,071	427,938
Retirement benefit obligation		13,215,109	11,205,123	9,525,193	8,418,371
Long service award		3,962,457	4,060,137	2,917,986	2,529,289
Deferred taxation		19,620,736	19,489,454	16,932,999	14,582,143
Deferred income		26,004,276	27,362,183	2,786,521	2,998,181
Total non-current liabilities		319,274,003	288,080,178	151,319,738	93,564,578
Current liabilities					
Bank Overdraft	24	10,594,965	32,806,764	8,099,207	20,191,541
Trade and other payables	25	463,255,709	320,649,144	382,463,750	244,339,315
Borrowings	26	264,903,997	139,450,591	204,635,757	127,557,304
Lease liabilities		· · · · -	1,952,565	· · · -	-
Current tax payable		11,428,502	28,862,614	17,362,369	18,242,070
Deferred income		9,724,703	9,153,955	1,387,872	1,224,144
Derivative liability		-	2,942,620	, , <u>-</u>	2,088,559
Dividend payable		2,549,790	516,502	2,185,117	516,502
Customer deposits		36,846,115	47,756,569	14,808,029	29,740,782
Total current liabilities		799,303,781	584,091,324	630,942,102	443,900,217
Total liabilities		1,118,577,784	872,171,502	782,261,840	537,464,795
Total equity and liabilities		1,335,081,954	1,097,396,390	975,085,891	719,285,322
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The figrancial statements were approved by the board of directors and authorised for issue on 25 January 2024. They were signed on its behalf by:

Omoboyede O. Olusanya Group Managing Director FRC/2017/IODN/00000017634 Anders Kristiansson
Group Chief Finance Officer
FRC/2014/ANAN/00000009819

# CONSOLIDATED AND SEPARATE STATEMENT OF CHANGES IN EQUITY FOR THE NINE MONTHS ENDED 31 DECEMBER 2023

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	Share Capital	Share premium	Fair value reserve	Hedging reserve	Retained Earnings	Equity attributable to owner of the company	Non controlling interest	Total Equity
_	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000
Balance at 1 April 2022	2,050,197	75,377,444	(101,456)	(1,281,434)	111,101,724	187,146,475	8,758,216	195,904,691
Profit for the period	-	-	-	-	11,761,928	11,761,928	(1,743,706)	10,018,222
Other comprehensive income	-	-	6,460	1,281,434	-	1,287,894		1,287,894
Writeback of unclaimed dividends	-	-	-	-	31,569	31,569	-	31,569
Dividend declared	-	-	-	-	(8,815,847)	(8,815,847)	-	(8,815,847)
Balance at 31 December 2022	2,050,197	75,377,444	(94,996)	-	114,079,374	191,412,019	7,014,510	198,426,529

### Group

	Share Capital	Share premium	Fair value reserve	Hedging reserve	Retained Earnings	Equity attributable to owner of the company	Non controlling interest	Total Equity
	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000
Balance at 1 April 2023	2,050,197	75,377,444	(88,196)	-	132,667,941	210,007,386	15,217,502	225,224,888
Profit for the period	-	-	-	-	897,211	897,211	(639,218)	257,993
Other comprehensive income	-	-	247,180	-	-	247,180	-	247,180
Writeback of unclaimed dividends	-	-	-	-	-	-	-	-
Dividend declared	-	-	-	-	(9,225,890)	(9,225,890)	-	(9,225,890)
Balance at 31 December 2023	2,050,197	75,377,444	158,984		124,339,262	201,925,887	14,578,284	216,504,171

### Company

	Share Capital	Share premium	Fair value reserve	Hedging reserve	Retained Earnings	Total Equity
	N'000	N'000	N'000	N'000	N'000	N'000
Balance at 1 April 2022	2,050,197	75,377,444	(101,456)	(1,281,434)	98,619,096	174,663,847
Profit for the period	-	-	-	-	11,820,560	11,820,560
Other comprehensive income	-	-	6,460	1,281,434	_	1,287,894
Writeback of unclaimed dividends	-	-	-	-	31,569	31,569
Dividend declared	_	-	-	-	(8,815,847)	(8,815,847)
Balance at 31 December 2022	2,050,197	75,377,444	(94,996)	-	101,655,378	178,988,023

### Company

	Share Capital	Share premium	Fair value reserve	Hedging reserve	Retained Earnings	Total Equity
	N'000	N'000	N'000	N'000	N'000	N'000
Balance at 1 April 2023	2,050,197	75,377,444	(88,196)	-	104,481,082	181,820,527
Profit for the period	-	-	-	_	19,982,234	19,982,234
Other comprehensive income	-	-	247,180	-	-	247,180
Writeback of unclaimed dividends	-	-	-	-	-	-
Dividend declared	-	-	-	-	(9,225,890)	(9,225,890)
Balance at 31 December 2023	2,050,197	75,377,444	158,984	-	115,237,426	192,824,051

CONSOLIDATED AND SEPARATE STATEMENT OF CASHFLOWS				
FOR THE NINE MONTHS ENDED 31 DECEMBER 2023	Group		Compa	nv
	31/12/2023 N'000	*31/12/2022 N'000	31/12/2023 N'000	*31/12/2022 N'000
Cash flows from operating activities				
Profit before tax	380,000	14,952,418	29,385,704	17,642,607
Depreciation and amortization	26,168,592	23,968,028	11,594,248	10,660,338
Finance costs	53,431,322	37,503,395	31,192,060	19,545,164
Finance income	(3,007,608)	(544,026)	(16,849,532)	(3,101,004)
(Loss)/profit on disposal of fixed assets	(13,400)	(71,504)	9,826	(46,622)
Profit before changes in working capital	76,958,906	75,808,311	55,332,306	44,700,483
Changes in Working Capital				
(Increase)/ Decrease in Inventory	(94,449,716)	(43,880,999)	(54,454,708)	(10,648,930)
(Increase)/ Decrease in trade and other receivables	(28,867,454)	(6,396,269)	(96,663,242)	(17,001,301)
(Increase)/ Decrease in Biological assets	(2,532,048)	(2,585,562)	(40,000,074)	(70 550 000)
(Increase)/ Decrease in Prepayments and deposit for imports	(45,069,929)	(94,346,795)	(49,068,271)	(79,553,889)
Increase/ (Decrease) in Deferred tax assets (Increase)/ Decrease in Derivative assets	(156,345)	(219,181) (2,309,676)	]	(2,261,975)
Increase/ (Decrease) in Trade and other payable	142,606,565	109,392,397	138,124,435	15,494,550
Increase/ (Decrease) in Customers' deposit	(10,910,455)	(77,488)	(14,932,753)	(4,161,856)
Increase/ (Decrease) in Dividend payable	2,033,288	3,234,237	1,668,615	3,104,896
Increase/ (Decrease) in Tax Payable	(17,434,112)	(9,585,922)	(879,701)	(2,312,028)
Increase/ (Decrease) in Lease liabilities	19,483,640	4,460,863	696,133	(114,516)
Increase/ (Decrease) in Deferred taxation	131,282	7,102,447	2,350,856	1,455,514
Increase/ (Decrease) in Retirement benefit obligations	2,009,986	1,612,559	1,106,822	1,168,713
Increase/ (Decrease) in Long service award	(97,680)	136,670	388,697	75,449
Increase/ (Decrease) in Derivative Liabilities	(2,942,620)	(1,850,121)	(2,088,559)	(1,898,421)
Increase/ (Decrease) in Deferred revenue	(787,159)	8,682,918	(47,932)	(2,081,388)
Net changes in working capital	(36,982,757)	(26,629,921)	(73,799,608)	(98,735,181)
Cash Flow from/(used in) operating activities	39,976,149	49,178,391	(18,467,302)	(54,034,699)
Tax credit utilized	(2,021,589)	(3,655,552)	(408,124)	(2,734,841)
Tax paid	(15,609,278)	(9,419,521)	(7,524,190)	(3,943,718)
Net Cash Flow from operating activities	22,345,282	36,103,318	(26,399,616)	(60,713,257)
	,0.0,_0_			
Cash flows from Investing activities	,0 10,0_			
· · ·	(22,357,286)	(38,952,650)	(9,709,291)	(24,032,931)
Cash flows from Investing activities	, ,	<u> </u>	(9,709,291)	(24,032,931)
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc	, ,	(38,952,650)	(9,709,291) - -	(24,032,931) - -
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc	(22,357,286) - - (433,162)	(38,952,650) (331,074) (14,100,768)	(9,709,291) - - -	(24,032,931)
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc Purchase of biological assets	(22,357,286) - - (433,162) (437,748)	(38,952,650) (331,074) (14,100,768) - (18,694)	-	- - -
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc Purchase of biological assets Long term loans receivable	(22,357,286) - - (433,162) (437,748) (2,761)	(38,952,650) (331,074) (14,100,768) - (18,694) (5,166)	- - - - (17,303,423)	- - - - 26,360,360
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc Purchase of biological assets Long term loans receivable Finance income	(22,357,286) - - (433,162) (437,748)	(38,952,650) (331,074) (14,100,768) - (18,694)	-	- - -
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc Purchase of biological assets Long term loans receivable	(22,357,286) - - (433,162) (437,748) (2,761)	(38,952,650) (331,074) (14,100,768) - (18,694) (5,166)	- - - - (17,303,423)	- - - - 26,360,360
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc Purchase of biological assets Long term loans receivable Finance income	(22,357,286) - - (433,162) (437,748) (2,761) 3,007,608	(38,952,650) (331,074) (14,100,768) - (18,694) (5,166) 544,026	(17,303,423) 16,849,531	- - - 26,360,360 3,101,004
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc Purchase of biological assets Long term loans receivable Finance income  Net Cash flow (used in )/from investing activities  Financing activities  Proceeds from borrowings	(22,357,286) (433,162) (437,748) (2,761) 3,007,608 (20,223,349)	(38,952,650) (331,074) (14,100,768) - (18,694) (5,166) 544,026 (54,695,546)	(17,303,423) 16,849,531 (10,163,183)	26,360,360 3,101,004 5,123,384
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc Purchase of biological assets Long term loans receivable Finance income  Net Cash flow (used in )/from investing activities  Financing activities  Proceeds from borrowings Finance costs paid	(22,357,286) (433,162) (437,748) (2,761) 3,007,608  (20,223,349)	(38,952,650) (331,074) (14,100,768) - (18,694) (5,166) 544,026 (54,695,546) 79,962,519 (37,503,395)	(17,303,423) 16,849,531 (10,163,183) (152,035,123 (31,192,060)	26,360,360 3,101,004 5,123,384 89,932,623 (19,545,164)
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc Purchase of biological assets Long term loans receivable Finance income  Net Cash flow (used in )/from investing activities  Financing activities  Proceeds from borrowings	(22,357,286) (433,162) (437,748) (2,761) 3,007,608 (20,223,349)	(38,952,650) (331,074) (14,100,768) - (18,694) (5,166) 544,026 (54,695,546)	(17,303,423) 16,849,531 (10,163,183)	26,360,360 3,101,004 5,123,384
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc Purchase of biological assets Long term loans receivable Finance income  Net Cash flow (used in )/from investing activities  Financing activities  Proceeds from borrowings Finance costs paid	(22,357,286) (433,162) (437,748) (2,761) 3,007,608  (20,223,349)	(38,952,650) (331,074) (14,100,768) - (18,694) (5,166) 544,026 (54,695,546) 79,962,519 (37,503,395)	(17,303,423) 16,849,531 (10,163,183) (152,035,123 (31,192,060)	26,360,360 3,101,004 5,123,384 89,932,623 (19,545,164)
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc Purchase of biological assets Long term loans receivable Finance income  Net Cash flow (used in )/from investing activities  Financing activities  Proceeds from borrowings Finance costs paid Dividend paid  Cash flow from Financing activities	(22,357,286) (433,162) (437,748) (2,761) 3,007,608  (20,223,349)  155,055,422 (53,431,322) (9,225,890)  92,398,210	(38,952,650) (331,074) (14,100,768) - (18,694) (5,166) 544,026 (54,695,546) 79,962,519 (37,503,395) (5,703,999) 36,755,125	(17,303,423) 16,849,531 (10,163,183) (10,163,183) (152,035,123 (31,192,060) (9,225,890) 111,617,173	26,360,360 3,101,004 5,123,384 89,932,623 (19,545,164) (5,703,999) 64,683,461
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc Purchase of biological assets Long term loans receivable Finance income  Net Cash flow (used in )/from investing activities  Financing activities  Proceeds from borrowings Finance costs paid Dividend paid  Cash flow from Financing activities  Net Cash Flow	(22,357,286) (433,162) (437,748) (2,761) 3,007,608  (20,223,349)  155,055,422 (53,431,322) (9,225,890)  92,398,210	(38,952,650) (331,074) (14,100,768) - (18,694) (5,166) 544,026 (54,695,546) 79,962,519 (37,503,395) (5,703,999) 36,755,125	(17,303,423) 16,849,531 (10,163,183) (10,163,183) (152,035,123 (31,192,060) (9,225,890) 111,617,173	26,360,360 3,101,004 5,123,384 89,932,623 (19,545,164) (5,703,999) 64,683,461
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc Purchase of biological assets Long term loans receivable Finance income  Net Cash flow (used in )/from investing activities  Financing activities  Proceeds from borrowings Finance costs paid Dividend paid  Cash flow from Financing activities	(22,357,286) (433,162) (437,748) (2,761) 3,007,608  (20,223,349)  155,055,422 (53,431,322) (9,225,890)  92,398,210	(38,952,650) (331,074) (14,100,768) - (18,694) (5,166) 544,026 (54,695,546) 79,962,519 (37,503,395) (5,703,999) 36,755,125	(17,303,423) 16,849,531 (10,163,183) (10,163,183) (152,035,123 (31,192,060) (9,225,890) 111,617,173	26,360,360 3,101,004 5,123,384 89,932,623 (19,545,164) (5,703,999) 64,683,461
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc Purchase of biological assets Long term loans receivable Finance income  Net Cash flow (used in )/from investing activities  Financing activities  Proceeds from borrowings Finance costs paid Dividend paid  Cash flow from Financing activities  Net Cash Flow	(22,357,286) (433,162) (437,748) (2,761) 3,007,608  (20,223,349)  155,055,422 (53,431,322) (9,225,890)  92,398,210	(38,952,650) (331,074) (14,100,768) - (18,694) (5,166) 544,026 (54,695,546) 79,962,519 (37,503,395) (5,703,999) 36,755,125	(17,303,423) 16,849,531 (10,163,183) (10,163,183) (152,035,123 (31,192,060) (9,225,890) 111,617,173	26,360,360 3,101,004 5,123,384 89,932,623 (19,545,164) (5,703,999) 64,683,461
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc Purchase of biological assets Long term loans receivable Finance income  Net Cash flow (used in )/from investing activities  Financing activities  Proceeds from borrowings Finance costs paid Dividend paid  Cash flow from Financing activities  Net Cash Flow  Cash and cash equivalents at beginning of Period/Year  Cash and cash equivalents at end of the period  Closing	(22,357,286) (433,162) (437,748) (2,761) 3,007,608  (20,223,349)  155,055,422 (53,431,322) (9,225,890)  92,398,210  94,520,143 64,895,265  159,415,408	(38,952,650) (331,074) (14,100,768) - (18,694) (5,166) 544,026 (54,695,546) 79,962,519 (37,503,395) (5,703,999) 36,755,125 18,162,897 21,683,588 39,846,485	(17,303,423) 16,849,531 (10,163,183) (10,163,183) (152,035,123 (31,192,060) (9,225,890) 111,617,173 75,054,374 46,975,512 122,029,886	26,360,360 3,101,004 5,123,384 89,932,623 (19,545,164) (5,703,999) 64,683,461 9,093,588 15,710,878 24,804,466
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc Purchase of biological assets Long term loans receivable Finance income  Net Cash flow (used in )/from investing activities  Financing activities  Proceeds from borrowings Finance costs paid Dividend paid  Cash flow from Financing activities  Net Cash Flow  Cash and cash equivalents at beginning of Period/Year  Cash and cash equivalents at end of the period  Closing Bank deposits balances and cash	(22,357,286) (433,162) (437,748) (2,761) 3,007,608  (20,223,349)  155,055,422 (53,431,322) (9,225,890)  92,398,210  94,520,143 64,895,265  159,415,408	(38,952,650) (331,074) (14,100,768) - (18,694) (5,166) 544,026 (54,695,546) 79,962,519 (37,503,395) (5,703,999) 36,755,125 18,162,897 21,683,588 39,846,485	(17,303,423) 16,849,531 (10,163,183) (10,163,183) (152,035,123 (31,192,060) (9,225,890) 111,617,173 75,054,374 46,975,512 122,029,886	26,360,360 3,101,004 5,123,384 89,932,623 (19,545,164) (5,703,999) 64,683,461 9,093,588 15,710,878 24,804,466
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc Purchase of biological assets Long term loans receivable Finance income  Net Cash flow (used in )/from investing activities  Financing activities  Proceeds from borrowings Finance costs paid Dividend paid  Cash flow from Financing activities  Net Cash Flow  Cash and cash equivalents at beginning of Period/Year  Cash and cash equivalents at end of the period  Closing	(22,357,286)	(38,952,650) (331,074) (14,100,768) - (18,694) (5,166) 544,026 (54,695,546) 79,962,519 (37,503,395) (5,703,999) 36,755,125 18,162,897 21,683,588 39,846,485	(17,303,423) 16,849,531 (10,163,183) (10,163,183) (152,035,123 (31,192,060) (9,225,890) 111,617,173 75,054,374 46,975,512 122,029,886	26,360,360 3,101,004 5,123,384 89,932,623 (19,545,164) (5,703,999) 64,683,461 9,093,588 15,710,878 24,804,466
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc Purchase of biological assets Long term loans receivable Finance income  Net Cash flow (used in )/from investing activities  Financing activities  Proceeds from borrowings Finance costs paid Dividend paid  Cash flow from Financing activities  Net Cash Flow  Cash and cash equivalents at beginning of Period/Year  Cash and cash equivalents at end of the period  Closing Bank deposits balances and cash	(22,357,286) (433,162) (437,748) (2,761) 3,007,608  (20,223,349)  155,055,422 (53,431,322) (9,225,890)  92,398,210  94,520,143 64,895,265  159,415,408	(38,952,650) (331,074) (14,100,768) - (18,694) (5,166) 544,026 (54,695,546) 79,962,519 (37,503,395) (5,703,999) 36,755,125 18,162,897 21,683,588 39,846,485	(17,303,423) 16,849,531 (10,163,183) (10,163,183) (152,035,123 (31,192,060) (9,225,890) 111,617,173 75,054,374 46,975,512 122,029,886	26,360,360 3,101,004 5,123,384 89,932,623 (19,545,164) (5,703,999) 64,683,461 9,093,588 15,710,878 24,804,466
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc Purchase of biological assets Long term loans receivable Finance income  Net Cash flow (used in )/from investing activities  Financing activities  Proceeds from borrowings Finance costs paid Dividend paid  Cash flow from Financing activities  Net Cash Flow  Cash and cash equivalents at beginning of Period/Year  Cash and cash equivalents at end of the period  Closing Bank deposits balances and cash	(22,357,286)	(38,952,650) (331,074) (14,100,768) - (18,694) (5,166) 544,026 (54,695,546) 79,962,519 (37,503,395) (5,703,999) 36,755,125 18,162,897 21,683,588 39,846,485 73,997,749 (34,151,263) 39,846,486	(17,303,423) 16,849,531 (10,163,183) (10,163,183) (152,035,123 (31,192,060) (9,225,890) 111,617,173 75,054,374 46,975,512 122,029,886	26,360,360 3,101,004 5,123,384 89,932,623 (19,545,164) (5,703,999) 64,683,461 9,093,588 15,710,878 24,804,466
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc Purchase of biological assets Long term loans receivable Finance income  Net Cash flow (used in )/from investing activities  Financing activities  Proceeds from borrowings Finance costs paid Dividend paid  Cash flow from Financing activities  Net Cash Flow  Cash and cash equivalents at beginning of Period/Year  Cash and cash equivalents at end of the period  Closing Bank deposits balances and cash Bank overdrafts  Opening Bank deposits balances and cash	(22,357,286)	(38,952,650) (331,074) (14,100,768) - (18,694) (5,166) 544,026 (54,695,546) 79,962,519 (37,503,395) (5,703,999) 36,755,125 18,162,897 21,683,588 39,846,485 73,997,749 (34,151,263) 39,846,486	(17,303,423) 16,849,531 (10,163,183) (10,163,183) (152,035,123 (31,192,060) (9,225,890) 111,617,173 75,054,374 46,975,512 122,029,886 130,129,093 (8,099,207) 122,029,886	26,360,360 3,101,004 5,123,384 89,932,623 (19,545,164) (5,703,999) 64,683,461 9,093,588 15,710,878 24,804,466 47,228,814 (22,424,348) 24,804,466
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc Purchase of biological assets Long term loans receivable Finance income  Net Cash flow (used in )/from investing activities  Financing activities  Proceeds from borrowings Finance costs paid Dividend paid  Cash flow from Financing activities  Net Cash Flow  Cash and cash equivalents at beginning of Period/Year  Cash and cash equivalents at end of the period  Closing Bank deposits balances and cash Bank overdrafts	(22,357,286) (433,162) (437,748) (2,761) 3,007,608  (20,223,349)  155,055,422 (53,431,322) (9,225,890)  92,398,210  94,520,143 64,895,265  159,415,408  170,010,373 (10,594,965) 159,415,408	(38,952,650) (331,074) (14,100,768) - (18,694) (5,166) 544,026 (54,695,546) 79,962,519 (37,503,395) (5,703,999) 36,755,125 18,162,897 21,683,588 39,846,485 73,997,749 (34,151,263) 39,846,486	(17,303,423) 16,849,531 (10,163,183)  152,035,123 (31,192,060) (9,225,890)  111,617,173  75,054,374 46,975,512  122,029,886  130,129,093 (8,099,207) 122,029,886  67,167,053 (20,191,541)	26,360,360 3,101,004 5,123,384 89,932,623 (19,545,164) (5,703,999) 64,683,461 9,093,588 15,710,878 24,804,466 47,228,814 (22,424,348) 24,804,466
Cash flows from Investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiary - Honeywell Flour Mills Plc Acquisition of subsidiary - Port Harcourt Flour Mills Plc Purchase of biological assets Long term loans receivable Finance income  Net Cash flow (used in )/from investing activities  Financing activities  Proceeds from borrowings Finance costs paid Dividend paid  Cash flow from Financing activities  Net Cash Flow  Cash and cash equivalents at beginning of Period/Year  Cash and cash equivalents at end of the period  Closing Bank deposits balances and cash Bank overdrafts  Opening Bank deposits balances and cash	(22,357,286)	(38,952,650) (331,074) (14,100,768) - (18,694) (5,166) 544,026 (54,695,546) 79,962,519 (37,503,395) (5,703,999) 36,755,125 18,162,897 21,683,588 39,846,485 73,997,749 (34,151,263) 39,846,486	(17,303,423) 16,849,531 (10,163,183) (10,163,183) (152,035,123 (31,192,060) (9,225,890) 111,617,173 75,054,374 46,975,512 122,029,886 130,129,093 (8,099,207) 122,029,886	26,360,360 3,101,004 5,123,384 89,932,623 (19,545,164) (5,703,999) 64,683,461 9,093,588 15,710,878 24,804,466 47,228,814 (22,424,348) 24,804,466

<sup>\*</sup>Due to the acquisition of Port Harcourt Flour Mills Ltd within the FMN Group during the year (Note 27), the 2023 numbers are those of the merged entities while the 2022 numbers are those of the Group prior to the acquisition.

# NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED 31 DECEMBER 2023

### 1 Description of business

Flour Mills of Nigeria Plc was incorporated as a private limited Company on 29th September 1960 and was converted to a public liability Company in November 1978.

The Group's business is primarily divided into 4 business value chains which are;

#### Food value chain

Food business value chain involves flour milling, production of pasta and noodles.

### Sugar value chain

Sugar business value chain involves cultivating, processing, refining and selling of sugar.

### Agro-Allied value chain

Agro-Allied business value chain involves livestock husbandry, production of livestock feeds, sale of fertilizer, edible oil, farming and other agro-allied activities.

#### Support services

Support business value chain involves the manufacturing and sales of laminated woven polypropylene sacks and flexible packaging materials, operation of terminals A and B at Apapa Port, customs clearing, forwarding agents, shipping agents and logistics, haulage and real estate.

### 2 Reporting entity

The condensed consolidated and separate interim financial report of the Company as at and for the nine months ended 31 December 2023 comprises the Company alone (referred to as the 'Company') and the Company and its subsidiaries (together referred to as the 'Group').

### 3 Basis of preparation

### (a) Statement of compliance

This condensed consolidated and separate interim financial report has been prepared in accordance with IAS 34 Interim Financial Reporting. Selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in financial position and performance of the Group since the last consolidated financial statements as at and for the year ended 31 March 2023.

This condensed consolidated and separate interim financial report does not include all of the information required for full annual financial statements prepared in accordance with International Financial Reporting Standard.

### (b) Judgements and estimates

Preparing the interim financial report requires Management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

In preparing this condensed consolidated and separate interim financial report, significant judgements made by Management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 31 March 2023.

### 4 Significant accounting policies

The accounting policies applied by the Group in this condensed consolidated and separate interim financial report are the same as those applied by the Group in its consolidated statements as at and for the year ended 31 March 2023.

# NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED 31 DECEMBER 2023

### 5 Operating segments

### Information about reportable segments

The following is an analysis of the Group's revenue and results from continuing operations by reportable segment.

### Group

	Segment re	Profit before tax Six months ended		
	31/12/2023 N'000	*31/12/2022 N'000	31/12/2023 N'000	*31/12/2022 N'000
Food	1,039,303,065	724,219,714	10,904,325	2,258,576
Agro Allied	235,278,280	218,237,900	10,020,749	9,294,425
Sugar	251,912,878	144,859,330	(20,712,168)	1,010,432
Support services	32,706,923	26,652,310	167,094	2,388,984
Total	1,559,201,146	1,113,969,254	380,000	14,952,418

### Company

	Segment re Nine months		Profit before tax Nine months ended	
	31/12/2023	*31/12/2022	31/12/2023	*31/12/2022
	N'000	N'000	N'000	N'000
Food	920,343,044	621,629,660	23,399,595	13,957,656
Support services	43,250,820	35,935,802	5,986,109	3,684,951
Total	963,593,864	657,565,462	29,385,704	17,642,607

 $Segment\ revenue\ reported\ above\ represents\ revenue\ generated\ from\ external\ customers.$ 

The accounting policies of the reportable segments are the same as the Group's accounting policies. Segment profit represents the profit earned by each segment without allocation of share of profits of associates, IFRS adjustment and income tax expense. This is the measure reported to the chief operating decision maker for the purposes of resource allocation and assessment of segment performance.

### 6 Cost of sales

	Grou	Company Nine months ended		
	Nine months			
	31/12/2023	*31/12/2022	31/12/2023	*31/12/2022
	N'000	N'000	N'000	N'000
Material costs	1,213,523,534	907,689,068	760,223,377	549,465,338
Direct staff costs	25,983,126	23,693,260	16,047,302	14,780,101
Depreciation	22,852,850	20,758,284	9,640,992	8,747,033
Power cost	34,809,205	33,568,340	17,030,802	14,540,578
Rent and rates	192,991	379,681	2,741,083	918,525
Repairs and maintenance	17,275,377	15,905,053	9,347,711	7,659,871
Insurance	1,577,506	1,297,263	621,572	655,860
Other expenses	12,328,762	7,449,426	2,534,200	2,067,108
	1,328,543,351	1,010,740,375	818,187,039	598,834,414

# NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED 31 DECEMBER 2023

### 7 Selling and distribution

	Group Nine months ended		Company Nine months ended	
	31/12/2023	*31/12/2022	/12/2022 31/12/2023	*31/12/2022
	N'000	N'000	N'000	N'000
Salaries and related staff costs	5,629,067	4,773,518	3,996,581	3,410,692
Selling expenses	7,975,025	5,928,889	5,804,036	4,902,554
Advertisement	5,083,374	2,632,018	4,017,344	2,262,092
	18,687,466	13,334,425	13,817,961	10,575,338

### 8 Administrative expense

	Group	)	Company		
	Nine months	ended	Nine montl	ns ended	
	31/12/2023	*31/12/2022	31/12/2023	*31/12/2022	
	N'000	N'000	N'000	N'000	
Audit fee	315,945	321,089	154,271	167,858	
Bank charges	2,748,641	1,573,545	2,178,964	1,166,275	
Computer related expenses	2,189,104	1,429,861	1,737,052	1,028,109	
Depreciation and amortization	3,315,742	3,209,744	1,953,255	1,913,305	
Insurance	366,578	392,994	70,625	75,196	
Legal and professional fees	2,830,543	1,887,350	2,251,470	1,583,412	
Local and overseas travel	957,524	896,876	687,839	739,637	
Medical, canteen and welfare expenses	1,077,671	1,293,768	775,914	1,024,841	
Motor vehicle expenses	428,221	360,650	220,190	169,725	
General administrative expenses	4,040,198	3,501,401	246,585	345,176	
Penalties, fines and non recoverable taxes	573,949	469,733	400,079	269,567	
Power costs	694,403	435,329	354,415	206,823	
Postage, telephone and cables	195,312	47,943	160,465	26,639	
Printing and stationery	140,084	107,313	57,011	61,729	
Rent and rates	175,065	195,515	104,263	134,983	
Repairs and maintenance	1,713,390	955,964	882,651	434,856	
Salaries, wages and other staff costs	15,361,100	12,963,008	10,946,638	9,267,257	
Security services	546,894	539,206	90,451	130,159	
Subscriptions and donations	623,549	358,824	486,020	198,360	
	38,293,913	30,940,113	23,758,158	18,943,907	

Group	Company		
Nine months	s ended	Nine montl	ns ended
31/12/2023	*31/12/2022	31/12/2023	*31/12/2022
N'000	N'000	N'000	N'000
1,966,861	13,662,976	121,036	13,112,808
385,491	471,083	82,854	109,223
239,901	105,896	32,717	36,257
8,074,628	8,319,215	1,112,737	2,081,389
(2,832,017)	(600,392)	(5,388,098)	(1,172,931)
13,400	71,504	(9,826)	46,622
(128,299,130)	(29,725,599)	(58,878,902)	(9,847,793)
(120,450,866)	(7,695,317)	(62,927,482)	4,365,575
	Nine months 31/12/2023 N'000 1,966,861 385,491 239,901 8,074,628 (2,832,017) 13,400 (128,299,130)	N'000         N'000           1,966,861         13,662,976           385,491         471,083           239,901         105,896           8,074,628         8,319,215           (2,832,017)         (600,392)           13,400         71,504           (128,299,130)         (29,725,599)	Nine months ended         Nine month           31/12/2023         *31/12/2022         31/12/2023           N'000         N'000         N'000           1,966,861         13,662,976         121,036           385,491         471,083         82,854           239,901         105,896         32,717           8,074,628         8,319,215         1,112,737           (2,832,017)         (600,392)         (5,388,098)           13,400         71,504         (9,826)           (128,299,130)         (29,725,599)         (58,878,902)

# NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED 31 DECEMBER 2023

10	Тах	Group Nine month		Company Nine months ended	
		31/12/2023 N'000	*31/12/2022 N'000	31/12/2023 N'000	*31/12/2022 N'000
	Corporation tax:				
	Income tax	72,943	2,959,782	6,610,450	4,092,798
	Tertiary education tax	4,862	197,319	440,695	272,852
	Police trust fund levy	426	748	1,469	882
	Capital Gains tax	-	-	-	-
		78,231	3,157,848	7.052,614	4,366,532
	Deferred tax	43,776	1,776,347	2,350,856	1,455,515
		122,007	4,934,195	9,403,470	5,822,047

The charge for taxation in these interim financial statements is based on the provisions of Companies Income Tax Act, CAP C21, LFN as amended to date.

	Interim period income tax is accrued based on the following estimated average annual effective income tax rate:  Group  Company					
		Nine month	is ended	Nine months ended		
		31/12/2023	*31/12/2022	31/12/2023	*31/12/2022	
	Effective rate	33%	33%	33%	33%	
11	(Loss)/Earnings Per Share	Group	<b>,</b>	Compa	ny	
	(Loss)/profit for the period attributable to equity holders	897,211	11,761,928	19,982,234	11,820,560	
	Number of ordinary shares in issue	4,100,394	4,100,394	4,100,394	4,100,394	
	Basic (loss)/earning per share(kobo)	22	287	487	288	
12	Goodwill	Group	)	Compa	ny	
		31/12/2023	31/03/2022	31/12/2023	31/03/2022	
	Coodwill	N'000	N'000	N'000	N'000	
	Goodwill	4,148,022	4,148,022	1,876,816	1,876,816	
	<u> </u>	4,148,022	4,148,022	1,876,816	1,876,816	

# NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED 31 DECEMBER 2023

Group

### 13 Property plant and equipment

	Land N '000	Building N '000	Plant and Machinery N '000	Furniture & Equipment N '000	Motor Vehicle N '000	Bearer Plant N '000	Beth Rehabilitation N '000	Capital Work In Progress N '000	Total N '000
Cost Opening balance as at 1 April 2023 Additions Transfer Arising from business combination Reclassification Disposal Write off	24,348,729 244,910 198,164 7,909 - -	94,385,164 584,119 1,131,858 3,343 - (187,893)	340,695,255 6,935,250 24,388,142 - 239,941 (20,702,804) (2,619,602)	12,726,200 334,712 564,611 - (239,941) (877,962)	24,303,968 370,605 85,546 - (432,544) (257,038)	4,639,203 - 333,183 - - - -	776,102 18,171 2,688 - - - -	43,127,292 13,869,519 (26,704,192) - - - (127,293)	545,001,913 22,357,286 - 11,252 - (22,201,203) (3,003,933)
Balance as at 31 December 2023	24,799,712	95,916,591	348,936,182	12,507,620	24,070,537	4,972,386	796,961	30,165,326	542,165,315
Depreciation									
Accumulated depreciation as at 1 April 2023 Charge for the period Disposal Write off	1,280,679 - - -	21,368,062 2,636,043 (187,893)	156,299,489 17,856,419 (19,071,789) (48)	9,579,544 1,011,575 (877,538)	13,795,714 2,288,455 (417,916) (215,277)	1,195,489 691,891 - -	428,557 29,657 - -	250,000 - - -	204,197,534 24,514,039 (20,555,136) (215,325)
Balance as at 31 December 2023	1,280,679	23,816,212	155,084,071	9,713,581	15,450,976	1,887,380	458,214	250,000	207,941,112
Carrying Amount Balance as at 31 December 2023	23,519,033	72,100,379	193,852,111	2,794,039	8,619,561	3,085,006	338,747	29,915,326	334,224,203
Balance as at 31 March 2023	23,068,050	73,017,102	184,395,766	3,146,656	10,508,254	3,443,714	347,545	42,877,292	340,804,379

# NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED 31 DECEMBER 2023

### Company

### 13 Property plant and equipment

Property plant and equipment							
	Land N '000	Building N '000	Plant & Machinery N '000	Furniture & equipment N '000	Motor vehicles N '000	Capital work in progress N '000	Total N '000
Cost							
Opening balance as at 1 April							
2023	4,401,121	31,523,118	161,670,552	8,837,574	17,993,420	26,698,655	251,124,440
Additions	237,000	-	3,291,553	5,804	83,159	6,091,775	9,709,291
Transfers	-	201,377	17,775,870	319,853	27,950	(18,325,050)	-
Intercompany transfer of PPE	-	(605,350)	(36,163,319)	(869,303)	(59,560)	(257,378)	(37,954,910)
Disposals	-	-	-	(16,622)	(306,354)	-	(322,976)
Write off	-	-	(1,056,254)	-	(256,918)	(124,363)	(1,437,535)
Balance as at 31 December 2023	4,638,121	31,119,145	145,518,402	8,277,306	17,481,697	14,083,639	221,118,310
Depreciation Accumulated depreciation as at 1							
April 2023	419,907	11,314,445	100,285,001	6,734,461	10,101,093	250,000	129,104,907
Charge	-	978,643	7,977,557	669,947	1,526,674	-	11,152,821
Disposals	_	-	- ,0,00.	(16,543)	(294,140)	_	(310,683)
Intercompany transfer of PPE	_	(187,893)	(18,675,446)	(859,627)	(52,633)		(19,775,599)
Write off	-	-	-	-	(215,277)	-	(215,277)
Balance as at 31 December 2023	419,907	12,105,195	89,587,112	6,528,238	11,065,717	250,000	119,956,169
Carrying Amount							
Balance as at 31 December 2023	4,218,214	19,013,950	55,931,290	1,749,068	6,415,980	13,833,639	101,162,141
Balance as at 31 March 2023	3,981,214	20,208,673	61,385,551	2,103,113	7,892,327	26,448,655	122,019,533

# NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED 31 DECEMBER 2023

### 14 Group

Bio	logical	assets

Diological access	Livestock N'000	Oil palm N'000	Cassava N'000	Sugar cane N'000	Total N'000
Balance at 1 April, 2023	54,498	74,092	87,416	504,766	720,772
Addition	8,640	-	-	429,107	437,747
Harvested during the year	(25,223)	-	(7,355)	(126,437)	(159,015)
Fair value (loss)/gain	(970)	96,913	(48,127)	2,205,500	2,253,316
Balance at 31 December, 2023	36,945	171,005	31,934	3,012,936	3,252,820
=					

	Dec-23	Mar-23
Analysed into:	N'000	N'000
Current	3,215,875	666,274
Non-current	36,945	54,498
	3,252,820	720,772

# NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED 31 DECEMBER 2023

### 15 Group

	Customer					
Intangible assets	Software N'000	Brand name N'000	Relationship N'000	Total N'000		
Cost						
Balance as at 1 April 2023	3,019,466	8,876,456	4,418,741	16,314,663		
Additions	-	-	-	-		
Disposals	-	-	-	-		
Balance as at 31 December 2023	3,019,466	8,876,456	4,418,741	16,314,663		
Amortisation						
Balance as at 1 April 2023	2,609,431	-	-	2,609,431		
Charge for the year	269,152	-	-	269,152		
Disposals	-	-	-	-		
Balance as at 31 December 2023	2,878,583	-	-	2,878,583		
Net book value						
Balance as at 31 December 2023	140,883	8,876,456	4,418,741	13,436,080		
Balance as at 1 April 2023	410,035	8,876,456	4,418,741	13,705,232		

### Company

	Software N'000	Total N'000
Cost Balance as at 1 April 2023 Additions Disposals	2,166,507 - -	2,166,507 - -
Balance as at 31 December 2023	2,166,507	2,166,507
Amortisation Balance as at 1 April 2023 Charge for the year Disposals	2,104,732 35,409 -	2,104,732 35,409 -
Balance as at 31 December 2023	2,140,141	2,140,141
Carrying Amount Balance as at 31 December 2023	26,366	26,366
Balance as at 1 April 2023	61,775	61,775

# NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED 31 DECEMBER 2023

### 16 Investment Property

Group	
Cost	N'000
Balance as at 1 April 2023 Additions	2,193,252 -
Disposals	-
Balance as at 31 December 2023	2,193,252
Amortisation	070.040
Balance as at 1 April 2023 Charge for the year	870,919 78,832
Disposals	<u>-</u>
Balance as at 31 December 2023	949,751
Carrying mount Balance as at 31 December 2023	1,243,501
Balance as at 1 April 2023	1,322,333
Company	N'000
Cost	
Cost Balance as at 1 April 2023 Additions	<b>N'000</b> 87,750
Cost Balance as at 1 April 2023	
Cost Balance as at 1 April 2023 Additions	
Cost Balance as at 1 April 2023 Additions Disposals Balance as at 31 December 2023 Amortisation	87,750 - - - 87,750
Cost Balance as at 1 April 2023 Additions Disposals  Balance as at 31 December 2023  Amortisation Balance as at 1 April 2023 Charge for the year	87,750 - -
Cost Balance as at 1 April 2023 Additions Disposals  Balance as at 31 December 2023  Amortisation Balance as at 1 April 2023 Charge for the year Disposals	87,750 - - - <b>87,750</b> 37,070 1,541 -
Cost Balance as at 1 April 2023 Additions Disposals  Balance as at 31 December 2023  Amortisation Balance as at 1 April 2023 Charge for the year	87,750 - - - - 87,750 37,070
Cost Balance as at 1 April 2023 Additions Disposals  Balance as at 31 December 2023  Amortisation Balance as at 1 April 2023 Charge for the year Disposals  Balance as at 31 December 2023  Carrying Amount	87,750 - - - 87,750 37,070 1,541 - 38,611
Cost Balance as at 1 April 2023 Additions Disposals  Balance as at 31 December 2023  Amortisation Balance as at 1 April 2023 Charge for the year Disposals  Balance as at 31 December 2023	87,750 - - - <b>87,750</b> 37,070 1,541 -

# NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED 31 DECEMBER 2023

### 17 Right of Use Assets

Group	N'000
Cost Balance as at 1 April 2023 Additions	22,895,429 2,784,604
Balance as at 31 December 2023	25,680,033
Depreciation Balance as at 1 April 2023 Charge for the period  Balance as at 31 December 2023	7,394,233 1,804,657 
	3,130,030
Carrying amount Balance as at 31 December 2023	16,481,143
Balance as at 1 April 2023	15,501,196
Company	N'000
Company  Cost Balance as at 1 April 2023 Additions	<b>N'000</b> 4,054,903 918,868
Cost Balance as at 1 April 2023	4,054,903
Cost Balance as at 1 April 2023 Additions	4,054,903 918,868
Cost Balance as at 1 April 2023 Additions  Balance as at 31 December 2023  Depreciation Balance as at 1 April 2023	4,054,903 918,868 4,973,771 1,345,847
Cost Balance as at 1 April 2023 Additions  Balance as at 31 December 2023  Depreciation Balance as at 1 April 2023 Charge for the period	4,054,903 918,868 4,973,771 1,345,847 372,820

# NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED 31 DECEMBER 2023

18	Investments in Subsidiaries	Grou	р	Compar	ny
		31/12/2023	*31/03/2023	31/12/2023	*31/03/2023
		N'000	N'000	N'000	N'000
	Unquoted				
	Apapa Bulk Terminal Limited	-	-	50,000	50,000
	FMN International Limited	-	-	1,114,900	1,114,900
	Ecowise Horizon Investment Limited	-	-	1,000	1,000
	Golden Penny Power Limited	-	-	1,000	1,000
	Golden Fertilizer Company Limited	-	-	33,807,193	38,807,193
	Golden Sugar Company Limited	-	-	43,817,193	43,817,193
	Nigerian Eagles Flour Mills Limited	-	-	510,000	510,000
	Crestview Towers Limited	-	-	10,000	10,000
	Flour Mills Apapa Free Trade Zone -Management Company	-	-	75,000	-
	Flour Mills Agbara Free Trade Zone -Management Company	-	-	75,000	-
	Flour Mills Iganmu Free Trade Zone -Management Company	-	-	75,000	-
	Flour Mills Apapa Free Trade Zone Enterprise	-	-	75,000	-
	Flour Mills Agbara Free Trade Zone Enterprise	-	-	75,000	-
	Flour Mills Iganmu Free Trade Zone Enterprise	-	-	75,000	-
		-	<u> </u>	79,761,286	84,311,286
	Quoted				
	Northern Nigeria Flour Mills Plc	-	<u> </u>	903,441	903,441
		-	-	80,664,727	85,214,727
	Impairment	-	<u> </u>	(50,000)	(50,000)
	Total	<u>-</u>	<u>-</u> _	80,614,727	85,164,727

<sup>\*</sup> During the year, Flour Mills Nigeria Plc terminated the quasi equity investment of N5 billion for Golden Fertilizer Company Limited

### 19 Other investments

#### Quoted

	294,440	47,260	294,440	47,260
Fair value loss	166,940	(80,240)	166,940	(80,240)
Transnational Corporation Plc	127,500	127,500	127,500	127,500
Quoteu				

The Group's investment in Transnational Corporation Plc was fair valued using the market price of N8.66 per share (Mar 2023: N1.39) as at year end which resulted in fair value increase of N166.94 million (Mar 2023: fair value decrease of N(80.24) million). The fair value changes have been recognised in other comprehensive income with no income tax impact. The valuations have been categorised as Level 1 in the fair value hierarchy as there are no unobservable input to the valuation. The valuation was done on the same basis as in prior year and there has been no transfers between levels during the year.

### 20 Long-term loans and receivables

Port Harcourt Flour Mills Limited	-	166,974	-	-
Golden Sugar Company Limited	-	-	-	12,836,775
Golden Fertilizer Company Limited	-	-	35,927,185	8,058,883
Honeywell Flour Mills Plc	-	-	-	1,100,609
Receivable from Atlantic Bulk Carriers Management Limited	46,295	43,534	-	-
Impairment of Long term receivables	-	(166,974)	(1,142,726)	(1,142,726)
	46,295	43,534	38,156,964	20,853,541

# NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED 31 DECEMBER 2023

		Group		Company	
		31/12/2023 N'000	*31/03/2023 N'000	31/12/2023 N'000	*31/03/2023 N'000
21	Inventories				
	Raw and packaging materials	314,544,483	222,758,209	143,123,535	86,141,446
	Work in Progress	22,149,478	13,456,234	8,190,689	5,254,552
	Finished goods	22,407,648	30,752,760	14,669,105	16,753,825
	Consumables stores and maintenance spares Write-downs	80,026,806	73,065,905	43,993,734	45,801,702
	Write-downs	(8,304,059) 430,824,356	(3,658,468)	(3,596,729)	(2,025,899) 151,925,626
		430,024,330	330,374,040	200,360,334	151,925,020
22	Trade and other receivables				
	a. Trade receivables				
	Trade Debtors	64,527,082	37,108,984	29,316,739	20,020,541
	Allowance for doubtful debts	(5,651,659)	(4,185,485)	(4,055,771)	(2,880,779)
		58,875,423	32,923,499	25,260,968	17,139,762
	b. Other receivables				
	Staff debtors	1,102,915	3,610,006	793,620	2,653,986
	Amount due from related parties	-	-	151,091,012	64,460,191
	Sundry debtors	16,358,674	10,936,053	17,334,755	13,563,173
		17,461,589	14,546,059	169,219,386	80,677,350
		76,337,012	47,469,558	194,480,354	97,817,112
			,,		
23	Prepayments				
	Non-current				
	Prepaid expenses	-	-		-
	Current				
	Deposit for imports (Letters of credit)	236,005,134	131,489,455	196,763,338	125,642,327
	Deposit for FX relating to forward and futures contracts	-	53,775,923	-	17,833,104
	Advance payment to suppliers	33,019,558	31,567,363	20,570,078	19,542,369
	Prepaid rent on operating premises	208,174	212,042	134,594	164,597
	Prepaid expenses	3,910,147	11,028,301	1,192,404	6,409,746
		273,143,013	228,073,084	218,660,414	169,592,143

Cash and cash equivalents
 Cash and cash equivalents comprise cash and bank balances, net of outstanding bank overdrafts.

	Group		Company	
	31/12/2023	*31/03/2023	31/12/2023	*31/03/2023
	N'000	N'000	N'000	N'000
Cash on hand	1,419,854	966,470	1,245,995	898,055
Bank balance and Fixed deposits	168,590,519	96,735,559	128,883,098	66,268,998
Cash and bank balances	170,010,373	97,702,029	130,129,093	67,167,053
Bank overdrafts	(10,594,965)	(32,806,764)	(8,099,207)	(20,191,541)
	159,415,408	64,895,265	122,029,886	46,975,512

# NOTES TO THE CONSOLIDATED AND SEPARATE INTERIM FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED 31 DECEMBER 2023

		Grou 30/09/2023 N'000	p *31/03/2023 N'000	Compai 30/09/2023 N'000	1y *31/03/2023 N'000
25	Trade and other payables				
	Trade payables	398,196,854	220,681,718	328,405,148	156,347,765
	Trade payables	396,190,634	220,001,710	320,403,146	130,347,703
	Other Payables				
	Statutory payables	5,520,425	7,622,822	2,993,779	2,637,215
	Due to related parties	-	-	19,673,002	41,195,126
	Accruals Sundry creditors	57,029,737 2,508,693	89,385,146 2,959,458	30,698,571 693,250	44,131,635 27,574
	Suriary creditors	2,506,095	2,959,456	093,230	21,314
		65,058,855	99,967,426	54,058,602	87,991,550
		463,255,709	320,649,144	382,463,750	244,339,315
26	Borrowings				
	Unsecured borrowing at amortised cost	27 002 002	20 504 045	40,000,000	2 550 000
	Bank of Industry (BOI)	37,903,802	29,581,815	12,322,639	3,556,886
	CBN Commercial Agriculture Credit Scheme (CACS)	215,518	315,106	-	-
	Real Sector Support Facility (RSSF) Private Sector-Led Accelerated Agriculture Development	134,666,702 1,023,998	131,469,831 1,309,273	22,375,970	27,841,483
	Scheme (P-AADS)	1,023,990	1,309,273	-	-
	Other Bank Loans	141,222,798	85,170,732	102,233,628	35,472,811
	National Sugar Development Council	708,628	669,160	-	-
	Intra Group Loan	-	-	17,261,292	24,119,400
	Commercial Papers and Bond Issue	167,822,167	100,261,855	167,822,167	100,261,855
	Power and Airline Intervention Fund	653,030	913,525	653,030	913,525
		484,216,643	349,691,297	322,668,726	192,165,960
	Analysed into				
	Current	264,903,998	139,450,591	204,635,758	127,557,304
	Non-current	219,312,645	210,240,706	118,032,968	64,608,656
		484,216,643	349,691,297	322,668,726	192,165,960

### 27 Business Combination - Acquistion of Port Harcourt Flour Mills Limited

On May 24 2023, Flour Mills of Nigeria Plc (through its subsidiary, Nigeria Eagle Flour Mills Limited) acquired 55% of the issued share capital of Port Harcourt Flour Mills Limited from River State Government. As at 31 December 2023, the initial accounting for the business combination is incomplete. This is because the fair value assessment required for the determination of the measurement period adjustments, is yet to be concluded as at 31 December 2023.

Property, plant and equipment	14,201,490
Intercompany receivables	680,111,527
Cash and cash equivalents	77,110,120
Accounts payable	(435,042,080)
Intercompany payables	(21,540,632)
Accruals	(142,682,098)
Tax liabilities	(204,250,877)
Other liabilities	(368,754,058)
Net identifiable liabilities acquired	(400,846,608)

# FLOUR MILLS OF NIGERIA PLC SHAREHOLDING STRUCTURE/FREE FLOAT STATUS

	31-Dec-	23	31-Dec-	-22
Description	Unit	Percentage	Unit	Percentage
Issued Share Capital	4,100,395,606	100%	4,100,395,606	5 100%
Substantial Shareholdings (5% and above)				
Excelsior Shipping Company Limited	2,597,314,890	63.34%	2,597,314,890	63.34%
Total Substantial Shareholdings	2,597,314,890	63.34%	2,597,314,890	63.34%
Directors' Shareholdings (direct and indirect), excluding d Mr. John G. Counmantaros (Indirect through Excelsion Shipping Company Limited already included in substantial shareholding above)		antial interest	s 	
Paul Miyonmide Gbededo (Direct)	10,836,154	0.26%	10,836,154	0.26%
Prof. Jerry Gana, CON (Direct)	44,000	0.00%	44,000	0.00%
Ioannis Katsaounis (Direct) Ioannis Katsaounis (Indirect through Winward Transport	3,561,512	0.09%	3,561,512	0.09%
Company)	8,295,673	0.20%	8,295,673	0.20%
Folarin R. A. Williams (Direct)	30,082	0.00%	30,082	0.00%
Alhaji Rabiu M. Gwarzo, OON (Direct)	199,722	0.00%	199,722	2 0.00%
Alhaji Y. Olalekan A. Saliu (Direct)	1,235,699	0.03%	1,235,699	0.03%
Total Directors' Shareholdings	24,202,842	0.59%	24,202,842	2 0.59%
Other Influential Shareholdings				
Total Other Influential Shareholdings	-	0.00%	-	0.00%
Free Float in Units and Percentage	1,478,877,874	36.07%	1,478,877,874	36.07%
Free Float in Value	₩ 48,876,913	3,735.70	₦ 42,000,131	1,621.60

<sup>\*</sup>The free float value was derived using the share price of N33.05 as at 31 December 2023 (31 December 2022: N28.40)

### **Declaration:**

FMN Plc with a free float percentage of 36.07% as at 31 December 2023 (2022: 36.07%), is compliant with The Exchange's free float requirements for companies listed on the Main Board.

We confirm compliance with the free float requirements as up to twenty percent (20%) of the Issuer's issued share capital is available to the public and held by not less than three hundred (300) shareholders.