

## **UNITED CAPITAL PLC**

UNAUDITED CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 SEPTEMBER 2021

#### **CORPORATE INFORMATION**

DIRECTORS:

Chika Mordi Chairman

Peter Ashade Group Chief Executive Officer
Sunny Anene Group Executive Director
Adim Jibunoh Non Executive Director
Emmanuel N. Nnorom Non Executive Director

Sonny Iroche Independent Non Executive Director
Sir Stephen Nwadiuko Independent Non Executive Director

Dipo Fatokun Independent Non Executive Director - Appointed 14 February 2020
Hajiya Sutura Aisha Bello Independent Non-Executive Director - Appointed 14 December 2020

**EXECUTIVE MANAGEMENT:** 

Bawo Oritshajafor Managing Director, United Capital Securities Limited

Odiri Oginni Managing Director, United Capital Asset Management Limited

Buky Ikeotuonye Managing Director, United Capital Trustees Limited - Appointed 1 April 2021

Shedrack Onakpoma Group Chief Finance Officer

Leo Okafor Group Company Secretary/General Counsel

**RC No.** RC444999

FRC No. FRC/2013/0000000001976

**REGISTERED OFFICE:** 3rd & 4th Floor

Afriland Towers, 97/105 Broad Street, Lagos Island,

Lagos Islana, Lagos, Nigeria

**BANKERS** United Bank for Africa Plc

57, Marina, Lagos Island, Lagos.

**AUDITORS:** PwC Nigeria

5B Water Coporation Road Landmark Towers, Victoria Island

Lagos, Nigeria

Unaudited Consolidated and Seperate Financial Statements Period Ended 30 September 2021

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The Directors of United Capital Plc are responsible for the preparation of the consolidated and separate financial statements that give a true and fair view of the financial position of the Group and Company as at 30 September 2021, and the results of its operations, cash flows and changes in equity for the period ended, in compliance with International Financial Reporting Standards ("IFRS") and in the manner required by the Companies and Allied Matters Act of Nigeria, the Financial Reporting Council of Nigeria Act and the Investments and Securities Act.

In preparing the consolidated and separate financial statements, the Directors are responsible for:

properly selecting and applying accounting policies;

presenting information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information;

providing additional disclosures when compliance with the specific requirements in IFRSs are insufficient to enable users to understand the impact of particular transactions, other events and conditions on the Group and Company's financial position and financial performance; and

making an assessment of the Group's ability to continue as a going concern.

The Directors are responsible for:

designing, implementing and maintaining an effective and sound system of internal controls throughout the Group and Company;

maintaining adequate accounting records that are sufficient to show and explain the Group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the Group and Company, and which enable them to ensure that the financial statements of the Group and Company comply with IFRS;

maintaining statutory accounting records in compliance with the legislation of Nigeria and IFRS;

taking such steps as are reasonably available to them to safeguard the assets of the Group and Company; and

preventing and detecting fraud and other irregularities.

Going Concern:

The Directors have made an assessment of the Group's and Company's ability to continue as a going concern and have no reason to believe the Group and Company will not remain a going concern for at least twelve months from the date of this financial statements.

The consolidated and separate financial statements of the Group and Company for the period ended 30 September 2021 were approved by directors on 14 October 2021.

On behalf of the Directors of the Group

Chika Mordi

Chairman

FRC/2014/IODN/00000006667

Peter Ashade

Group Chief Executive Officer

FRC/2013/NBA/00000002719

#### **OPERATIONAL RISK MANAGEMENT**

#### 1 Operational Risk Management

Operational risk is the risk of loss resulting from inadequate or failed processes or systems, human factors or external events.

Operational risk is inherent in each of the Group's businesses and support activities. Operational risk can manifest itself in various ways, including errors, fraudulent acts, business interruptions, inappropriate behaviour of employees, or vendors that do not perform in accordance with their arrangements. These events could result in financial losses, including litigation and regulatory fines, as well as other damage to the Group, including reputational harm.

To monitor and control operational risk, the Group maintains an overall framework that includes strong oversight and governance, comprehensive policies and processes, consistent practices across the lines of business, and enterprise risk management tools intended to provide a sound and well controlled operational environment. The framework includes:

- · Ownership of the risk by the businesses and functional areas
- · Monitoring and validation by internal control officers
- · Oversight by independent risk management
- · Independent review by Internal Audit

The goal is to keep operational risk at appropriate levels, in light of the Group's financial strength, the characteristics of its businesses, the markets in which it operates, and the competitive and regulatory environment to which it is subject.

In order to strengthen focus on the Group's control environment and drive consistent practices across businesses and functional areas, the group established a Group shared service operational platform in the financial period. Critical to the effectiveness, efficiency and stability of this operating environment is the deployment and implementation of suitable technology leveraging an Enterprise Resource Platform. In addition, the Group has invested in the development of business continuity plans, systems and capabilities to ensure resilience and stability of our business operations in the face of unforeseen disruptions.

The Group's approach to operational risk management is intended to identify potential issues and mitigate losses by supplementing traditional control-based approaches to operational risk with risk measures, tools and disciplines that are risk-specific, consistently applied and utilized group-wide. Key themes are transparency of information, escalation of key issues and accountability for issue resolution. The Group has a process for monitoring operational risk event data, which permits analysis of errors and losses as well as trends. Such analysis, performed both at a line of business level and by risk-event type, enables identification of the causes associated with risk events faced by the businesses.

Internal Audit utilizes a risk-based program of audit coverage to provide an independent assessment of the design and effectiveness of key controls over the Group's operations, regulatory compliance and reporting. This includes reviewing the operational risk framework, the effectiveness of the internal control environment, and the loss data-collection and reporting activities.

Business and Strategic risks are governed by the group executive committee - which is ultimately responsible for managing the costs and revenues of the Group, and the board.

#### 2 Financial crime control

Financial crime includes fraud, money laundering, violent crime and misconduct by staff, customers, suppliers, business partners, stakeholders and third parties. The Group will not condone any instance of financial crime and where these instances arise, the Group takes timely and appropriate remedial action.

Unaudited Consolidated and Seperate Financial Statements
Period Ended 30 September 2021

#### **OPERATIONAL RISK MANAGEMENT**

Financial crime control is defined as the prevention and detection of, and response to, all financial crime in order to mitigate economic loss, reputational risk and regulatory sanction. This function is anchored by the Group's compliance, operations, internal control and internal audit functions.

#### 3 Reputational Risk

Reputational risk results from damage to the Group's image which may impair its ability to retain and generate business. Such damage may result in a breakdown of trust, confidence or business relationships.

Safeguarding the Group's reputation is of utmost importance. Each business line, legal entity or support function executive is responsible for identifying, assessing and determining all reputational risks that may arise within their respective areas of business. The impact of such risks is considered alongside financial or other impacts.

Matters identified as a reputational risk to the Group are reported to the group chief executive officer and head, audit and business assurance; if required, the matter will be escalated to group executive committee.

Should a risk event occur, the Group's crisis management processes are designed to minimize the reputational impact of the event. This includes ensuring that the Group's perspective is fairly represented.

#### 4 Capital Management

The Group's capital management approach is driven by its strategic and organizational requirements, taking into account the regulatory and commercial environment in which it operates. It is the Group's policy to maintain a strong capital base to support the development of its business and to meet regulatory capital requirements at all times. Capital management practices are designed to ensure that the group and its legal entities are capitalized in line with the risk profile, economic capital needs and target ratios approved by the board. Capital is managed under a seven-year sustainability framework which ensures the adequacy of regulatory capital despite seven consecutive years of allocated economic capital depletion.

Through its corporate governance processes, the Group maintains discipline over its investment decisions and where it allocates its capital, seeking to ensure that returns on investment are appropriate after taking account of capital costs.

The Group's strategy is to allocate capital to businesses based on their economic profit generation and, within this process, regulatory and economic capital requirements and the cost of capital are key factors.

The Group's capital is divided into two tiers:

- · Tier 1 capital: core equity tier one capital including ordinary shares, statutory reserve, share premium and general reserve.
- · Tier 2 capital: qualifying subordinated loan capital, preference shares, collective impairment allowances, and unrealized gains arising on the fair valuation of equity instruments through OCI.

		2021	2020
Tier 1 capital		N'000	N'000
Share capital		3,000,000	3,000,000
Share premium		683,611	683,611
Retained earnings		23,367,046	21,601,800
Total qualifying for Tier 1 capital		27,050,658	25,285,411
Tier 2 capital			
Fair value reserve		(161,627)	(858,932)
Other borrowings		73,593,064	72,661,645
Total qualifying for Tier 2 capital	5	73,431,437	71,802,713

## UNITED CAPITAL PLC

Total regulatory capital

Unaudited Consolidated and Seperate Financial Statements 77,088,124 30 September 2021

Unaudited Consolidated and Seperate Financial Statements
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#### LEGAL AND REGULATORY RISK

### (a) Regulatory Provision

Regulatory risk is the risk arising from a change in regulation in any legal, taxation and accounting pronouncement or specific industry regulations that pertain to the business of the Company and the Group. The Securities Business is subject to the extensive regulation which includes the SEC 2007 Rules and other Guidelines issued by the regulator. Violation of applicable laws or regulations could result in fines, temporary permanent prohibition of the engagement in certain activities, reputational harm and related client termination, suspension of personal or revocation of their licenses, or other sanctions, which could have material adverse effect of the Company's reputation, business, result of operations or financial condition and cause a decline in earnings. In order to actively manage these risks, the Company via its internal control and compliance unit engages in periodic assessments and review ensuring adherence to regulatory provisions at all times.

### **Regulatory Capital Risk**

Regulatory capital risk is the risk that the entities within the United Capital Group will not have sufficient capital to meet either minimum regulatory or internal amount. The Securities and Exchange Commission sets and monitors capital requirement for all Investment, Registrar, Trust and Security Management Companies in Nigeria. The Securities and Exchange Commission prescribes the minimum capital requirement for asset management companies operating within Nigeria at N152m. Trustees business has a minimum capital of N300m Securities Business has a minimum capital base of N300m and Investment banking business has N200m as the minimum capital. As at the reporting date, the minimum capital requirement as set by the regulators have been met and the shareholders' funds are far in excess of the minimum capital requirement.

### (b) Legal Risk Assessement

Legal risk is defined as the risk of loss due to defensive contractual arrangement, legal liability (both criminal and Civil) incurred during operations by the inability of the organization to enforce its rights, or by failure to address identified concerns to the appropriate authorities where changes in the law are proposed. The Company manages this risk by monitoring new legislation, creation of awareness of legislation amongst employee, identification of significant legal risks as well as assessing the potential impact of theses. Legal risk management in the Company is also being enhanced by appropriate product risk review and management of contractual obligations via well documented Service Level Agreement and other contractual documents. The Company's legal matters are handled by the Company's secretary and legal department.

## Consolidated Statement of Profit or Loss and Other Comprehensive Income For the period ended 30 September 2021

No.   Part   P				Group	<b>.</b>		Company			
Presented income   4   6.291.105   4.386.011   2.636.473   1.496.202   1.369.222   918.803   445.559   205.127     Fee and commission income   5   4.770.627   2.249.039   1.651.933   880.892   802.442   622.788   283.633   202.295     Net loading income   11.077.286   6.760.351   4265.790   2.408.204   2.244.303   1.541.641   741.013   464.422     Net operating income   7   247.997   308.820   189.852   205.554   1,697   17.828   111   (7.503)     Dividend income from subsidiaries   (10   1.200.000   1.200.000   1.200.000   1.200.000   1.200.000     Net loss on financial assets of fair value through profit or loss of fair value through profit or loss of fair value through profit or loss   11.329.284   7.094.111   4.75.555   2.422.495   2.250.402   1.559.469   740.738   467.656     Personnel exprenses   9   11.306.994   11.186.744   197.415   615.529   1.250.000   1.465.500   1.464.201   1.400.000   1.4		Notes	2021	2020	2021	2020	2021	2020	2021	2020
Fee and commission income	Gross Earnings		11,329,284	7,069,171	4,475,555	2,622,495	2,250,402	1,559,469	760,938	467,656
Dividence   7   247.597   308.820   189.852   205.554   1.697   178.28   11   (7.503)	Fee and commission income	5	4,770,627	2,249,059	1,651,953	880,892	862,442	622,788	283,663	206,295
Divided income from subsidiations   Net loss on financial assets at fair value through profit or loss   1,327,284   7,067,171   4,75,555   2,224,955   2,250,002   1,557,467   70,038   47,756   7,067,871   7,067,171   7,0	Net operating income		11,077,286	6,760,351	4,265,790	2,408,204	2,244,303	1,541,641	741,013	466,422
Profit for loss   8   4.402     19.914   8.737   4.402     19.914   8.737     Total Evenue	Dividend income from subsidiaries	7	247,597	308,820	189,852 -	205,554		17,828 -		(7,503) -
Personnel expenses 9 (1,306,974) (1,186,744) (597,415) (515,529) (463,530) (348,462) (327,318) (169,857) (761,640) (404,674) (408,003) (265,182) (146,021) (603,337) (865,522) (146,021) (186,021) (		8	4,402		19,914	8,737	4,402		19,914	8,737
Characteristic perpoints   Caracteristic   C	Total Revenue		11,329,284	7,069,171	4,475,555	2,622,495	2,250,402	1,559,469	760,938	467,656
Profit before income tax	Other operating expenses  Depreciation of properties and equipment  Amortisation of intangible & right of use assets	10 11 11	(2,136,359) (164,211) (66,009)	(1,325,890) (113,839) (45,708)	(761,626) (78,571) (4,354)	(404,694) (9,354) (38,181)	(408,003) (133,201) (64,494)	(265,182) (89,337) (44,194)	(148,021) (68,852) (3,849)	(60,341) 5,623 (39,171)
Income tax expense 13 (1,126,851) (659,730) (528,401) (305,511) (178,154) (80,145) (78,430) (7,056) (70,056) (7	Total Expenses		(4,237,187)	(2,945,859)	(1,123,666)	(766,699)	(1,136,939)	(1,058,560)	(270,750)	(423,550)
Other comprehensive income, net of income tax		13								
Real Part   Profit or Investments in equity   Fair value gain on investments in equity   Fair value (loss)/gain on investments in debt   Fair value (loss)/gain on i	Profit for the period		5,965,246	3,463,582	2,823,489	1,550,285	935,309	420,764	411,758	37,050
Fair value (loss)/gain on investments in debt instruments measured at FVTOCI 32.2 470,260 2,349,930 525,964 2,497,388 (1,258) 13,367 Related tax (4,703) (23,499) (5,260) (24,974) 13 (134) Tair value (loss)/gain on investments in debt instruments measured at FVTOCI (net of tax) 465,558 2,326,431 520,705 2,472,414 (1,246) 13,233 Cther comprehensive income for the period, net of taxes 697,305 29,165 511,352 404,783 (1,246) 32,765 Ctal comprehensive income for the period 6,662,552 3,492,747 3,334,841 1,955,067 934,063 420,764 411,758 69,815 Ctal comprehensive income attributable to: Equity holders of the Company 5,965,246 3,463,582 2,823,489 1,550,285 935,309 420,764 411,758 69,815 Ctal comprehensive income attributable to: Equity holders of the Company 6,662,552 3,492,747 3,334,841 1,955,067 934,063 420,764 411,758 69,815 Ctal comprehensive income attributable to: Equity holders of the Company 6,662,552 3,492,747 3,334,841 1,955,067 934,063 420,764 411,758 69,815 Ctal comprehensive income attributable to:	Items that will not be reclassified subsequently to provide gain on investments in equity instruments measured at FVTOCI Related tax Fair value gain on investments in equity		234,088 (2,341)	23,205	94	20,885		<u>-</u> -	- - -	(197)
Fair value (loss)/gain on investments in debt instruments measured at FVTOCI 32.2 470,260 2,349,930 525,964 2,497,388 (1,258) 13,367 Related tax (4,703) (23,499) (5,260) (24,974) 13 (134) Tair value (loss)/gain on investments in debt instruments measured at FVTOCI (net of tax) 465,558 2,326,431 520,705 2,472,414 (1,246) 13,233 Cther comprehensive income for the period, net of taxes 697,305 29,165 511,352 404,783 (1,246) 32,765 Ctal comprehensive income for the period 6,662,552 3,492,747 3,334,841 1,955,067 934,063 420,764 411,758 69,815 Ctal comprehensive income attributable to: Equity holders of the Company 5,965,246 3,463,582 2,823,489 1,550,285 935,309 420,764 411,758 69,815 Ctal comprehensive income attributable to: Equity holders of the Company 6,662,552 3,492,747 3,334,841 1,955,067 934,063 420,764 411,758 69,815 Ctal comprehensive income attributable to: Equity holders of the Company 6,662,552 3,492,747 3,334,841 1,955,067 934,063 420,764 411,758 69,815 Ctal comprehensive income attributable to:	Items that may be reclassified subsequently to pro	fit or loss								
Other comprehensive income for the period, net of taxes         697,305         29,165         511,352         404,783         (1,246)         -         -         32,765           Total comprehensive income for the period         6,662,552         3,492,747         3,334,841         1,955,067         934,063         420,764         411,758         69,815           Profit for the period attributable to: Equity holders of the Company         5,965,246         3,463,582         2,823,489         1,550,285         935,309         420,764         411,758         37,050           Total comprehensive income attributable to: Equity holders of the Company         6,662,552         3,492,747         3,334,841         1,955,067         934,063         420,764         411,758         69,815	Fair value (loss)/gain on investments in debt instruments measured at FVTOCI Related tax Fair value (loss)/gain on investments in debt		470,260 (4,703)	(23,499)	(5,260)	(24,974)	13	<u>-</u>	- -	(134)
Total comprehensive income for the period         6,662,552         3,492,747         3,334,841         1,955,067         934,063         420,764         411,758         69,815           Profit for the period attributable to: Equity holders of the Company         5,965,246         3,463,582         2,823,489         1,550,285         935,309         420,764         411,758         37,050           Total comprehensive income attributable to: Equity holders of the Company         6,662,552         3,492,747         3,334,841         1,955,067         934,063         420,764         411,758         69,815	instruments measured at FVTOCI (net of tax)		465,558	2,326,431	520,705	2,472,414	(1,246)	-	-	13,233
Profit for the period attributable to:         5,965,246         3,463,582         2,823,489         1,550,285         935,309         420,764         411,758         37,050           Total comprehensive income attributable to:           Equity holders of the Company         6,662,552         3,492,747         3,334,841         1,955,067         934,063         420,764         411,758         69,815	Other comprehensive income for the period, net o	of taxes	697,305	29,165	511,352	404,783	(1,246)		-	32,765
Equity holders of the Company 5,965,246 3,463,582 2,823,489 1,550,285 935,309 420,764 411,758 37,050  Total comprehensive income attributable to: Equity holders of the Company 6,662,552 3,492,747 3,334,841 1,955,067 934,063 420,764 411,758 69,815	Total comprehensive income for the period		6,662,552	3,492,747	3,334,841	1,955,067	934,063	420,764	411,758	69,815
Equity holders of the Company 6,662,552 3,492,747 3,334,841 1,955,067 934,063 420,764 411,758 69,815			5,965,246	3,463,582	2,823,489	1,550,285	935,309	420,764	411,758	37,050
Earnings per share-basic (kobo)- Annualized         14         133         77         63         34         21         9         27         2			6,662,552	3,492,747	3,334,841	1,955,067	934,063	420,764	411,758	69,815
	Earnings per share-basic (kobo)- Annualized	14	133	77	63	34	21	9	27	2

The accompaning notes form an integral part of this financial statements.

Unaudited Consolidated and Seperate Financial Statements
Period Ended 30 September 2021

## Consolidated & Separate Statement of Financial Position As at 30 September 2021

		Group		Company		
	Notes	30 September	31 December	30 September	31 December	
		2021	2020	2021	2020	
		=N=' 000	=N=' 000	=N=' 000	=N=' 000	
ASSETS						
Cash and cash equivalents	15	86,147,150	43,420,443	13,228,989	12,196,469	
Investment in financial assets	16	275,958,939	145,148,841	39,706,252	40,456,026	
Trade and other receivables	17	32,991,081	28,472,742	29,533,226	27,476,909	
Dividend receivable from subsidiaries	18	-	-	-	3,670,000	
Right of use assets	19	230,684	283,694	230,684	283,694	
Intangible assets	20	65,916	42,015	64,448	39,032	
Investments in subsidiaries	21	-	-	901,000	901,000	
Investments in Associates	22	4,500,000	4,500,000	4,500,000	4,500,000	
Property, plant and equipment	23	538,212	565,824	440,499	487,457	
Deferred tax assets	24	314,736	314,736			
TOTAL ASSETS		400,746,718	222,748,295	88,605,098	90,010,587	
LIABILITIES						
Managed funds	25	289,779,065	116,019,077	-	-	
Other borrowed funds	26	73,593,064	72,661,645	72,064,461	72,432,512	
Other liabilities	27	7,721,909	7,683,308	4,399,792	2,261,913	
Current tax liabilities	28	2,636,676	1,830,812	1,103,398	1,012,778	
Deferred tax liabilities	24	126,974	126,974	113,701	113,701	
TOTAL LIABILITIES		373,857,688	198,321,816	77,681,352	75,820,904	
SHAREHOLDERS FUND						
Share capital	29	3,000,000	3,000,000	3,000,000	3,000,000	
Share Premium	30	683,611	683,611	683,611	683,611	
Retained earnings	31	23,367,046	21,601,800	7,170,204	10,434,895	
Fair value reserves	32	(161,627)	(858,932)	69,931	71,177	
TOTAL SHAREHOLDERS FUND		26,889,030	24,426,479	10,923,746	14,189,683	
TOTAL LIABILITIES AND SHAREHOLDERS FUND		400,746,718	222,748,295	88,605,098	90,010,587	

The accompaning notes form an integral part of this financial statements.

The financial statements were approved by the Board of Directors on 15th July 2021 and signed on its behalf by:

CHIKA MORDI (Chairman)

FRC/2014/IODN/0000006667

PETER ASHADE

(Group Chief Executive Officer) FRC/2013/ICAN/00000002719

SHEDRACK ONAKPOMA (Group Chief Finance Officer)

## UNITED CAPITAL PLC

FRC/2013/Idan/JöbedGon3413dated and Seperate Financial Statements Period Ended 30 September 2021

## Consolidated Statement of Changes in Equity As at 30 September 2021

Unaudited Consolidated and Seperate Financial Statements
Period Ended 30 September 2021

2021	
Group	0

	Share capital =N=' 000	Retained earnings =N=' 000	Share premium =N=' 000	Fair value reserves =N=' 000	Shareholders' funds =N=' 000
At 1 January 2021	3,000,000	21,601,800	683,611	(858,931)	24,426,479
Transfer from profit or loss account	-	5,965,246	-	-	5,965,246
Net Change in fair value on equity instruments FVTOCI	-	-	-	231,748	231,748
Net Change in fair value on debt instruments FVTOCI		-	-	465,557	465,557
Total comprehensive income	•	5,965,246	-	697,304	6,662,551
Transactions with owners in their capacity as owners		(4,000,000)			(4,000,000)
Dividend paid		(4,200,000)	-		(4,200,000)
As at 30 September 2021	3,000,000	23,367,047	683,611	(161,627)	26,889,030
Company					
At 1 January 2021	3,000,000	10,434,895	683,611	71,177	14,189,683
Transfer from profit or loss account	-	935,309	-	-	935,309
Net Change in fair value on debt instruments FVTOCI			-	(1,246)	(1,246)
Total comprehensive income	-	935,309	-	(1,246)	934,063
Transactions with owners in their capacity as owners					
Dividend paid		(4,200,000)	-	-	(4,200,000)
As at 30 September 2021	3,000,000	7,170,205	683,611	69,931	10,923,746
2020					
Group					
	Share	Retained	Share	Fair value	Shareholders'
	!				£
	capital	earnings -N-' 000	premium	reserves	funds -N-' 000
At 1 January 2020	=N=' 000	=N=' 000	=N=' 000	=N=' 000	=N=' 000
At 1 January 2020	•	•	•		
Transfer from profit or loss account	=N=' 000	=N=' 000	=N=' 000	<b>=N=' 000</b> (888,097)	<b>=N=' 000</b> 19,586,136 7,811,178
Transfer from profit or loss account  Net Change in fair value on equity instruments FVTOCI	=N=' 000	<b>=N=' 000</b> 16,790,622	=N=' 000	=N=' 000 (888,097) - (2,297,266)	=N=' 000 19,586,136 7,811,178 (2,297,266)
Transfer from profit or loss account  Net Change in fair value on equity instruments FVTOCI  Net Change in fair value on debt instruments FVTOCI	=N=' 000	=N=' 000 16,790,622 7,811,178	<b>=N=' 000</b> 683,611	=N=' 000 (888,097) - (2,297,266) 2,326,431	=N=' 000 19,586,136 7,811,178 (2,297,266) 2,326,431
Transfer from profit or loss account  Net Change in fair value on equity instruments FVTOCI	=N=' 000	<b>=N=' 000</b> 16,790,622	<b>=N=' 000</b> 683,611	=N=' 000 (888,097) - (2,297,266)	=N=' 000 19,586,136 7,811,178 (2,297,266)
Transfer from profit or loss account Net Change in fair value on equity instruments FVTOCI Net Change in fair value on debt instruments FVTOCI Total comprehensive income  Transactions with owners in their capacity as owners	=N=' 000	=N=' 000 16,790,622 7,811,178 - - - 7,811,178	<b>=N=' 000</b> 683,611	=N=' 000 (888,097) - (2,297,266) 2,326,431	=N=' 000 19,586,136 7,811,178 (2,297,266) 2,326,431 7,840,343
Transfer from profit or loss account Net Change in fair value on equity instruments FVTOCI Net Change in fair value on debt instruments FVTOCI Total comprehensive income  Transactions with owners in their capacity as owners Dividend paid	=N=' 000 3,000,000 - - - - -	=N=' 000 16,790,622 7,811,178 - - 7,811,178 (3,000,000)	-N='000 683,611 	=N=' 000 (888,097) - (2,297,266) 2,326,431 29,166	=N=' 000 19,586,136 7,811,178 (2,297,266) 2,326,431 7,840,343 (3,000,000)
Transfer from profit or loss account Net Change in fair value on equity instruments FVTOCI Net Change in fair value on debt instruments FVTOCI Total comprehensive income  Transactions with owners in their capacity as owners	=N=' 000	=N=' 000 16,790,622 7,811,178 - - - 7,811,178	<b>=N=' 000</b> 683,611	=N=' 000 (888,097) - (2,297,266) 2,326,431	=N=' 000 19,586,136 7,811,178 (2,297,266) 2,326,431 7,840,343
Transfer from profit or loss account Net Change in fair value on equity instruments FVTOCI Net Change in fair value on debt instruments FVTOCI Total comprehensive income  Transactions with owners in their capacity as owners Dividend paid	=N=' 000 3,000,000 - - - - - - - 3,000,000	=N=' 000 16,790,622 7,811,178 - - 7,811,178 (3,000,000)	-N='000 683,611 	=N=' 000 (888,097) - (2,297,266) 2,326,431 29,166	=N=' 000 19,586,136 7,811,178 (2,297,266) 2,326,431 7,840,343 (3,000,000)
Transfer from profit or loss account Net Change in fair value on equity instruments FVTOCI Net Change in fair value on debt instruments FVTOCI Total comprehensive income  Transactions with owners in their capacity as owners Dividend paid  At 31 December 2020	=N=' 000 3,000,000 - - - - -	=N=' 000 16,790,622 7,811,178 - - 7,811,178 (3,000,000)	-N='000 683,611 	=N=' 000 (888,097) - (2,297,266) 2,326,431 29,166	=N=' 000 19,586,136 7,811,178 (2,297,266) 2,326,431 7,840,343 (3,000,000)
Transfer from profit or loss account Net Change in fair value on equity instruments FVTOCI Net Change in fair value on debt instruments FVTOCI Total comprehensive income  Transactions with owners in their capacity as owners Dividend paid  At 31 December 2020  Company	=N=' 000 3,000,000 - - - - - - - 3,000,000	=N='000 16,790,622 7,811,178 - - 7,811,178 (3,000,000) 21,601,800	-N=' 000 683,611 	=N=' 000 (888,097) - (2,297,266) 2,326,431 29,166 - (858,931)	=N=' 000 19,586,136 7,811,178 (2,297,266) 2,326,431 7,840,343 (3,000,000) 24,426,479
Transfer from profit or loss account Net Change in fair value on equity instruments FVTOCI Net Change in fair value on debt instruments FVTOCI Total comprehensive income  Transactions with owners in their capacity as owners Dividend paid  At 31 December 2020  Company At 1 January 2020  Transfer from profit or loss account Net Change in fair value on equity instruments FVTOCI	=N=' 000 3,000,000 - - - - - - - 3,000,000	=N='000 16,790,622 7,811,178 - 7,811,178 (3,000,000) 21,601,800 7,847,830	-N=' 000 683,611 	=N=' 000 (888,097) - (2,297,266) 2,326,431 29,166 - (858,931)	=N=' 000 19,586,136 7,811,178 (2,297,266) 2,326,431 7,840,343 (3,000,000) 24,426,479
Transfer from profit or loss account Net Change in fair value on equity instruments FVTOCI Net Change in fair value on debt instruments FVTOCI Total comprehensive income  Transactions with owners in their capacity as owners Dividend paid  At 31 December 2020  Company At 1 January 2020  Transfer from profit or loss account Net Change in fair value on equity instruments FVTOCI Net Change in fair value on debt instruments FVTOCI	=N=' 000 3,000,000 - - - - - - - 3,000,000	=N='000 16,790,622 7,811,178 7,811,178 (3,000,000) 21,601,800 7,847,830 5,587,065	-N=' 000 683,611 	=N=' 000 (888,097) - (2,297,266) 2,326,431 29,166 - (858,931)	=N=' 000 19,586,136 7,811,178 (2,297,266) 2,326,431 7,840,343 (3,000,000) 24,426,479  11,602,618 5,587,065
Transfer from profit or loss account Net Change in fair value on equity instruments FVTOCI Net Change in fair value on debt instruments FVTOCI Total comprehensive income  Transactions with owners in their capacity as owners Dividend paid  At 31 December 2020  Company At 1 January 2020  Transfer from profit or loss account Net Change in fair value on equity instruments FVTOCI	=N=' 000 3,000,000 - - - - - - - 3,000,000	=N='000 16,790,622 7,811,178 - 7,811,178 (3,000,000) 21,601,800 7,847,830	-N=' 000 683,611 	=N=' 000 (888,097) - (2,297,266) 2,326,431 29,166 - (858,931)	=N=' 000 19,586,136 7,811,178 (2,297,266) 2,326,431 7,840,343 (3,000,000) 24,426,479
Transfer from profit or loss account Net Change in fair value on equity instruments FVTOCI Net Change in fair value on debt instruments FVTOCI Total comprehensive income  Transactions with owners in their capacity as owners Dividend paid  At 31 December 2020  Company At 1 January 2020  Transfer from profit or loss account Net Change in fair value on equity instruments FVTOCI Net Change in fair value on debt instruments FVTOCI Total comprehensive income  Transactions with owners in their capacity as owners	=N=' 000 3,000,000 - - - - - - - 3,000,000	=N=' 000 16,790,622 7,811,178 - 7,811,178 (3,000,000) 21,601,800 7,847,830 5,587,065 5,587,065	-N=' 000 683,611 	=N=' 000 (888,097) - (2,297,266) 2,326,431 29,166 - (858,931)	=N=' 000 19,586,136 7,811,178 (2,297,266) 2,326,431 7,840,343 (3,000,000) 24,426,479  11,602,618 5,587,065 5,587,065
Transfer from profit or loss account Net Change in fair value on equity instruments FVTOCI Net Change in fair value on debt instruments FVTOCI Total comprehensive income  Transactions with owners in their capacity as owners Dividend paid  At 31 December 2020  Company At 1 January 2020  Transfer from profit or loss account Net Change in fair value on equity instruments FVTOCI Net Change in fair value on debt instruments FVTOCI Total comprehensive income	=N=' 000 3,000,000 - - - - - - - 3,000,000	=N='000 16,790,622 7,811,178 7,811,178 (3,000,000) 21,601,800 7,847,830 5,587,065	-N=' 000 683,611 	=N=' 000 (888,097) - (2,297,266) 2,326,431 29,166 - (858,931)	=N=' 000 19,586,136 7,811,178 (2,297,266) 2,326,431 7,840,343 (3,000,000) 24,426,479  11,602,618 5,587,065

The accompaning notes form an integral part of this financial statements.

Unaudited Consolidated and Seperate Financial Statements Period Ended 30 September 2021

## CONSOLIDATED STATEMENT OF CASH FLOWS As at 30 September 2021

As di 30 september 2021		Grou	p	Company		
	<u> </u>	30 September 2021 N' 000	31 December 2020 N' 000	30 September 2021 N' 000	31 December 2020 N' 000	
Profit before tax		7,092,097	7,947,670	1,113,463	5,827,070	
Adjustments for;						
Amortisation of Intangibles	11	12,999	13,936	11,484	11,916	
Depreciation of property and equipment	11 11	164,211	202,220	133,201 53,011	120,949	
Depreciation of right of use Foreign exchange revaluation	7	53,011	70,369 (5,887)	33,011	70,369 (5,887)	
Gain on disposal of property and equipment	/	(7,235)	(5,842)	(7,235)	(5,842)	
Net interest income	4	(4,296,063)	(8,261,668)	(600,558)	(2,536,114)	
Dividend income	4 & 18	(930,515)	(470,623)	(55,089)	(3,640,955)	
Fair value changes for FVTPL	16	(61,311)	(10,367)	4,402	(10,367)	
Impairment charge (write/back) on other financial assets	16 & 17	563,613	722,257	67,710	444,568	
Changes in westing against		2,590,807	202,065	720,387	275,708	
Changes in working capital  Trade receivables		(4,543,589)	(3,334,023)	(2,081,467)	(3,168,309)	
Managed funds		173,759,988	43,639,780	(2,001,407)	(3,100,307)	
Other liabilities	_	38,601	2,282,674	2,137,878	48,781	
Cash generated from operations		171,845,807	42,790,497	776,798	(2,843,820)	
Interest received		15,939,405	23,735,610	3,356,175	10,200,211	
Interest paid		(11,643,342)	(13,385,800)	(2,566,916)	(4,000,644)	
Income tax paid	_	(320,987)	(455,127)	(87,534)	(186,081)	
Net cash generated by/(used in) operating activities	_	175,820,883	52,685,180	1,478,524	3,169,665	
Cash flows from investing activities						
Purchase of investment securities		(138,328,956)	(74,354,308)	(3,231,915)	(17,705,676)	
Disposal of investment securities		5,058,556	-	867,639	-	
Investment in associate		-	(4,500,000)	-	(4,500,000)	
Dividend income on equity investment at FVTOCI		130,427	-	55,089	-	
Disposal of Financial instrument at FVTOCI Purchase of property and equipment	23	- (95,954)	24,672,380 (411,120)	117,864 (70,113)	12,756,653 (385,732)	
Purchase of property and equipment	19	(73,734)	(353,751)	(70,113)	(353,751)	
Purchase of intangible assets	20	(36,900)	(12,180)	(36,900)	(12,180)	
Proceeds from the sale of property and equipment		(11,235)	79,516	(11,235)	52,551	
Dividends received	4 & 18 _	930,515	470,623	3,725,089	2,490,955	
Net cash used in investing activities	_	(132,353,549)	(54,408,840)	1,415,518	(7,657,180)	
Cash flows from financing activities						
Dividend paid to owners of equity capital		(4,200,000)	(3,000,000)	(4,200,000)	(3,000,000)	
Proceeds from borrowings		4,214,055	32,214,440	4,214,055	32,214,440	
Repayment of borrowings	_	(2,107,028)	(14,955,113)	(2,107,028)	(14,955,113)	
Net cash (used in)/generated by financing activities	_	(2,092,972)	14,259,327	(2,092,972)	14,259,327	
Net increase/(decrease) in cash and cash equivalents		41,374,362	12,535,667	801,069	9,771,812	
Effect of foreign exchange changes on cash		1,352,345	752,677	231,451	23,375	
Cash and cash equivalents at beginning of year	_	43,420,443	30,132,099	12,196,469	2,401,282	
Cash and cash equivalents at end of period	_	86,147,150	43,420,443	13,228,989	12,196,469	

The accompaning notes form an integral part of this financial statements.

Annual Reports and Consolidated and Seperate Financial Statements

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS
For the period ended 30 September 2021

Year Ended 31 December 2020

## 1 Company information

These financial statements are the consolidated financial statements of United Capital Plc, a Company incorporated in Nigeria and its subsidiaries (hereafter referred to as 'the Group').

United Capital Plc (previously called UBA Capital Plc) was incorporated in Nigeria, as a Public liability company, on 3 August, 2012, to act as the ultimate holding company for the United Capital Group. The Company was listed on the Nigerian Stock exchange on 17 January, 2013. The Company changed its name to United Capital Plc following the approval of the resolution by shareholders on the 16th December, 2014.

The principal activities of the Group are mainly the provision of investment banking services, portfolio management services, securities trading and trusteeship.

### 2 Summary of significant accounting policies

The principal accounting policies adopted by the Group in the preparation of these consolidated and separate financial statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated.

### 2.1 Going concern

These financial statements have been prepared on the going concern basis. The Group has no intention or need to reduce substantially its business operations. The management believes that the going concern assumption is approprate for the Group due to sufficient capital adequacy ratio and projected liquidity, based on historical experience that short term obligations will be refinanced in the normal course of business. Liquidity ratio and continuous evaluation of current ratio of the Group is carried out by the Group to ensure that there are no going concern threats to the operation of the Group.

#### 2.2 Basis of preparation and measurement

The Group's consolidated and seperate financial statements for the period ended 31 March 2021 have been prepared in accordance with International Financial Reporting Standards (IFRS) and interpretations as issued by the IASB. Additional information required by national regulations is included where appropriate.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires the Directors to exercise its judgement in the process of applying the Group's accounting policies. Changes in assumptions may have a significant impact on the financial statements in the year the assumptions changed. The Directors believe that the underlying assumptions are appropriate and that the Group's financial statements therefore present the financial position and results fairly. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in the notes to the financial statements.

### 2.2.1 Statement of Compliance

The consolidated and separate financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") issued by the International Accounting Standards Board (IASB) and adopted by the Financial Reporting Council of Nigeria.

Annual Reports and Consolidated and Seperate Financial Statements The consolidated and separate financial statements comply with the requirements of the demonstratements and Separate financial Reporting Standard, Companies and Allied Matters Act, Investment and Securities Act, the Financial Reporting Council Act, to the extent that they are not in conflict with the International Financial Reporting Standards (IFRS).

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 30 September 2021

### 2.2.2 Use of estimates and judgement

The preparation of the consolidated and separate financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amount of assets, liabilities, income and expenses. Actual results may differ from these estimates. In preparing these consolidated and separate annual financial statements, management has made judgements, estimates and assumptions that affect the application of the Group's accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

### 2.2.3 Judgements

Information about judgements made in applying accounting policies that have the most significant effects on the amounts recognised in the consolidated financial statements is included in the note below;

#### Classification of financial assets:

Assessment of the business model within which the assets are held and assessment of whether the contractual terms of the financial asset are solely payments of principal and interest on the principal amount outstanding.

#### 2.2.4 Assumptions and estimation uncertainties

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment in the period ended 31 March 2021 is included in the following notes.

Impairment of financial instruments: assessment of whether credit risk on the financial asset has increased significantly since initial recognition and incorporation of forward-looking information in the measurement of ECL.

Determination of the fair value of financial instruments with significant unobservable inputs. (note 3.7)

Recognition of deferred tax assets: - availability of future taxable profit against which carry-forward tax losses can be used (see note 24) as well as the likelihood and uncertainities of the extension of the tax exempt status of income on Government securities which we have assumed to be highly likely.

The Group applies accrual accounting for recognition of its income and expenses.

The consolidated and separate financial statements have been prepared on the basis that the Group and Company will continue to operate as a going concern.

### **UNITED CAPITAL PLC**

Annual Reports and Consolidated and Seperate Financial Statements Year Ended 31 December 2020

## 2.3 Changes in accounting policies

Except as decribed below, the Group has consistently applied the accounting policies as set out in note 2.3.1 to all periods presented in these annual financial statements.

## 2.3.1 New and revised IFRSs/IFRICs affecting amounts reported and/or disclosures in these financial statements

In the current period, the Group has applied a number of amendments to IFRSs issued by the International Accounting Standards Board (IASB) that are mandatorily effective for an accounting period that begins on or after 1 January 2020.

New or amended standards	Summary of the requirements	Impact on financial statements
	The IASB has made amendments to IAS 1 Presentation of Financial Statements and IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors which use a consistent definition of materiality throughout International Financial Reporting Standards and the Conceptual Framework for Financial Reporting, clarify when information is material and incorporate some of the guidance in IAS 1 about immaterial information. In particular, the amendments clarify:	'material' had no significant impact on the Group's financial statements. The amendment had no significant impact
Definition of Material: Amendments to IAS 1 and IAS 8	- that the reference to obscuring information addresses situations in which the effect is similar to omitting or misstating that information, and that an entity assesses materiality in the context of the financial statements as a whole, and	
	- the meaning of 'primary users of general purpose financial statements' to whom those financial statements are directed, by defining them as 'existing and potential investors, lenders and other creditors' that must rely on general purpose financial statements for much of the financial information they need.	
	These amendments are effective for reporting periods beainning on or after 1 January 2020.	
	The amended definition of a business requires an	
Definition of a Business: Amendments to IFRS 3	acquisition to include an input and a substantive process that together significantly contribute to the ability to create outputs. The definition of the term 'outputs' is amended to focus on goods and services provided to customers, generating investment income and other income, and it excludes returns in the form of lower costs and other economic benefits.	on or after the date of first application, the Group will not be affected by these
	The amendments will likely result in more acquisitions being accounted for as asset acquisitions.	
	These amendments are effective for reporting periods beginning on or after 1 January 2020.	
Amendments to IAS 39,IFRS 9 and IFRS 7(Interest Rate Benchmark Reform):	This amendment seek to address uncertainties related to the market-wide reform of interbank offered rates (IBOR reform). The amendments provide targeted relief for financial instruments qualifying for hedge accounting under IAS 39 or IFRS 9. They are effective for annual periods beginning on or after 1 January 2020.	

All other amendment had no significant impact on the Group.

## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 30 September 2021

### 2.3.2 Standards issued but not yet effective

The following standards and interpretations had been issued but were not mandatory for the reporting period ended 31 March 2021.

The Group has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

New or amended standards	Summary of the requirements	Possible impact on financial
IFRS 17 Insurance Contracts	IFRS 17 was issued in May 2017 as replacement to IFRS 4 Insurance Contracts. It requires a current measurement model where estimates are re-measured in each reporting period. Contracts are measured using the building blocks of: - discounted probability-weighted cash flows - an explicit risk adjustment, and - a contractual service margin (CSM) representing the unearned profit of the contract which is recognised as revenue over the coverage period. The standard allows a choice between recognising changes in discount rates either in the statement of profit or loss or directly in other comprehensive income. The choice is likely to reflect how insurers account for their financial assets under IFRS 9. An optional, simplified premium allocation approach is permitted for the liability for the remaining coverage for short duration contracts, which are often written by non-life insurers. There is a modification of the general measurement model called the 'variable fee approach' for certain contracts written by life insurers where policyholders share in the returns from underlying items. When applying the variable fee approach, the entity's share of the fair value changes of the underlying items is included in the CSM. The results of insurers using this model are therefore likely to be less volatile than under the general model. The new rules will affect the financial statements and key performance indicators of all entities that issue insurance contracts or investment contracts with discretionary	This standard does not impact the Group as it is not into an insurance business. However, the Company recently participated in the set up of a startup insurance company where it owns a 25% equity stake. The investment would be treated as investment in associates and will not be consolidated.
	This amendment seeks to clarify the requirements for classifying liabilities as current or non-current. Including the conditions which exist at the end of the reporting period are those which will be used to determine if a right to defer settlement of a liability exists, Management expectations about events after the balance sheet date, and the situations that are considered settlement of a liability. The amendments will be applied retrospectively.  This standard becomes effective 1st January 2023 and early adoption is permitted.	have significant impact on the financial statements. The Group has opted not to early adopt.

<ul> <li>Proceeds before Intended</li> </ul>	The amendment seeks to prohibit deducting from the cost of an item of property, plant and equipment any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, an entity recognises the proceeds from selling such items, and the cost of producing those items, in profit or loss.	have significant impact on the financial statements.
	The amendments are effective for annual periods beginning on or after 1 January 2022. Early application is	

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 30 September 2021

New or amended standards	Summary of the requirements	Possible impact on financial
Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (Amendments to IFRS 10 and IAS 28)	of a 'business' under IFRS 3 Business Combinations. The amendments will be applied retrospectively. The	have significant impact on the financial statements. The Group has opted not to early adopt.
The changes in Onerous Contracts — Cost of Fulfilling a Contract (Amendments to IAS 37)	The amendment specify that the 'cost of fulfilling' a contract comprises the 'costs that relate directly to the contract'. Costs that relate directly to a contract can either be incremental costs of fulfilling that contract (examples would be direct labour, materials) or an allocation of other costs that relate directly to fulfilling contracts (an example would be the allocation of the depreciation charge for an item of property, plant and equipment used in fulfilling the contract).  The amendments are effective for annual periods beginning on or after 1 January 2022. Early application is permitted.	have significant impact on the financial statements.

All other amendment had no significant impact on the Group.

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS lidated and Seperate Financial Statements
For the period ended 30 September 2021

Year Ended 31 December 2020

#### 2.4 Consolidation

The financial statements of the subsidiaries used to prepare the consolidated financial statements were prepared as of the parent company's reporting date. The consolidation principles are unchanged as against the previous year.

#### 2.4.1 Subsidiaries

The consolidated and separate financial statements incorporates the financial statements of the Company and all its subsidiaries where it is determined that there is a capacity to control. The Group controls an entity where the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Control is assessed on a continuous basis.

All the facts of a particular situation are considered when determining whether control exists. Control is usually present when an entity has:

- power over more than one-half of the voting rights of the other entity;
- power to govern the financial and operating policies of the other entity;
- power to appoint or remove the majority of the members of the board of directors or equivalent governing body; or
- power to cast the majority of votes at meetings of the board of directors or equivalent governing body of the entity.

#### a. Separate financial statements

Investments in subsidiaries are accounted for at cost less accumulated impairment losses (where applicable) in the separate financial statements. The carrying amounts of these investments are reviewed annually for impairment indicators and, where an indicator of impairment exists, are impaired to the higher of the investment's fair value less costs to sell and value in use.

#### b. Consolidated financial statements

Subsidiaries are consolidated from the date on which control is transferred to the Group and cease to be consolidated from the date that control ceases. Changes in the Group's interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions (transactions with owners). Any difference between the amount by which the non-controlling interest is adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to the Group.

Inter-company transactions, balances and unrealised gains on transactions between companies within the Group are eliminated on consolidation. Unrealised losses are also eliminated in the same manner as unrealised gains, but only to the extent that there is no evidence of impairment. Consistent accounting policies are used throughout the Group for the purposes of consolidation.

#### i. Acquisition

The acquisition method of accounting is used to account for the acquisition of substituties by the Group. The consideration transferred is measured as the sum of the fair value of the assets given, equity instruments issued and liabilities incurred or assumed at the acquisition date. The consideration includes any asset, liability or equity resulting from a contingent consideration arrangement. The obligation to pay contingent consideration is classified as either a liability or equity based on the terms of the arrangement. The right to a return of previously transferred consideration is classified as an asset. Transaction costs are recognised within profit or loss as and when they are incurred. Where the initial accounting is incomplete by the end of the reporting year in which the business combination occurs (but no later than 12 months since the acquisition date), the Group reports provisional amounts.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 31 March 2021

Where applicable, the Group adjusts retrospectively the provisional amounts to reflect new information obtained about facts and circumstances that existed at the acquisition date and affected the measurement of the provisional amounts. Identifiable assets acquired, liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date, irrespective of the extent of any NCI. The excess (shortage) of the sum of the consideration transferred (including contingent consideration), the value of NCI recognised and the acquisition date fair value of any previously held equity interest in the subsidiary over the fair value of identifiable net assets acquired is recorded as goodwill in the statement of financial position (gain on bargain purchase, which is recognised directly in profit or loss). When a business combination occurs in stages, the previously held equity interest is remeasured to fair value at the acquisition date and any resulting gain or loss is recognised in profit or loss.

Increases in the Group's interest in a subsidiary, when the Group already has control, are accounted for as transactions with equity holders of the Group. The difference between the purchase consideration and the Group's proportionate share of the subsidiary's additional net asset value acquired is accounted for directly in equity.

### ii. Loss of Control

The Group could lose control of a subsidiary through the disposal of the subsidiary. When the Group loses control of a subsidiary, the profit or loss on disposal is calculated as the difference between the fair value of the consideration received (including the fair value of any retained interest in the underlying investee) and the carrying amount of the assets and liabilities and any non-controlling interest. Any gains or losses in OCI that relate to the subsidiary are reclassified to profit or loss at the time of the disposal.

#### iii. Partial Disposal

Where the Group partially disposes a subsidiary which gives rise to a reduction in the Group's ownership interest in an investee that is not a disposal (i.e. a reduction in the group's interest in a subsidiary whilst retaining control). Decreases in the Group's interest in a subsidiary, where the Group retains control, are accounted for as transactions with equity holders of the Group. Gains or losses on the partial disposal of the Group's interest in a subsidiary are computed as the difference between the sales consideration and the Group's proportionate share of the investee's net asset value disposed of, and are accounted for directly in equity.

### iv Initial measurement of Non-Controlling Interest (NCI)

The Group elects on each acquisition to initially measure NCI on the acquisition date at either fair value or at the NCI's proportionate share of the investees' identifiable net assets.

### 2.4.2 Associates

An associate is an entity in which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee Burish has consolidated and specific policy decisions of the investee Burish has consolidated and operating policy decisions of the investee Burish has consolidated and specific power these policies. Significant influence is generally demonstrated by the Group holding in excess of 20%, but less than 50%, of the voting rights.

The Group's share of results of the associate entity is included in the consolidated income statement. Investments in associates are carried in the statement of financial position at cost plus the Group's share of post-acquisition changes in the net assets of the associate. Investments in associates are reviewed for any indication of impairment at least at each reporting date. The carrying amount of the investment is tested for impairment, where there is an indication that the investment may be impaired.

When the Group's share of losses or other reductions in equity in an associate equals or exceeds the recorded interest, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the entity.

## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 31 March 2021

The Group's share of the results of associates is based on financial statements made up to a date not earlier than three months before the balance sheet date, adjusted to conform with the accounting policies of the Group. Unrealised gains and losses on transactions are eliminated to the extent of the Group's interest in the investee. Losses may provide evidence of impairment of the asset transferred in which case appropriate allowance is made for impairment.

In the separate financial statements of the Company, investments in associates are initially recognised at cost and subsequently adjusted for by the post-acquisition changes in the investor's share of net assets of the investees. The Group uses the equity method in accounting for investments in associates.

#### 2.5 Common control transactions

A business combination involving entities or businesses under common control is excluded from the scope of IFRS 3: Business Combinations. The exemption is applicable where the combining entities or businesses are controlled by the same party both before and after the combination. Where such transactions occur, the Group, in accordance with IAS 8, uses its judgement in developing and applying an accounting policy that is relevant and reliable. In making this judgement, the Directors consider the requirements of IFRS dealing with similar and related issues and the definitions, recognition criteria and measurement concepts for assets, liabilities, income and expenses in the framework. The Directors also consider the most recent pronouncements of other standard setting bodies that use a similar conceptual framework to develop accounting standards, to the extent that these do not conflict with the IFRS Framework or any other IFRS or interpretation.

The Group incorporates the results of the acquired businesses only from the date on which the business combination occurs.

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#### 2.6 Foreign currency translation

#### (a) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ('the functional currency').

The consolidated financial statements are presented in Naira, which is the Group's presentation and functional currency.

#### (b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are remeasured.

Monetary items denominated in foreign currencies are retranslated at the rate prevailing on the statement of financial position date. Foreign exchange gains and losses resulting from the retranslation and settlement of these items are recognised in profit or loss within other income.

Non-monetary items measured at historical cost denominated in a foreign currency are translated with the exchange rate as at the date of initial recognition; non-monetary assets that are measured at fair value are translated using the exchange rate at the date that the fair value was determined. Translation differences on non-monetary financial instruments held at fair value through profit or loss are reported as part of the fair value gain or loss. Translation differences on non-monetary financial instruments measured at fair value through other comprehensive income are included in the fair value reserve in other comprehensive income. Non-monetary items that are measured under the historical cost basis are not retranslated.

#### 2.7 Revenue recognition

#### (a) Investment income

Interest income for all interest-bearing financial instruments are recognised within 'investment income' in the income statement using the effective interest on the gross carrying amount of the financial assets. However, when a financial asset is classified as Stage 3 impaired, interest income is calculated on the impaired value (gross carrying value less specific impairment) based on the original effective interest rate.

The effective interest method is a method of calculating the amortised cost of a financial asset or liability (or group of assets and liabilities) and of allocating the interest income/expense over the relevant period. The effective interest rate is the rate that exactly discounts the expected future cash payments or receipts through the expected life of the financial instrument, or when appropriate, a shorter period, to the net carrying amount of the instrument. The application of the method has the effect of recognising income (and expense) receivable (or payable) on the instrument evenly in proportion to the amount outstanding over the period to maturity or repayment. In calculating effective interest, the Group estimates cash flows considering all contractual terms of the financial instrument but excluding future credit losses.

### (b) Fees and commission income

Unless included in the effective interest calculation, fees and commissions are recognised on an accruals basis as the service is provided. Fees and commissions not integral to effective interest arising from negotiating, or participating in the negotiation of a transaction from a third party, such as the acquisition of loans, shares or other securities or the purchase or sale of businesses, are recognised on completion of the underlying transaction. Portfolio and other management advisory and service fees are recognised over time based on the applicable service contracts. The same principle is applied to the recognition of income from wealth management, financial planning and custody services that are continuously provided over an extended period of time.

The Group recognises fees and commission from management of mutual funds over time on indicated and seperate financially basis as fees are accrued as a percentage of net asset value (NAV). Arranger and issuing thousa services fiber 2020 recognised over time as milestones of performance obligations are delivered to clients. Other fees and commission income are recognise at point in time when performance obligation on contracts are delivered to clients as brokerage fees and commission.

## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 31 March 2021

#### (c) Dividend income

Dividends are recognised in the income statement as "Dividend income" under investment income when the entity's right to receive payment is established

#### 2.8 Income taxation

#### (a) Current income tax

Income tax is calculated on the basis of the applicable tax laws in Nigeria and is recognised as an expense or credit for the period except to the extent that current tax related to items that are charged or credited in other comprehensive income or directly to equity. In these circumstances, current tax is charged or credited to other comprehensive income or to equity (for example, current tax on equity instruments for which the entity has elected to present gains and losses in other comprehensive income).

#### (b) Deferred income tax

Deferred income tax is provided in full, using the liability method, on all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. However, the deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss.

Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the date of the statement of financial position and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

The tax effects of carry-forwards of unused losses, unused tax credits and other deferred tax assets are recognised when it is probable that future taxable profit will be available against which these losses and other temporary differences can be utilised.

Deferred income tax is provided on temporary differences arising from investments in subsidiaries and associates, except where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the difference will not reverse in the foreseeable future.

Deferred and current tax assets and liabilities are only offset when they arise in the same tax reporting group and where there is both the legal right and the intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### 2.9 Earnings per share

The Group presents basic earnings per share for its ordinary shares. Basic earnings per share are calculated by dividing the profit attributable to ordinary shareholders of the Group by the weighted average number of shares outstanding during the period.

#### 2.10 Cash and cash equivalents

### **UNITED CAPITAL PLC**

Cash and cash equivalents comprise balances with less than three months' maturity from the date of acquisitions including cash in hand, deposits held at call with banks and other short-term highly liquid-investing entities of three months or less from the date of acquisition that are subject to an insignificant risk of changes in their fair values and are readily convertable to known amount of cash. Cash and cash equivalents includes balances and placements with banks and other short term investments including bank overdrafts. Bank overdrafts are shown seperately as current liabilities in the statement of financial position.

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## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 30 September 2021

Year Ended 31 December 2020

#### 2.11 Financial assets & liabilities

#### a) Classification and subsequent measurement

For the purpose of measuring a financial asset after initial recognition, the Group classifies financial assets into the following categories: at fair value through profit or loss; at fair value through other comprehensive income and at amortised cost. For debt financial assets, the classification is based on the results of the Group's business model test and the contractual cashflow characteristics of the financial assets. At initial recognition, all assets are measured at fair value plus transaction costs that are incremental and directly attributable to the acquisition of the financial assets in the case of financial asset not at fair value through profit and loss.

#### i. Financial assets at fair value through profit or loss

Debt instruments at fair value through profit or loss are financial assets held for trading and those designated by the Group as at fair value through profit or loss upon initial recognition. Financial assets classified as fair value through profit or loss are those that have been acquired principally for the purpose of selling in the short term or repurchasing in the near term, or held as part of a portfolio that is managed together for short-term profit.

Financial instruments included in this category are recognised initially at fair value; transaction costs are taken directly to profit or loss. Gains and losses arising from changes in fair value are included directly in profit or loss and are reported as 'Net gains/(losses) on financial assets classified as fair value through profit and loss'. Interest income and expense and dividend income on financial assets fair valued through profit and loss are included in 'Interest income, interest expense and dividend income', respectively and reported under investment income.

#### ii. Amortised Cost

Except for debt financial assets that are designated at initial recognition as at fair value through profit or loss, a debt financial asset is measured at amortised cost only if both of the following conditions are met:

- a. The financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows (the business model test) and
- b. The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding (the contractual cash flows characteristics test).

If a financial asset satisfies both of these conditions, it is required to be measured at amortised cost unless it is designated as at fair value through profit or loss (FVTPL) on initial recognition.

#### iii. Fair Value through other comprehensive income (FVTOCI)

Except for debt financial assets that are designated at initial recognition as at fair value through profit or loss, a financial asset is measured at fair value through other comprehensive income (FVTOCI) if both of the following conditions are met:

- a. The financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets (the business model test); and
- b The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding (the contractual cash flows characteristics test).

This assessment includes determining the objective of holding the asset and whether the contractual cash flows are consistent with a basic lending arrangement. Where the contractual terms introduces exposure to risk or volatility that are not considered de minimis and are inconsistent with a basis lending arrangement, the financial asset is classified as fair value through profit or loss – default.

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## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 31 March 2021

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All equity financial assets are measured at fair value through profit and loss, however, equity financial assets which are not held for trading may be irrevocably elected (on an asset-by-asset basis) to be measured at fair value through OCI.

#### b) Impairment of financial assets

The impairment model under IFRS 9 reflects expected credit losses, as opposed to incurred credit losses under IAS 39. Under the impairment approach in IFRS 9, it is no longer necessary for a credit event to have occurred before credit losses are recognised. Instead, the Group always accounts for expected credit losses and changes in those expected credit losses. The amount of expected credit losses should be updated at each reporting date to reflect changes in credit risk since initial recognition.

The Group recognizes loss allowances for Expected Credit Losses (ECL) on the following financial instruments that are not measured at FVTPL:

For financial assets that are debt instruments, trade receivables, Loan and advances to customers, Other receivables, and money market placements; The Group measures expected credit losses and recognizes interest income on risk assets based on the following stages:

**Stage 1:** Assets that are performing. If credit risk is low as of the reporting date or the credit risk has not increased significantly since initial recognition, the Group recognize a loss allowance at an amount equal to 12-month expected credit losses. This amount of credit losses is intended to represent lifetime expected credit losses that will result if a default occurs in the 12 months after the reporting date, weighted by the probability of that default occurring.

**Stage 2:** Assets that have significant increases in credit risk. In instances where credit risk has increased significantly since initial recognition, the Group measures a loss allowance at an amount equal to full lifetime expected credit losses. That is, the expected credit losses that result from all possible default events over the life of the financial instrument. For these debt instruments, interest income recognition will be based on the EIR multiplied by the gross carrying amount. Exposures which are overdue for more than 30days are considered to have significantly increased in credit risk.

**Stage 3:** A lifetime ECL is calculated for financial assets that are assessed to be credit impaired. For debt instruments that have observable evidence of impairment. Exposure which are overdue for more than 90 days are considered to be in default.

#### Default

The Group's definition of default has been aligned to its internal credit risk management definitions and approaches. A financial asset is considered to be in default when there is objective evidence of impairment. The following criteria are used in determining whether there is objective evidence of impairment for financial assets or groups of financial assets:

- significant financial difficulty of borrower and/or modification (i.e. known cash flow difficulties experienced by the borrower)
- a breach of contract, such as default or delinquency in interest and/or principal payments
- disappearance of active market due to financial difficulties
- it becomes probable that the borrower will enter bankruptcy or other financial reorganisation
- where the Group, for economic or legal reasons relating to the borrower's financial difficulty, grants the borrower a concession that the Group would not otherwise consider.

Exposures which are overdue for more than 90 days are also considered to be in default.

## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 31 March 2021

The Group's process to assess changes in credit risk is multi-factor and has three main elements;

- I. Quantitative element A quantitative comparison of PD at the reporting date and PD at initial recognition
- II. Qualitative elements
- III. Backstop indicators

For individually significant exposures such as corporate and commercial risk assets, the assessment is driven by the internal credit rating of the exposure and a combination of forward-looking information that is specific to the individual borrower and forward-looking information on the macro economy, commercial sector (to the extent such information has not been already reflected in the rating process).

For other exposures, significant increases in credit risk is made on a collective basis that incorporates all relevant credit information, including forward-looking macroeconomic information and factors which are expected to have significant impact on the portfolio or individual counterparty exposures. For this purpose, the Group categorieses its exposures on the basis of shared credit risk characteristics.

Applicable forward looking macroeconomic information used in the impairment model includes;

- a. GDP information
- b. GDP growth rate
- c. Inflation rate
- d. exchange rates
- e. Oil price fluctuation

The impact of these economic variables on the PD, EAD and LGD has been determined by performing statistical regression analysis to understand the impact changes in these variables have had historically on default rates and on the components of LGD and EAD.

Based on advice from the Group research team and economic experts and consideration of a variety of external actual and forecast information, the Group formulates a 'base case' view of the future direction of relevant economic variables as well as a representative range of other possible forecast scenarios and scenario weightings. This process involves developing two or more additional economic scenarios and considering the relative probabilities of each outcome. External information includes economic data and forecasts published by governmental bodies and monetary authorities where the Group operates, supranational organisations such as the International Monetary Fund, and selected private-sector and academic forecasters. The base case represents a most-likely outcome while the other scenarios represent more optimistic and more pessimistic outcomes. Periodically, the Group carries out stress testing of more extreme shocks to calibrate its determination of these other representative scenarios. The scenario weightings are determined by a combination of statistical analysis and expert credit judgement, taking account of the range of possible outcomes each chosen scenario is representative of.

## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 31 March 2021

#### Significant increase in credit risk

The Group's decision on whether expected credit losses are based on 12-month expected credit losses or lifetime expected credit losses depends on whether there has been a significant increase in credit risk since initial recognition. An assessment of whether credit risk has increased significantly is made at each reporting date. When making the assessment, the Group uses the change in the risk of a default occurring over the expected life of the financial instrument instead of the change in the amount of expected credit losses. This forms the basis of stage 1, 2 and 3 classification and subsequent migration.

The assessment of SICR is performed using the Lifetime PD under each of the base, and the other scenarios, multiplied by the associated scenario weighting, along with qualitative and backstop indicators. This determines whether the whole financial instrument is in Stage 1, Stage 2, or Stage 3 and hence whether 12-month or lifetime ECL should be recorded.

Following this assessment, the Group measures ECL as either a probability weighted 12 month ECL (Stage 1), or a probability weighted lifetime ECL (Stages 2 and 3). These probability-weighted ECLs are determined by running each scenario through the relevant ECL model and multiplying it by the appropriate scenario weighting (as opposed to weighting the inputs).

The criteria for determining whether credit risk has increased significantly vary by portfolio and include quantitative and qualitative factors. Using its expert credit judgement and where possible relevant historical experience, the Group may determine that an exposure has undergone a significant increase in credit risk based on particular qualitative indicators that it considers are indicative of such and whose effect may not otherwise be fully reflected in its quantitative analysis on a timely basis.

As a backstop, the Group considers that a significant increase in credit risk occurs no later than when an asset is more than 30 days past due. There is a rebuttable presumption that the credit risk has increased significantly if contractual payments are more than 30 days past due; this presumption is applied unless the Company has reasonable and supportable information demonstrating that the credit risk has not increased significantly since initial recognition. The number of days past due is determined by counting the number of days since the date the full payment has not been received. Due dates are determined without considering any grace period that might be available to the borrower. The Group monitors the effectiveness of the criteria used to identify significant increases in credit risk by regular reviews

The Group has not used the low credit risk exemption for any financial instruments in the period ended 31 March 2021

#### i) Assets carried at amortised cost

The amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in income statement. If a financial instrument has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 31 March 2021

The calculation of the present value of the estimated future cash flows of a collateralised financial asset reflects the cash flows that may result from disposal less costs for obtaining and selling the collateral, whether or not disposal is probable.

For the purposes of a collective evaluation of impairment, financial assets are grouped on the basis of similar credit risk characteristics (i.e. on the basis of the Group's grading process that considers asset type, industry, geographical location, collateral type, past-due status and other relevant factors). Those characteristics are relevant to the estimation of future cash flows for groups of such assets by being indicative of the debtors' ability to pay all amounts due according to the contractual terms of the assets being evaluated.

Future cash flows in a group of financial assets that are collectively evaluated for impairment are estimated on the basis of the contractual cash flows of the assets in the group and historical loss experience for assets with credit risk characteristics similar to those in the group. Historical loss experience is adjusted on the basis of current observable data to reflect the effects of current conditions that did not affect the period on which the historical loss experience is based and to remove the effects of conditions in the historical period that do not currently exist.

Estimates of changes in future cash flows for groups of assets are reflected and directionally consistent with changes in related observable data from period to period (for example, changes in unemployment rates, property prices, payment status, or other factors indicative of changes in the probability of losses in the group and their magnitude). The methodology and assumptions used for estimating future cash flows are reviewed regularly by the Group to reduce any differences between loss estimates and actual loss experience.

When a loan is uncollectible, it is written off against the related allowance for loan impairment. Such loans are written off after all the necessary procedures have been completed and the amount of the loss has been determined. Impairment charges relating to loans and advances to banks, loans and advances to customers and investment securities are classified in 'Impairment writeback /(charge) for credit losses'.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as an improvement in the debtor's credit rating), the previously recognised impairment loss is reversed by adjusting the allowance account. The amount of the reversal is recognised in profit or loss.

The Group applies the simplified approach and recognises lifetime ECL for trade receivables using a provision matrix. The provision matrix is based on the historical observed default rates, adjusted for forward looking estimates. At each reporting date, the historical observed default rates are updated.

#### ii) Assets classified as fair value through other comprehensive income

The Group can choose to make an irrevocable election at initial recognition for investments in equity instruments that do not meet the definition of held for trading, which would otherwise be measured at fair value through profit or loss, to present changes in fair value in other comprehensive income.

## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 31 March 2021

Reclassification of amounts recognised in other comprehensive income and accumulated in equity to profit or loss is not done. This applies throughout the life of the instrument and also at derecognition; such investments will not be subject to the impairment requirements.

Dividends on investments in equity instruments with gains and losses irrevocably presented in other comprehensive income are recognised in profit or loss if the dividend is not a return on investment (like dividends on any other holdings of equity instrument) when:

- a. the Group's right to receive payment of the dividend is established;
- b. it is probable that the economic benefits associated with the dividend will flow to the Group; and
- c. the amount of the dividend can be measured reliably.

For debt instruments measured at FVTOCI, changes in fair value is recognised in other comprehensive income, except for: interest calculated using the effective interest rate method, foreign exchange gains or losses and; impairment gains or losses until the financial asset is derecognised or reclassified.

When the financial asset is derecognised, the cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss as a reclassification adjustment. Also, when a debt instrument asset is measured at fair value through other comprehensive income, the amounts that are recognised in profit or loss are the same as the amounts that would have been recognised in profit or loss if the financial asset had been measured at amortised cost.

#### c) Reclassification of financial assets

Reclassification of financial assets is determined by the Group's senior management, and is done as a result of external or internal changes which are significant to the Group's operations and demonstrable to external parties.

Reclassification of debt instruments occurs when the Group changes its business model for managing financial assets.

Investments in equity instruments that are designated as at FVTOCI at initial recognition cannot be reclassified because the election to designate as at FVTOCI is irrevocable.

#### d) Derecognition of financial assets

Financial assets are derecognised when the contractual rights to receive cash flows from the financial assets have expired, or where the Group has transferred its contractual rights to receive cash flows on the financial asset such that it has transferred substantially all the risks and rewards of ownership of the financial asset. Any interest in transferred financial assets that is created or retained by the Group is recognised as a separate asset or liability

In transfers where control over the asset is retained, the Group continues to recognise the asset to the extent of its continuing involvement, determined by the extent to which it is exposed to changes in the value of the transferred asset. Any cummulative gain/loss recognised in OCI in respect of equity investments designated at FVOCI is not recognised in profit or loss on derecognition of such assets.

## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 31 March 2021

#### e) Modification of financial assets and liabilities

Where an existing financial asset or liability is replaced by another with the same counterparty on substantially different terms, or the terms of an existing financial asset or liability are substantially modified, such an exchange or modification is treated as a derecognition of the original asset or liability and the recognition of a new asset or liability at fair value and recalculates a new effective interest rate, with the difference in the respective carrying amounts being recognised in other gains and losses on financial instruments within non-interest revenue. The date of recognition of a new asset is consequently considered to be the date of initial recognition for impairment calculation purposes, including for the purpose of determining whether a significant increase in credit risk has occurred. However, the Group also assesses whether the new financial asset recognised is deemed to be credit-impaired at initial recognition, especially in circumstances where the renegotiation was driven by the debtor being unable to make the originally agreed payments. Differences in the carrying amount are also recognised in profit or loss as a gain or loss on derecognition.

If the terms are not substantially different, the renegotiation or modification does not result in derecognition, and the Group recalculates the gross carrying amount based on the revised cash flows of the financial asset and recognises a modification gain or loss in profit or loss. The new gross carrying amount is recalculated by discounting the modified cash flows at the original effective interest rate (or credit-adjusted effective interest rate for purchased or originated credit-impaired financial assets).

If the terms are not substantially different for financial assets or financial liabilities, the group recalculates the new gross carrying amount by discounting the modified cash flows of the financial asset or financial liability using the original effective interest rate. The difference between the new carrying gross carrying amount and the original gross carrying amount is recognised as a modification gain or loss within credit impairments (for distressed financial asset modifications) or gains and losses on financial instruments within non-interest revenue (for all other modifications).

#### f) Write off

Financial assets are written off when there is no reasonable expectation of recovery. Financial assets which are written off may still be subject to enforcement activities.

#### 2.12 Financial liabilities

#### Classification and subsequent measurement

The Group's holding in financial liabilities represents mainly 'borrowings', 'managed funds' and 'other liabilities'. These are all classified as financial liabilities measured at amortised cost. These financial liabilities are initially recognised at fair value and subsequently measured at amortised cost. Any difference between the proceeds net of transaction costs and the redemption value is recognised in the income statement over the period of the borrowing using the effective interest rate method.

Fees paid on the establishment of the liabilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw down occurs. To the extent that there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalized as a pre-payment for liquidity services and amortised over the period of the facility to which it relates.

Financial liabilities are derecognised when the obligation of the financial liabilities are extinguished, that is, when the obligation is discharged, cancelled or expires.

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NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 30 September 2021

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#### 2.13 Property and Equipment

All property and equipment used by the parent or its subsidiaries is stated at historical cost less depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent expenditures are included in the asset's carrying amount or are recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repair and maintenance costs are charged to other operating expenses during the financial period in which they are incurred.

Depreciation of other assets is calculated using the straight-line method to allocate their cost net of their residual values over their estimated useful lives, as follows:

Asset Class	Useful lives
Motor vehicles Furniture, fittings & equipment Computer equipment Building Leasehold improvements	4 years 5 years 5 years 40 years over shorter of the useful life of item or lease period

Depreciation rates, methods and the residual values underlying the calculation of depreciation of items of property and equipment are kept under review on an annual basis to take account of any change in circumstances.

When deciding on depreciation rates and methods, the principal factors the Group takes into account are the expected rate of technological developments and expected market requirements for, and the expected pattern of usage of, the assets.

When reviewing residual values, the Group estimates the amount that it would currently obtain for the disposal of the asset after deducting the estimated cost of disposal if the asset were already of the age and condition expected at the end of its useful economic life.

Construction cost and improvements in respect of offices is carried at cost as capital work in progress. On completion of construction or improvements, the related amounts are transferred to the appropriate category of property and equipment.

Payments in advance for items of property and equipment are included as Prepayments in "Trade and other receivables" and upon delivery are reclassified as additions in the appropriate category of property and equipment.

Property and equipment are derecognised on disposal or when no future economic benefits are expected from their use or disposal. The gain or loss on derecognition is recognised in profit or loss and is determined as the difference between the net disposal proceeds and the carrying amount of the non-financial asset.

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#### 2.14 Intangible assets

#### (a) Computer software

Costs associated with maintaining computer software programmes are recognised as an expense as incurred. Development costs that are directly attributable to the design and testing of identifiable and unique software products controlled by the Group, are recognised as intangible assets when the following criteria are met:

- It is technically feasible to complete the software product so that it will be available for use;
- Management intends to complete the software product and use or sell it;
- There is an ability to use or sell the software product;
- It can be demonstrated how the software product will generate probable future economic benefits;
- Adequate technical, financial and other resources to complete the development and to use or sell the software product are available; and
- The expenditure attributable to the software product during its development can be reliably measured.
- Subsequent expenditure on computer software is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates.

Direct computer software development costs recognised as intangible assets are amortised on the straight-line basis over 5 years and are carried at cost less any accumulated amortisation and any accumulated impairment losses. The carrying amount of capitalised computer software is reviewed annually and is written down when the carrying amount exceeds its recoverable amount.

## (b) Impairment of tangible and intangible assets

At each reporting date, or more frequently where events or changes in circumstances dictate, tangible and intangible assets, are assessed for indications of impairment. If indications are present, these assets are subject to an impairment review. The impairment review comprises a comparison of the carrying amount of the asset with its recoverable amount: the higher of the asset's or the cash-generating unit's net selling price and its value in use. Net selling price is calculated by reference to the amount at which the asset could be disposed of in a binding sale agreement in an arm's length transaction evidenced by an active market or recent transactions for similar assets.

Value in use is calculated by discounting the expected future cash flows obtainable as a result of the asset's continued use, including those resulting from its ultimate disposal, at a market-based discount rate on a pre-tax basis.

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# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 30 September 2021

### Year Ended 31 December 2020

#### 2.15 Leased assets

For any new contracts entered into on or after 1 January 2019, United Capital Plc considers whether a contract is, or contains a lease. A lease is defined as 'a contract, or part of a contract, that conveys the right to use an asset (the underlying asset) for a period of time in exchange for consideration'. To apply this definition the United Capital Limited ('United Capital') assesses whether the contract meets three key evaluations which are whether:

- the contract contains an identified asset, which is either explicitly identified in the contract or implicitly specified by being identified at the time the asset is made available to United Capital
- · United Capital has the right to obtain substantially all of the economic benefits from use of the identified asset throughout the period of use, considering its rights within the defined scope of the contract
- · United Capital has the right to direct the use of the identified asset throughout the period of use. United Capital assess whether it has the right to direct 'how and for what purpose' the asset is used throughout the period of use.

United Capital has adopted the new accounting pronouncements which became effective 2020, and are as follows: IFRS 16 'Leases' IFRS 16 'Leases' replaces IAS 17 'Leases' along with three Interpretations (IFRIC 4 'Determining whether an Arrangement contains a Lease', SIC 15 'Operating Leases-Incentives' and SIC 27 'Evaluating the Substance of Transactions Involving the Legal Form of a Lease').

The adoption of this new Standard has resulted in United Capital recognizing a right-of-use asset and related lease liability in connection with all former operating leases except for those identified as low-value or having a remaining lease term of less than 12 months from the date of initial application. The new Standard has been applied using the modified retrospective approach, with the cumulative effect of adopting IFRS 16 being recognized in equity as an adjustment to the opening balance of retained earnings for the current period. Prior periods have not been restated.

For contracts in place at the date of initial application, United Capital has elected to apply the definition of a lease from IAS 17 and IFRIC 4 and has not applied IFRS 16 to arrangements that were previously not identified as lease under IAS 17 and IFRIC 4. United Capital has elected not to include initial direct costs in the measurement of the right-of-use asset for operating leases in existence at the date of initial application of IFRS 16, being 1 January 2019. At this date, United Capital has also elected to measure the right-of-use assets at an amount equal to the lease liability adjusted for any prepaid or accrued lease payments that existed at the date of transition.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 31 March 2021

Instead of performing an impairment review on the right-of-use assets at the date of initial application, United Capital has relied on its historic assessment as to whether leases were onerous immediately before the date of initial application of IFRS 16. On transition, for leases previously accounted for as operating leases with a remaining lease term of less than 12 months and for leases of low-value assets United Capital has applied the optional exemptions to not recognize right-of-use assets but to account for the lease expense on a straight-line basis over the remaining lease term.

#### Lease liabilities

At the commencement date of a lease, the Group recognises lease liabilities at the present value of lease payments to be made over the lease term. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable
- variable lease payments that are based on an index or a rate
- amounts expected to be payable by the Group under residual value guarantees
- the exercise price of a purchase option if the lessee is reasonably certain to exercise that option, and
- payments of penalties for terminating the lease, if the lease term reflects the Group exercising that option.

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability. The variable lease payments that do not depend on an index or a rate are recognised as expenses in the period in which the event or condition that triggers the payment occurs.

The lease payments are discounted using the Group's incremental borrowing rate, being the rate that members of the Group would have to pay to borrow the funds necessary to obtain an asset of similar value to the right of use asset in a similar economic environment with similar terms, security and conditions.

The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the in-substance fixed lease payments or a change in the assessment to purchase the underlying asset.

The Group has elected not to separate lease and non-lease components.

There were no lease liability during the period.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 31 March 2021

#### Right of use assets

Right-of-use assets are initially measured at cost, comprising of the following:

- the amount of the initial measurement of lease liability
- any lease payments made at or before the commencement date, less any lease incentives received
- any initial direct costs, and
- restoration costs.

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life. This depreciation is recognised as part of operating expenses.

#### Short term leases and leases of low-value-assets

Short-term leases are those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. Low-value assets are assets that have values less than \$5,000 when new, and depends on the nature of the asset. Lease payments on short-term leases and leases of low-value assets would be recognised as expenses in profit or loss on a straight-line basis over the lease term.

#### Extension and termination options - Determining the lease term

In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated).

For leases of properties, the following factors are normally the most relevant:

- If there are significant penalties to terminate (or not extend), the Group is typically reasonably certain to extend (or not terminate).
- If any leasehold improvements are expected to have a significant remaining value, the Group is reasonably certain to extend (or not terminate).
- Otherwise, the Group considers other factors, including historical lease durations and the costs and business disruption required to replace the leased asset.

The lease term is reassessed if an option is actually exercised (or not exercised) or the Group becomes obliged to exercise (or not exercise) it. The assessment of reasonable certainty is only revised if a significant event or a significant change in circumstances occurs, which affects this assessment, and is within the control of the Group.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 31 March 2021

#### Termination of leases:

On derecognition of the right-of-use asset and lease liability, any difference is recognised as a derecognition gain or loss together with termination or cancelation costs in profit or loss. Payments made under these leases, net of any incentives received from the lessor, are recognised in operating expenses on a straight-line basis over the term of the lease. When these leases are terminated before the lease period has expired, any payment required to be made to the lessor by way of a penalty is recognised as operating expenses in the period in which termination takes place.

When the Group modifies the terms of a lease resulting in an increase in scope and the consideration for the lease increases by an amount commensurate with a stand-alone price for the increase in scope, the Group accounts for these modifications as a separate new lease. All other lease modifications that are not accounted for as a separate lease are accounted for in terms of IFRS 9, unless the classification of the lease would have been accounted for as an operating lease had the modification been in effect at inception of the lease. These lease modifications are accounted for as a separate new lease from the effective date of the modification and the net investment in the lease becomes the carrying amount of the underlying asset.

All leases are accounted for by recognising a right-of-use asset and a lease liability except for:

- leases of low value assets; and
- leases with a duration of twelve months or less.

All leases that meet the criteria as either a lease of a low value asset or a short term lease are accounted for on a straight-line basis over the lease term.

# Reassessment of lease terms and lease modifications that are not accounted for as a separate lease:

When the Group reassesses the terms of any lease (i.e. it re-assesses the probability of exercising an extension or termination option) or modifies the terms of a lease without increasing the scope of the lease or where the increased scope is not commensurate with the stand-alone price, it adjusts the carrying amount of the lease liability to reflect the payments to be made over the revised term, which are discounted at the applicable rate at the date of reassessment or modification. The carrying amount of lease liability is similarly revised when the variable element of future lease payments dependent on a rate or index is revised. For reassessments to the lease terms, an equivalent adjustment is made to the carrying amount of the right-of-use asset, with the revised carrying amount being depreciated over the revised lease term. However, if the carrying amount of the right-of-use asset is reduced to zero any further reduction in the measurement of the lease liability, is recognised in profit or loss.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 31 March 2021

#### 2.16 Investment Properties

Investment properties are properties held to earn rentals and/or capital appreciation (including property under construction for such purposes). Investment properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are measured at fair value. All of the Group's property interests held under operating leases to earn rentals or for capital appreciation purposes are accounted for as investment properties and are measured using the fair value model. Gains and losses arising from changes in the fair value of investment properties are included in profit or loss in the period in which they arise.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from the disposal. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the period in which the property is derecognised.

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 30 September 2021

#### 2.17 Trade and other receivables

Trade and other receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market, other than those classified by the Group as fair value through profit or loss or through other comprehensive income or those for which the Group may not recover substantially all of its initial investment, other than because of credit deterioration.

Trade and other receivables are subsequently measured at amortised cost using the effective interest method, less any impairment losses. Transaction costs that are integral to the effective rate are capitalised to the value of the receivables and amortised through interest income using the effective interest rate method. The Group's trade and other receivables include prepayments, WHT receivables, trade debtors as well as deposits for investments.

#### 2.18 Provisions and Contingent Liabilities

Provisions are recognised for present obligations arising as consequences of past events where it is probable that a transfer of economic benefit will be necessary to settle the obligation, and it can be reliably estimated.

Provisions are determined by discounting the expected future cash flows using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the liability.

Contingent liabilities are possible obligations whose existence will be confirmed only by uncertain future events or present obligations where the transfer of economic benefit is uncertain or cannot be reliably measured. Contingent liabilities are not recognised but are disclosed unless they are remote.

#### 2.19 Issued debt and equity securities

Issued financial instruments or their components are classified as liabilities where the contractual arrangement results in the Group having a present obligation to either deliver cash or another financial asset to the holder, to exchange financial instruments on terms that are potentially unfavourable or to satisfy the obligation otherwise than by the exchange of a fixed amount of cash or another financial asset for a fixed number of equity shares. Issued financial instruments, or their components, are classified as equity where they meet the definition of equity and confer on the holder a residual interest in the assets of the company. The components of issued financial instruments that contain both liability and equity elements are accounted for separately with the equity component being assigned the residual amount after deducting from the instrument as a whole the amount separately determined as the fair value of the liability component.

#### 2.20 Share capital

Ordinary shares are classified as share capital.

#### (a) Share issue costs

Incremental costs directly attributable to the issue of new shares or options or to the acquisition of a business are shown in equity as a deduction, net of tax, from the proceeds.  $\frac{1}{41}$ 

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# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 31 March 2021

#### (b) Dividend on ordinary shares

Dividend on ordinary shares are recognised in equity in the period in which they are approved by the company's shareholders.

Dividend for the year that are declared after the date of the statement of financial position are dealt with in the subsequent events note.

Dividend proposed by the Directors but not yet approved by members are disclosed in the financial statements in accordance with the requirements of the Company and Allied Matters Act.

#### 2.21 Employee benefits

#### **Defined contribution plan**

A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

The Group pays contributions to publicly or privately administered pension insurance plans on a mandatory, contractual or voluntary basis. The contributions are recognised as employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

#### Short term obligation

Short-term benefits consist of wages and salaries, accumulated leave payments, 13th month, profit share, bonuses and any non-monetary benefits such as medical allowances that are expected to be wholly settled within twelve (12) months after the end of the period in which the employee rendered the related service.

A liability is recognised for the amount to be paid for accumulated leave days, long services awards and under short-term cash bonus plans, if the Group has a present legal or constructive obligation to pay this amount as a result of past services provided by the employee and the obligation can be estimated reliably.

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided.

#### 2.22 Fiduciary activities

The Group acts as trustees and in other fiduciary capacities that result in the holding or placing of assets on behalf of individuals, trusts, retirement benefit plans and other institutions.

#### 2.23 Related party transactions

Transactions with related parties are conducted and recorded at arms' length and disclosed in accordance with IAS 24 "Related party disclosures".

### NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

#### 3 Financial Risk Management

#### 3.1 Introduction and Overview

Three Lines of Defence model

The Group adopts the 3 lines of defence model. Reporting lines reinforce the segregation of duties and independence within the model:

	Functions	Responsibilities		
	Business Line and Legal Entity Management	As the point of contact, they have primary responsibility for risk management. The process of assessing, measuring and controlling risks is ongoing and integrated in the day-to-day activities of the business through business and risk frameworks set by the second line of defence.		
2 <sup>nd</sup> Line of Defence	function; Risk Management function	The second line of defence functions are responsible for setting frameworks within the parameters set by the Board; and report to the Board Governance Committees. They implement the Group's risk management framework and policies, approve risk within specific mandates and provide an independent overview of the effectiveness of risk management by the first line of defence.		
3 <sup>rd</sup> Line of Defence	Internal Audit	They set the internal audit framework and provide an independent assessment of the adequacy and effectiveness of the overall risk management framework and risk governance structures, and reports to the board through the Audit & Governance committee.		

#### 3.2 Risk Categories

The risk types that the Group is exposed to within its business operations are defined below. The definitions are consistent with the Group's risk culture and language

#### 3.21 Credit Risk

Credit risk is the risk of loss from obligor or counterparty default on financial or contractual obligations. Credit risk comprises counterparty risk, settlement risk and concentration risk. These risk types are defined as follows:

Counterparty risk: The risk of credit loss to the Group as a result of the failure by a counterparty to meet its financial and/or contractual obligations to the Group as they fall due. This risk type has three components:

- i. Primary credit risk: The exposure at default arising from lending and related investment product activities (including their underwriting).
- ii. **Pre-settlement credit risk**: The exposure at default arising from unsettled forward and derivative transactions. This risk arises from the default of the counterparty to the transaction and is measured as the cost of replacing the transaction at current market rates.
- iii. Issuer risk: The exposure at default arising from traded credit and equity products (including the primary market issue underwriting of these products).

Settlement risk: Settlement is the exchange of two payments or the exchange of an asset for a payment. Settlement risk represents the risk of loss to the Group from settling a transaction where value is exchanged, but where the Group may not receive all or part of the counter value.

Credit concentration risk: The risk of loss to the Group as a result of excessive build-up of exposure to, among others, a single counterparty or counterparty segment, an industry, a market, a product, a financial instrument or type of security, a country or geography, or a maturity. This concentration typically exists where a number of counterparties are engaged in similar activities and have similar characteristics, which could result in their ability to meet contractual obligations being similarly affected by changes in economic or other conditions

#### 3.22 Country Risk

The Group defines country risk to include cross-border risk. Country risk is the risk of loss arising where political or economic conditions or events in a particular country inhibit the ability of counterparties resident in that country to meet their financial obligations. Country risk events may include sovereign defaults, banking or currency crises, social instability and governmental policy changes or interventions such as expropriation, nationalization and asset confiscation. Transfer and convertibility risk (such as exchange controls and foreign debt moratoria) represent an important element of cross-border country risk.

#### 3.23 Liquidity Risk

Liquidity risk arises when the Group, despite being solvent, is unable to maintain or generate sufficient cash resources to meet its payment obligations as they fall due, and/or can only do so on materially disadvantageous terms. This may arise when counterparties who provide the Group with funding withdraw or do not roll over that funding, or as a result of a general disruption in asset markets that renders normally liquid assets illiquid

Liquidity risk encompasses both funding liquidity risk and asset liquidity risk:

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i. Funding liquidity risk (also referred to as cash-flow risk) is defined as the risk that a financial institution will be unable to raise the cash wargin, or collateral requirements of counterparties; or to meet capital withdrawals.

### NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS Financial Risk Management

ii. Asset liquidity risk (also referred to as market or trading liquidity risk) results from a large position size forcing transactions to influence the price of securities. This is managed by establishing position limits on assets (especially assets that are not heavily traded).

#### 3.24 Market Risk

Market risk is the exposure to an adverse change in the market value, earnings (actual or effective) or future cash flows of a portfolio of financial instruments (including commodities) caused by adverse movements in market variables such as equity, bond and commodity prices; currency exchange and interest rates; credit spreads; recovery rates and correlations; as well as implied volatilities in these variables.

#### 3.25 Operational Risk

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. This includes business risk, information and legal risk; but excludes reputational risk.

Business risk: is the risk of loss, due to operating revenues not covering operating costs and is usually caused by:

- · inflexible cost structures;
- · market-driven pressures, such as decreased demand, increased competition or cost increases;
- · group-specific causes, such as a poor choice of strategy, reputational damage or the decision to absorb costs or losses to preserve reputation.

It includes strategic risk, which is the risk that the Group's future business plans and strategies may be inadequate to prevent financial loss or protect the Group's competitive position and shareholder value.

#### 3.26 Reputational Risk

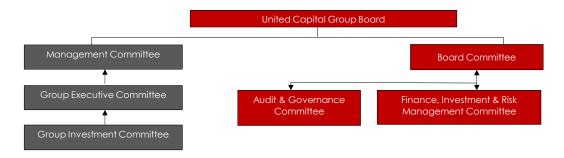
Reputational risk results from damage to the Group's image among stakeholders, which may impair its ability to retain and generate business. Such damage may result from a breakdown of trust, confidence or business relationships.

#### 3.3 Risk Management Framework

#### 3.31 Governance Structure

Strong independent oversight is in place at all levels throughout the Group. The risk governance structure is based on the principle that each line of business is responsible for managing the risks inherent in its business, albeit with appropriate corporate oversight. In support of this framework, business risk policies are approved to guide each line of business for decisions regarding the business' risk strategy, policies as appropriate and controls.

Risk management reports independently of the lines of business to provide oversight of Group-wide risk management and controls, and is viewed as a partner in achieving appropriate business risk and reward objectives. Risk Management coordinates and communicates with each line of business through the Group executive committee and business line governance committees. The chief risk officer (Head, Risk Management) is a member of the business line governance committees (which also has the business line chief executive officer as a member).



#### 3.32 Risk Governance Process

The Group has established a practical risk governance process that relies on both individual responsibility and collective oversight, supported by comprehensive and independent reporting. This approach balances strong corporate oversight at Group level with participation by the senior executives of the Group in all significant risk matters. This also supports the effectiveness of the three lines of defense system as business line managers are kept abreast of inherent and emerging risks related to their respective business lines.

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The governance committees are a key component of the risk management framework. They have clearly defined management and the reviewed regularly. Board committees meet at least quarterly to review business strategies and ongoing achievement of risk and business objectives. This is achieved by means of formal reporting by respective business and governance units within the Group; as well as interviews/testimonials from key senior business and support executives.

### NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS Financial Risk Management

Management committees meet at least monthly to review the business environment, execute strategy revalidation, and are focused on measuring, monitoring and managing risk. The Group Investment Committee is charged with the asset/liability management, as well as ongoing capital and liquidity risk management of the Group and individual business entities; as well as the review and risk analysis of investment and/or new product/business proposals from business units (either due to the type of product/investment or the size/risk profile of the transaction). All approvals are executed in line with clearly defined authority levels (e.g. new business product/service lines must be approved by the Board on recommendation of the Finance, Investments and Risk Management committee).

Business line governance committees are constituted in line with the nature and risk of specific business activities. Business (line) risk framework/policies defined by the Group Risk Management function may prescribe the establishment of a business line governance committee to guide the strategy/operation of specific business lines (for instance: proprietary trading activities). Business line governance committees typically have membership from independent research, risk management, internal control and business line managers. These committees typically meet weekly (or as otherwise defined in specific business risk policy). Business risk frameworks define the risk appetite for the specific business lines amidst capital allocated for the business operation. In aggregate, the Group seeks to maintain a low-moderate risk appetite.

The board establishes and maintains oversight of the Group's risk appetite by:

- i. Providing strategic leadership and guidance;
- ii. Reviewing and approving annual budgets and forecasts, under both normal and stressed conditions, for the Group and each business unit; and
- iii. Regularly reviewing and monitoring the Group's risk performance through quarterly board reports.

The Group's ERM framework stipulates the following terms which have specific meaning within the Group and guide risk management considerations:

- i. Residual risk: the leftover risk exposure after implementation of mitigation efforts and controls
- ii. Risk appetite: the amount or type of residual risk that the Group is prepared to accept to deliver on its financial/business objectives. It reflects the capacity to sustain losses and continue to meet obligations as they fall due, under both normal and a range of stress conditions.
- iii. Risk tolerance: the maximum amount or type of risk the Group is prepared to tolerate above stipulated risk appetite levels for short periods of time (based on the understanding that management action is taken to get back within risk appetite).
- iv. Risk capacity: the maximum amount of risk the Group is able to support within its available financial resources
- v. Risk profile: the amount or type of risk the Group holds at a specific point in time
- vi. Risk tendency: is defined as a forward-looking view of the anticipated change in the Group's risk profile as a result of portfolio effects and/or changes in economic conditions. Changes in economic conditions may either be in the form of formally approved macroeconomic stress scenarios or ad-hoc stress scenarios models

The Group runs a Group Shared Service operations process supported by an Enterprise Resource Platform system. Risk Management is supported by risk technology and operations functions that are responsible for building the information technology infrastructure used to monitor and manage risk Group-wide and at respective business line and entity levels. Risk Management has oversight of all risk types (excluding Legal risk which is managed by the Legal and Compliance; and Reputational risk which is under the oversight of the Group Chief Operating Officer)

#### 3.4 Credit Risk Management

Credit risk is the risk of loss from obligor or counterparty default on financial or contractual obligations. The Group may be exposed to credit risk arising primarily from trading activities (including debt securities), settlement balances with market counterparties, fair value through other comprehensive income (FVTOCI) and reverse repurchase lending agreements. Other sources include wholesale credit to large corporate and institutional clients (on a restrictive basis)

Credit risk management is overseen by the group risk management function and implemented within the lines of business; with oversight by the management and board committees. The Group's credit risk management governance consists of the following objectives:

- Establish a robust risk policy and control framework
- Maintain a strong culture of responsible investing
- Identify, assess and measure credit risk across the Group, from the level of individual securities and counterparties; up to aggregate portfolio holdings

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  Define, implement and continually re-evaluate business risk appetite under actual and scenario conditions

  Period Ended 30 June 2021 Period Ended 30 June 2021
- Monitoring and managing credit risk across individual exposures and all portfolio segments
- Assigning and ensuring adherence to agreed controls
- Ensure there is independent, expert analysis of credit risks; and their mitigation

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS udited Consolidated and Seperate Financial Statements Financial Risk Management Period Ended 30 June 2021

#### 3.41 Risk Identification and Measurement

The Group is exposed to credit risk through its capital and money market activities and advisory services businesses. Risk Management works in partnership with the business segments in identifying and aggregating exposures across all lines of business.

The Group dedicates considerable resources to gaining a clear and accurate understanding of credit risk across the business and ensuring that its balance sheet correctly reflects the value of the assets in accordance with IFRS.

To measure credit risk, the Group employs several methodologies for estimating the likelihood of obligor or counterparty default. In the year under review, credit risk exposure was quantified on the basis of both adjusted exposure and absolute exposure. External credit ratings are considered in evaluating probability of default. The enterprise risk management framework recognizes credit ratings from Basel recognized External Credit Assessment Institutions (ECAI) and Agusto & Co. Ltd. External ratings are often internally adjusted for prudence. The Group regularly validates the performance of ratings and their predictive power with regard to default events.

Primary credit risk arising from debt exposure is measured in accordance with the accounting value for outstanding exposure, including applicable accrued interest and gross of any specific credit impairments, and a measure of the expectation of additional exposure which may arise at default. Debt portfolios are structured to have an investment arade profile.

Wholesale credit risk exposure, where it exists, is monitored regularly at an aggregate portfolio, industry and individual counterparty basis with established concentration limits that are reviewed and revised, as deemed appropriate by Group investment committee, at least on an annual basis. Industry and counterparty limits, as measured in terms of exposure and economic credit risk capital, are subject to stress-based loss constraints. Management of the Group's wholesale credit risk exposure is accomplished through a number of means including: stringent loan underwriting and credit approval process; as well as collateral and other risk-reduction techniques. Wholesale credit exposure are at a minimum reviewed and approved at the level of the Group investment committee

Pre-settlement risk is measured on a potential future exposure basis, taking into account implicitly the liquidity and explicitly the volatility of the reference asset or price of the instrument or product and the tenor of the exposure. Instruments that give rise to issuer credit risk are measured as primary credit risk

Settlement risk is measured on a notional basis, assuming that the counter value will not be received. The daily settlement profile for the counterparty concerned is the aggregate of all settlements due by the counterparty on that date, either on a gross or net basis, depending on whether the underlying transaction agreements include netting or not.

#### 3.42 Maximum exposure to credit risk

Cash and cash equivalents **Financial assets:** 

Amortised cost
Fair value through OCI (FVOCI)
Trade and other receivables

Gro	oup	Com	npany
2021 N'000	2020 N'000	2021 N'000	2020 N'000
86,147,150	43,420,443	13,228,989	12,196,469
134,246,444	107,519,178	37,445,303	37,736,255
39,373	3,354,111	-	-
8,439,270	4,116,843	4,879,617	3,326,544
228,872,237	158,410,576	55,553,909	53,259,268

Balances included in Trade and other receivables above **Une प्रतिसंख्य अव्यक्ति । अवश्यामा अवश्याम अवश्यामा अवश्याम अवश्यामा अवश्याम अव** 

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS Financial Risk Management

#### 3.43 Credit risk analysis as at 30 September, 2021

#### Group

	AAA - AA	Α	BBB	Not rated	Carrying amount	
	N'000	N'000	N'000	N'000	N'000	
Cash and cash equivalents	58,699,893	15,122,115	12,325,142	-	86,147,150	
Financial assets:						
Amortised cost	77,947,414	12,413,194	11,436,408	32,449,428	134,246,444	
Long term placements	-		(2,502,470)	8,295,154	5,792,684	
Loans to customers	53,231,652	-	-	24,154,274	77,385,926	
Treasury bills	6,067,295	-	-	-	6,067,295	
Federal government bonds	6,723,140	-	-	-	6,723,140	
State government bonds	11,925,326	-	13,938,879	-	25,864,205	
Corporate bonds	-	12,413,194	-	-	12,413,194	
Fair value through OCI (FVOCI)	39,373	-	-	-	39,373	
Bonds	39,373	-	-	-	39,373	
Trade and other receivables	-	-	-	8,439,270	8,439,270	
Total	136,686,680	27,535,309	23,761,550	40,888,698	228,872,237	

#### Company

	AAA - AA	Α	BBB	Not rated	Carrying amount
	N'000	N'000	N'000	N'000	N'000
Cash and cash equivalents	5,907,423	7,321,566	-	-	13,228,989
Financial assets:					
Amortised cost	11,925,326	1,365,703	-	24,154,274	37,445,303
Long term placements	-			-	-
Loans to customers	-			24,154,274	24,154,274
Treasury bills	-	-	-	-	-
Federal government bonds	-	-	-	-	-
State government bonds	11,925,326	-	-	-	11,925,326
Corporate bonds	-	1,365,703	-	-	1,365,703
Fair value through OCI (FVOCI)	-	-	-	-	-
Trade and other receivables	-	-	-	4,879,617	4,879,617
Total	17,832,749	8,687,269	-	29,033,891	55,553,909

•	0	2	0	

Group	AAA - AA	Α	BBB	Not rated	Carrying amount
	N'000	N'000	N'000	N'000	N'000
Cash and cash equivalents	13,450,634	29,969,809	-	-	43,420,443
Financial assets:					
Amortised cost	60,344,100	463,894	22,407,668	24,303,516	107,519,178
Long term placements	38,367,501		-	-	38,367,501
Loans to customers	-			24,303,516	24,303,516
Treasury bills	1,020,773	-	-	-	1,020,773
Federal government bonds	7,649,038	-	-	-	7,649,038
State government bonds	11,841,085	463,894	22,407,668	-	34,712,647
Corporate bonds	1,465,703	-	-	-	1,465,703
Fair value through OCI (FVOCI)	-	3,354,111	-	-	3,354,111
Treasury bills	-	-	-	-	-

#### UNITED CAPITAL PLC

158,410,576

3,3594pudited Consolidated and Seperate Financial \$1954pmpnts Bonds **4,116,843**od Ended 3**4,146,843**21 Trade and other receivables 73,794,734 33,787,814 22,407,668 28,420,360 Total

Unaudited Consolidated and Seperate Financial Statements
Period Ended 30 June 2021

## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS Financial Risk Management

#### Company

	AAA - AA	Α	BBB	Not rated	Carrying amount
	N'000	N'000	N'000	N'000	N'000
Cash and cash equivalents	9,795,187	2,401,282	-	-	12,196,469
Financial assets:					
Amortised cost	13,306,788	463,894	-	23,965,573	37,736,254
Loans to customers	-			23,965,573	23,965,573
State government bonds	11,841,085	463,894	-	-	12,304,979
Corporate bonds	1,465,703	-	-	-	1,465,703
Fair value through OCI (FVOCI)	-	-	-	-	-
Treasury bills	-	-			-
Trade and other receivables			-	3,326,544	3,326,544
Total	23,101,975	2,865,176	-	27,292,116	53,259,267

### Geographical sectors

2021

Cash and cash equivalents (excluding cash in hand)

Financial assets:

Amortised cost
Fair value through OCI (FVOCI)
Trade and other receivables

Ī	G	roup	Company			
Ī	Nigeria	Nigeria Other Countries		Other Countries		
	N'000	N'000	N'000	N'000		
(k	86,147,150	-	13,228,989	-		
	134,246,444	-	37,445,303	-		
	39,373	-	-	-		
	8,439,270	=	4,879,617	-		
	228,872,237	-	55,553,909	-		

Niaeria

Company

Other Countries

#### 2020

Cash and cash equivalents

Financial assets:

Amortised cost Fair value through OCI (FVOCI) Trade and other receivables

N'000	N'000	N'000	N'000
43,420,443	-	12,196,469	-
107,519,178	-	37,736,255	-
3,354,111	-	-	-
4,116,843	-	3,326,544	-
158,410,576	-	53,259,268	

Other Countries

Group

#### 3.44 Risk Monitoring and Management

The Group employs the use of internal exposure limits to its counterparties. Money market counterparties are selected on using a set of criteria that includes an investment grade credit rating and a systemic risk relevance based on a benchmark hurdle rate. Exposure limits are assigned on the basis of the counterparty assessment based on these selection criteria.

Niaeria

The Group has developed policies and practices that are designed to preserve the independence and integrity of the approval and business decision-making process to ensure credit risks are assessed accurately, approved properly, monitored regularly and managed actively at both the transaction and portfolio levels.

The framework establishes credit approval authorities, concentration limits, risk-rating methodologies, and portfolio review parameters. The Group manages, limits and controls concentrations of credit risk wherever they are identified – in particular, to individual counterparties and groups, and to industries, geographies and countries.

#### UNITED CAPITAL PLC

Impairment allowances are recognized for financial reporting political samples and senared being recipied from the consolidated statement of financial position based on objective evidence of impairment and 30 June 2021

Unaudited Consolidated and Seperate Financial Statements
Period Ended 30 June 2021

## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS Financial Risk Management

#### 3.45 Risk reporting

To enable monitoring of credit risk and effective decision making, aggregate credit exposure, credit quality forecasts, concentration levels and risk profile changes are reported regularly to the management committees; and board committee at least quarterly. Stress testing is important in measuring and managing credit risk in the Group's business portfolios. The process assesses the potential impact of alternative economic and business scenarios on estimated credit losses for the Group. In conjunction with independent research, the risk management function considers economic scenarios (and parameters underlying those scenarios) which may lead to credit migration, changes in counterparty liquidity and/or solvency states and the potential losses from credit exposures. During the period under review, credit exposures are considered on the basis of absolute loss exposure impact.

#### 3.5 Country Risk Management

Country risk is the risk that a political, economic or sovereign event or action alters the value or terms of contractual obligations of obligors, counterparties and issuers related to a country.

The Financial Investment and Risk Management (F.I.R.M) committee is responsible for the management of country risk across the Group. The F.I.RM committee delegates the functional oversight of country risk management to the Group executive committee. The Group risk management function maintains oversight of country risk exposures and reports to the Group executive committee monthly and the F.I.RM committee on a quarterly basis.

#### **Risk Identification and Measurement**

The Group country risk governance standards incorporate the use of external ratings from qualifying External Credit Assessment Institutions (ECAIs). Country risk exposure management is based on country, sovereign and business environment risk assessment. Exposure in countries qualifying as medium and high risk countries is subject to increased analysis and monitoring.

Country exposures are generally measured by considering the Group's risk to an immediate default of the counterparty or obligor, with zero recovery. Where required, the group seeks to incorporate country risk mitigation via methods like co-financing with multilateral institutions; political and commercial risk insurance; transaction structures to mitigate transferability and convertibility risk (such as collateral, collection and margining deposits outside the jurisdiction in question)

#### **Risk Monitoring and Control**

Group risk management in conjunction with independent research employs the use of surveillance tools for early identification of potential country risk concerns. Country ratings and exposures are actively monitored and reported on a regular basis based on an assessment of potential risk of loss associated with a significant sovereign, political, social, or economic crisis

#### 3.5 Liquidity Risk Management

Liquidity risk management is intended to ensure that the Group has the appropriate amount, composition and tenor of funding and liquidity to support its assets.

The primary objectives of effective liquidity management are to ensure that the Group's legal entities are able to operate in support of client needs and meet contractual and contingent obligations under both normal and stressed market conditions; as well as to maintain debt ratings that enable the Group to optimize its funding mix and liquidity sources at minimal cost.

United Capital manages liquidity and funding using a centralized Treasury approach in order to actively manage liquidity for the Group as a whole, monitor exposure and identify constraints on the transfer of liquidity within the Group; and maintain the appropriate amount of surplus liquidity as part of the Group's overall balance sheet

#### UNITED CAPITAL PLC

management strategy.

Unaudited Consolidated and Seperate Financial Statements
Period Ended 30 June 2021

#### Risk Identification and Measurement

In the context of the Group's liquidity management, Treasury is responsible for:

- Measuring, managing, monitoring and reporting the Firm's current and projected liquidity sources and uses;
- Managing funding mix and deployment of excess short term cash

In addition, in conjunction with the Group risk management function, Treasury is also responsible for:

- Understanding the liquidity characteristics of the Firm's assets and liabilities;
- Defining and monitoring Group-wide and legal entity liquidity strategies and contingency funding plans;
- Liquidity stress testing under a variety of adverse scenarios;
- Defining and addressing the impact of regulatory changes on funding and liquidity.

The Group adopts a three pronged approach to its liquidity risk management process which aligns strategies to liquidity risk categories. The Group recognizes three categories of liquidity risk - short-term, structural, and contingent liquidity risk. These three liquidity risk management categories are governed by a comprehensive internal governance framework to identify, measure and manage exposure to liquidity risk

Treasury, in conjunction with the Group risk management, is responsible for business activities governing the implementation of the Group's liquidity management process:

Category	Activities
Short term liquidity risk management	<ul> <li>Monitor daily cash flow requirements</li> <li>Manage intra-day liquidity positions</li> <li>Monitor repo and bank funding shortage levels</li> <li>Manage short term cash flows</li> <li>Manage daily foreign currency liquidity</li> <li>Provide guidance on fund taking rates in conformity with longer term and contingent liquidity requirements (as informed by the management committees)</li> </ul>
Structural liquidity risk management	Identify and manage medium to long term liquidity mismatches Ensure a structurally sound balance sheet Manage long term cash flows Determine and apply behavioural profiling to investor portfolios (in Preserve a diversified funding base Assess foreign currency liquidity exposures Establish liquidity risk appetite
Contingency liquidity risk management	<ul> <li>Establish and maintain contingency funding plans</li> <li>Monitor and manage early warning liquidity indicators</li> <li>Ensure regular liquidity stress tests and scenario analysis</li> <li>Establish liquidity buffer levels in conformity with anticipated stress events</li> <li>Convene liquidity crisis management committees (as required)</li> <li>Ensure diversification of liquidity buffer portfolios</li> </ul>

#### **Risk Monitoring and Control**

Monitoring and reporting entails cash flow measurement and forecasting for the next day, week, biweekly, month, quarter, half-year and yearly as these are key periods for liquidity management. The starting point for those projections is an analysis of the contractual maturity of the financial liabilities and the expected receivable date of the financial assets.

#### Foreign currency liquidity risk management

The Group maintains active monitoring and management of foreign currency assets and liabilities using suitable indicators to consistently track changes in market liquidity and/or exchange rates. In general, uncovered or unmatched or un-hedged FX positions is restricted.

The Group is funded primarily by a well-diversified mix of retail, corporate and public sector funds. This funding base ensures stability and low funding cost with minimal reliance on more expensive tenured deposit and loan markets. The Group places considerable importance on the Sinking fund portfolio and other managed funds from both Trusteeship and wealth management business. 55

#### UNITED CAPITAL PLC

Unaudited Consolidated and Seperate Financial Statements Period Ended 30 June 2021

The Group employs a diversified funding strategy to fund its balance sheet which incorporates a coordinated approach to accessing capital and loan markets (where necessary). Funding markets are evaluated on an ongoing basis to ensure appropriate Group funding strategies are executed depending on the market, competitive and regulatory environment.

Concentration risk limits are used within the Group to ensure that funding diversification is maintained across products, sectors, geography and counterparties.

#### Non-derivative financial liabilities and assets held for managing liquidity risk

Presented in the table below are the cash flows payable by the Group under non-derivative financial liabilities and assets held for managing liquidity risk by remaining contractual maturities at the date of the consolidated statement of financial position. The amounts disclosed in the table below, are the contractual undiscounted cash flow and the assets held for managing liquidity risk.

Group - 31 June, 2021	< 30	31 - 90	91 - 180	181 - 365	1-3 years	> 3	Total
	days	days	days	days	years	years	
Assets	N'000	N'000	N'000	N'000	N'000	N'000	N'000
Cash and cash equivalents	9,921,001	76,226,149	-	-	-	-	86,147,150
Bond	-	3,500,000	17,466,781	9,674,394	33,314	14,326,049	45,000,539
Treasury bills	-	-	365,493	5,701,802	-	-	6,067,295
Mutual funds	-		-	-	-	118,609,666	118,609,666
Quoted equities		-	-	-	-	3,413,980	3,413,980
Unquoted equities		-	-	-	-	16,143,290	16,143,290
Trade and other receivables 1.	-	-	2,979,392	4,118,939	-	23,387,336	30,485,667
Loans and receivables	-	-	-	-	5,792,684	75,392,111	81,184,794
Total	9,921,001	79,726,149	20,811,666	19,495,136	5,825,998	251,272,432	387,052,381
Liabilities							
Borrowings	-	-	1,000,818	16,081,762	-	56,510,484	73,593,064
Funds under management	5,893,215	8,555,138	12,345,142	89,562,836	-	173,422,735	289,779,065
Other Liabilities	126,971	-	7,594,938	_	-	-	7,721,909
Total	6,020,186	8,555,138	20,940,898	105,644,598	-	229,933,219	371,094,038
Assets	9,921,001	79,726,149	20,811,666	19,495,136	5,825,998	251,272,432	387,052,381
Liabilities	6,020,186	8,555,138	20,940,898	105,644,598	-	229,933,219	371,094,038
Liquidity gap	3,900,815	71,171,012	(129,232)	(86,149,462)	5,825,998	21,339,213	15,958,343

#### 1. Excludes WHT receivable and prepayment

Company – 30 Sept. 2021	< 30 days	31 - 90 days	91 - 180 days	181 - 365 days	1-3 years years	> 3 years	Total
Assets	N'000	N'000	N'000	N'000	N'000	N'000	N'000
Cash and cash equivalents	291,744	12,937,245	-	-	-	-	13,228,989
Bond	-	-	-	4,401,757	33,314	8,855,958	13,291,029
Mutual funds	-	-	-	-	-	2,126,746	2,126,746
Quoted equities	-	-	-	-	-	1,323,735	1,323,735
Trade and other receivables	-	-	1,129,455	2,937,756	-	23,387,336	27,454,548
Dividend receivable	-	-	-	-	-	-	-
Loans and receivables	-	-	-	-	-	24,154,274	24,154,274
Total	291,744	12,937,245	1,129,455	7,339,513	33,314	59,848,049	81,579,322
Liabilities							
Borrowings	-	-	1,000,818	16,081,762	-	54,981,880	72,064,461
Other liabilities	-	4,399,792	_	_	-	-	4,399,792
Total		4,399,792	1,000,818	16,081,762	-	54,981,880	76,464,252
Assets	291,744	12,937,245	1,129,455	7,339,513	33,314	59,848,049	81,579,322
Liabilities	-	4,399,792	1,000,818	16,081,762	-	54,981,880	76,464,252
Liquidity gap	291,744	8,537,454	128,638	(8,742,249)	33,314	4,866,169	5,115,069

Group – 31 December, 2020	< 30 days	31 - 90 days	91 - 180 days	181 - 365 days	1-3 years years	> 3 years	Total
Assets	N'000	N'000	N'000	N'000	N'000	N'000	N'000
Cash and cash equivalents	7,719,204	22,766,502	5,254,132	-	-	-	35,739,839
Bond	-	-	-	-	42,707,803	1,119,585	43,827,388
Treasury bills	-	-	(1,903,943)	2,924,716	-	-	1,020,773
Mutual funds	-	-	-	-	-	4,118,791	4,118,791
Quoted equities						5,454,884	5,454,884
Unquoted equities						12,286,484	12,286,484
Trade and other receivables	-	-	1,019,172	1,781,983	-	23,387,336	26,188,492
Loans and receivables	-	-	-	2,537,577	38,367,501	21,765,939	62,671,017
Total	7,719,204	22,766,502	4,369,361	7,244,276	81,075,304	68,133,019	191,307,667
Liabilities							
Borrowings	_	_	_	_	_	72,661,645	72,661,645
Funds under management	2,177,347	23,000,721	9,078,802	55,604,016	15,422,735	10,735,456	116,019,077
Other liabilities	2,627,769	5,055,538	-	-	-	-	7,683,308
Total	4,805,116	28,056,259	9,078,802	55,604,016	15,422,735	83,397,101	196,364,030
Assets	7,719,204	22,766,502	4,369,361	7,244,276	81,075,304	68,133,019	191,307,667
Liabilities	4,805,116	28,056,259	9,078,802	55,604,016	15,422,735	83,397,101	196,364,030
Liquidity gap	2,914,088	(5,289,757)	(4,709,441)	(48,359,740)	65,652,569	(15,264,082)	(5,056,364)

#### Company - 31 December, 2020

	< 30 days	31 - 90 days	91 - 180 days	181 - 365 days	1-3 years years	> 3 years	Total
Assets	N'000	N'000	N'000	N'000	N'000	N'000	N'000
Cash and cash equivalents	360,724	11,835,746	-	-	-	-	12,196,469
Bond	-	-	-	-	12,651,097	1,119,585	13,770,682
Treasury bills	-	-	-	-	-	-	-
Mutual funds	-	-	-	-	-	1,435,441	1,435,441
Quoted equities	-	-	-	-	-	2,015,040	2,015,040
Trade and other receivables	-	-	542,200	1,997,089	-	23,387,336	25,926,625
Dividend receivable	-	3,670,000	-	-	-	-	3,670,000
Loans and receivables	-	-	-	2,537,577	0	21,427,996	23,965,573
Total	360,724	15,505,746	542,200	4,534,665	12,651,097	49,385,398	82,979,830
Liabilities							
						48,537,103	40 527 102
Borrowings Other lightities	-	- 0.071.013	-	-	-	46,537,103	48,537,103
Other liabilities		2,261,913				40 527 102	2,261,913
Total	-	2,261,913		<u> </u>	-	48,537,103	50,799,016
Assets	360,724	15,505,746	542,200	4,534,665	12,651,097	49,385,398	82,979,830
Liabilities	-	2,261,913	-	-	-	48,537,103	50,799,016
Liquidity gap	360,724	13,243,832	542,200	4,534,665	12,651,097	848,295	32,180,813

#### Stress Testing

Liquidity stress tests are intended to ensure sufficient liquidity for the Group under adverse scenarios. Stress tests are considered in the formulation of the Group's funding plan and assessment of its liquidity position. Liquidity outflow assumptions are modelled across a range of time horizons and market and idiosyncratic stress.

Liquidity stress tests assume all of the Group's contractual obligations, as well as estimates of potential non-contractual and contingent outflows are met and also take into consideration varying levels of access to unsecured and secured funding markets.

#### Credit Ratings

The cost and availability of financing are influenced by the Group's credit ratings. Reductions in these ratings could have an adverse effect on the Group's access to liquidity sources, increase the cost of funds, trigger additional collateral or funding requirements and decrease the number of investors and counterparties willing to lend to the Group. Accordingly, the Group places due emphasis on maintaining and improving its credit rating.

Credit ratings are dependent on multiple factors including the sovereign rating, capital adequacy levels, quality of earnings, credit exposure, our risk management framework and funding diversification. The Group's F.I.RM committee ensures proper monitoring of these parameters and their possible impact on our credit rating as part of the Group's liquidity risk management and contingency planning considerations.

#### 3.6 Market Risk Management

Market risk is the exposure to an adverse change in the market value of portfolios and financial instruments caused by a change in their market prices

The Group's exposure to market risks is categorized as follows:

- · Market risk in trading activities: trading activities which may comprise market making, arbitrage and proprietary trading. These activities are primarily carried out within the Group's securities trading business
- · Interest rate risk on the balance sheet: this refers to risks inherent in the different re-pricing characteristics of balance sheet assets and liabilities. These may include re-pricing risk, basis risk, yield curve risk, and optionality risk.
- Equity investments on the balance sheet: this refers to risks resulting from price changes in listed and unlisted equity investments carried on the group's balance sheet. These investments are typically classified as fair value through other comprehensive income (FVTOCI).
- · Foreign currency risk: The Group may be exposed to foreign currency risk as a result of foreign-denominated cash exposures and accruals.

In managing market risks, the Group risk management function works in close partnership with the lines of business, including Treasury, to identify and monitor market risks throughout the Group. The Group's market risk management practices seek to control risk, facilitate efficient risk/return decisions, reduce volatility in operating performance, and provide transparency of the Group's market risk profile to executive management and the board of directors. This involves:

- Independent measurement, monitoring and control of business line and Group wide market risk in accordance to approved risk limits
- Qualitative risk assessments and stress tests

#### Risk Identification and Measurement

The risk management function articulates market risk management framework and specific business (line) risk frameworks that guide each line of business in the management of the market risks within its unit. The risk management function also responsible for independent oversight of each line of business to ensure that all material market risks are appropriately identified, measured, monitored and managed in accordance with framework guidelines approved.

The Group risk management function uses various metrics, both statistical and non-statistical, to measure and manage market risks including: value-at-risk; stop-loss triggers; stress tests; back-testing; and specific business unit portfolio and product controls.

Value-at-risk, a statistical risk measure, is used to measure the potential loss from adverse market moves under normal market conditions. Historical VaR simulation is used specifically for market risk under normal conditions. Where adopted historical VaR is be based un-weighted historical data for the previous 12 months, a holding period of one day and a 99% confidence level. Daily VaR estimates are converted to a ten-day holding period. Expected shortfall is quantified to counteract the limitations of VaR.

Stop-loss triggers are used to protect the profitability of trading desks, and refer to cumulative or daily trading losses that prompt a review or close-out of positions in trading portfolios.

Specific business unit portfolio and product controls are market risk controls applied to specific business units. These may include permissible instruments, concentration of exposures, gap limits, maximum tenor, stop loss triggers, price validation and balance sheet substantiation. In addition, only approved products that can be independently priced and properly processed are permitted to be traded.

In recognition of the unpredictability of markets, stress testing is adopted to provide an indication of the potential losses that could occur under extreme market conditions and where longer holding periods may be required to exit positions.

Stress tests carried out by the Group include individual market risk factor testing, combination of market risk factor testing, combination of market factors per trading desk and combinations of trading desks. The testing considers both historical market events and hypothetical forward-looking scenarios. A consistent stress-testing methodology is applied to trading and non-trading books. Stress scenarios are regularly updated to reflect changes in risk profile and economic events.

Interest rate risks in trading and non-trading portfolios are quantified using both earnings- and valuation-based measurement techniques. This is monitored at least on a monthly basis by the Group investment committee.

Interest rate sensitivity analysis as at 30 September, 2021			
Group	Value as at 2021	1% higher	1% lower
	N'000	N'000	N'000
Financial asset FVTOCI	39,373	39,767	38,979
	39,373	39,767	38,979
Company	Value as at 2021	1% higher	1% lower
	N'000	N'000	N'000
Financial asset FVTOCI	_	_	-
	-	-	-
Interest rate sensitivity analysis as at 31 December, 2020			
Group	Value as at 2020	1% higher	1% lower
	N'000	N'000	N'000
Financial asset FVTOCI	3,354,111	3,387,653	3,320,570
	3,354,111	3,387,653	3,320,570
Company	Value as at 2020 N'000	1% higher N'000	1% lower N'000
Financial asset FVTOCI	0	-	-
	0	0	0

Foreign currency risk exposure may arise as a result of foreign-denominated cash exposures, foreign-denominated accruals, and foreign-denominated debt. The finance/treasury function maintains oversight of aggregate foreign currency risk exposure, taking into account naturally offsetting risk positions and managing the Group's residual risk. In general, the Group's policy is not to ordinarily hold significant open FX exposures on the balance sheet. The risk management function conducts foreign currency sensitivity tests to monitor potential impact from rate movements in the FX markets. The table below shows the impact on the Group's and Company's profit before tax if foreign exchange rates on financial instruments held at amortised cost or at fair value had increased by 5 percent (5%), with all other variables held constant.

#### Foreign currency sensitivity analysis

	Group		Company	
	30 September 2021 =N=' 000	31 December 2020 =N=' 000	30 September 2021 =N=' 000	31 December 2020 =N=' 000
Assets	642,408	558,615	572,040	497,426
Liabilities	527,402	458,611	527,402	458,611
Impact on profit	115,006	100,005	44,638	38,816

The Group's market risk management process ensures disciplined risk-taking within a framework of well-defined risk appetite that enables the group to boost shareholders value while maintaining competitive advantage through effective utilization of risk capital.

#### 3.7 Equity risk

The Group holds investments in listed and unlisted securities. Listed equity securities (quoted on the Nigerian Stock Exchange) is exposed to movement based on the general movement of the all share index and movement in prices of specific securities held by the Group.

#### **Risk Monitoring and Control**

Market risk is controlled primarily through a series of limits set in the context of the market environment and business strategy. In setting limits, the Group takes into consideration factors such as market volatility, asset liquidity and accommodation of client business and management experience.

Limits may also be allocated within the lines of business, as well at portfolio level. Limits are established by risk management. Limits are reviewed regularly and updated as appropriate, with any changes approved by appropriate governance committees and risk management.

#### 3.7.1 Fair value estimation

#### a) Financial instruments measured at fair value

IFRS 7 requires disclosures for all financial instruments measured at fair value.

The table below analyses financial instruments carried at fair value, by valuation method.

The different levels have been defined as follows:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1)
- Inputs other than quoted prices included within level 1 that are observable for the asset or liabilities, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2).
- Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs (level 3).

Group 2021 Financial assets measured at fair value	Level 1 N'000	Level 2 N'000	Level 3 N'000	Total N'000
Bonds	39,373	-	-	39,373
Equity- quoted	3,413,980	-	-	3,413,980
Equity- unquoted	11,887,395	-	-	11,887,395
Mutual funds	128,609,666	-	-	128,609,666
	143,950,413	-	-	143,950,413
Company 2021	Level 1 N'000	Level 2 N'000	Level 3 N'000	Total N'000
Financial assets measured at fair value				
Equity- unquoted	1,480,912			1,480,912
Mutual funds	691,305	-	-	691,305
	2,172,217	-	-	2,172,217
Group 2020	Level 1	Level 2	Level 3	Total
Financial assets measured at fair value	N'000	N'000	N'000	N'000
Treasury bills	-	-	-	-
Bonds	2,495,179	-	-	2,495,179
Equity- quoted	5,454,884	-	-	5,454,884
Equity- unquoted	-	13,145,416	-	13,145,416
Mutual funds		4,118,791	-	4,118,791
	7,950,063	17,264,207	-	25,214,270
Company 2020 Financial assets measured at fair value	Level 1 N'000	Level 2 N'000	Level 3 N'000	Total N'000
Treasury bills	-	-	-	-
Mutual funds		2,849,986	-	2,849,986
	-	2,849,986	-	2,849,986

#### Financial instruments in level 1

The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry Company, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. The quoted market price used for financial assets held by the Company is the current bid price. These instruments are included in level 1. Instruments included in level 1 comprise primarily NSE equity investments, treasury bills and bonds classified as trading securities or financial asset through OCI.

#### Financial instruments in level 2

The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

Specific valuation techniques used to value financial instruments include:

- a) Quoted market prices or dealer quotes for similar instruments;
- b) The fair value of forward foreign exchange contracts is determined using forward exchange rates at the balance sheet date, with the resulting value discounted back to present value;
- c) Other techniques, such as discounted cash flow analysis, sales prices of comparable properties in close proximity, are used to determine fair value for the remaining financial instrument.

#### UNITED CAPITAL PLC

Unaudited Consolidated and Seperate Financial Statements Period Ended 30 June 2021

Reasonable Change in

## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS Financial Risk Management

#### Financial instruments in level 3

Inputs for the asset or liability in this fair value hierarchy are not based on observable market data (unobservable inputs). This level includes equity investments with significant unobservable components.

#### Description of valuation methodology and inputs:

The steps involved in estimating the fair value of the company's unquoted equity investments are as follows:

- Step 1: The most appropriate valuation methodology was selected to value each of the unquoted equity investment.
- Step 2: Comparative multiples were sourced from \$ & P Capital IQ based on available comparable companies in Sub-Saharan Africa and Emerging Asia and an average multiple was computed.
- Step 3: The enterprise value was derived by multiplying the average multiple to the relevant financial metric.
- Step 4: Equity value of the firm was derived by deducting the value of the debt of the company and adding the closing cash balance.
- Step 5: A lack of marketability discount of 14.9% was applied to the equity value.
- Step 6: The equity value was derived by multiplying the company's equity value by Roger Miller equity stake.
- Step 7: The latest transaction price was adopted to estimate the fair value of unquoted equity investment in Brozi Leisures Limited.

There was no transfer of securities between levels in 2021 (2020: nil).

Information about the fair value measurements using significant unobservable Inputs (Level 3) are given below:

#### 30 September 2021

Description	Fair value at 31 Sept. 2021		Unobservable input	Weighted average input	possible shift +/- (absolute value)	valuation +/- N'000
FSDH (Naira - million)	2,912,462	Methodology	DDM Justified P/E Justified P/BV	40% 20% 40%	1% 1% 1%	29,125 29,125 29,125
AFC ('USD - million)	7,868	EV/ EBITDA Methodology	DDM Justified P/E Justified P/BV	70% 25% 5%	1% 1% 1%	79 79 79

#### 31 December 2020

Description	Fair value at 31 Dec. 2020	Valuation technique	Unobservable input	Weighted average input	Reasonable possible shift +/- (absolute value)	Change in valuation +/- N'000
FCDU (National and History)	2,912,462	Methodology	DDM	40%	1%	29,125
FSDH (Naira - million)			Justified P/E	20%	1%	29,125
			Justified P/BV	40%	1%	29,125
		EV/ EBITDA				
AFC (UICD million)	7,868	Methodology	DDM	70%	1%	79
AFC ('USD - million)			Justified P/E	25%	1%	79
			Justified P/BV	5%	1%	79
Oakwood (Naira - million)		EV/ Sales	Latest transaction			
	405,000	Methodology	price	100%	1%	4,050

The change in valuation disclosed in the table shows the direction an increase or decrease in the respective input variables would have on the valuation result. For equity securities, increase in the EBITDA multiple would lead to an increase in estimated value. However, an increase in the discount for lack of marketability would lead to a decrease in value.

The valuation of Oakwood represents the share of expected cash flows from sales of Oakwood based on offers received from a willing buyer.

(b) Financial instruments not measured at fair value				
Group	At 30 Septer	mber 2021	At 31 Dece	mber 2020
	Carrying	Fair	Carrying	Fair
	value	value	value	value
Financial assets	N'000	N'000	N'000	N'000
Cash and bank balances	86,147,150	86,147,150	43,420,443	43,420,443
Financial asset at amortised cost	132,252,629	132,252,629	106,063,725	106,063,725
	218,399,779	218,399,779	149,484,168	149,484,168
Financial liabilities				
Trade and other payables	32,991,081	32,991,081	28,472,742	28,472,742
Managed funds	289,779,065	289,779,065	116,019,077	116,019,077
Borrowings	73,593,064	73,593,064	72,661,645	72,661,645
	396,363,210	396,363,210	217,153,465	217,153,465
C	A1 20 Camba	h 0001	At 31 Dece	b 0000
Company	At 30 Septer			
	Carrying	Fair	Carrying	Fair
Planta de la consta	value	value	value	value
Financial assets	N'000	N'000	N'000	N'000
Cash and bank balances	13,228,989	13,228,989	12,196,469	12,196,469
Financial asset at amortised cost	36,672,034	36,672,034	37,005,545	37,005,545
	49,901,023	49,901,023	49,202,014	49,202,014
Financial liabilities				
Trade and other payables	29,533,226	29,533,226	27,476,909	27,476,909
Borrowings	72,064,461	72,064,461	72,432,512	72,432,512
	101,597,686	101,597,686	99,909,421	99,909,421

The carrying values of all these assets and liabilities approximates their fair values.

Cash and bank balances have been designated as level 2 while loans and receivables as well as trade and other payables have been designated as level 3 within the fair value hierarchy.

Unaudited Consolidated and Seperate Financial Statements Period Ended 30 September 2021

# NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 30 September 2021

		Grou	p	Compa	ny
		30 September 2021 =N=' 000	30 September 2020 =N=' 000	30 September 2021 =N=' 000	30 September 2020 =N=' 000
4	Investment income				
	Interest from placements and bonds	673,594	1,485,926	524,873	563,105
	Income from loans (note 4a)	188,701	168,260	188,701	168,260
	Dividend income from securities investments	880,088	-	-	-
	Profit on disposal of investment	283,237	-	-	-
	Dividend income on instruments at FVTOCI	130,427	292,718	55,089	-
	Income from managed Funds (note 4b)	4,215,060 <b>6,291,105</b>	2,439,108 <b>4,386,011</b>	600,558 1,369,222	187,488 <b>918,853</b>
		6,271,103	4,366,011	1,367,222	710,033
	Investment income from items measured at amortised cost	5,164,924	3,905,806	1,150,826	731,365
	Investment income from items carried at fair value through OCI	960,297	480,205	218,396	187,488
		6,125,220	4,386,011	1,369,222	918,853
la.	Income from loans				
u.	Interest income	1,370,568	2,022,296	1,370,568	2,022,296
	Interest expense	(1,181,867)	(1,854,036)	(1,181,867)	(1,854,036
		188,701	168,260	188,701	168,260
lb.	Income from managed funds				
ю.	Interest income	14,568,837	4,885,463	1,985,607	1,120,476
	Interest expense	(10,461,475)	(2,446,356)	(1,385,049)	(932,988
	·	4,107,362	2,439,108	600,558	187,488
5	Face and commission income				
'	Fees and commssion income Financial advisory fees	862,442	622,788	862,442	622,788
	Other fees and commissions	3,908,186	1,626,271	-	-
		4,770,627	2,249,059	862,442	622,788
	Fess recognised at point in time	1,697,454	918,632	862,442	622,788
	Fess recognised over time	3,073,173	1,330,427	-	-
		4,770,627	2,249,059	862,442	622,788
					•
	Other fees and commission income include management fees from mutuon fees which are recognised at point in time the mandate is consumat value (NAV) at each point in time.  Net Trading Income.  Net trading income includes gains and losses arising both on the purchase and sale of financial instruments at FVTPL				ansaction sigr
	on fees which are recognised at point in time the mandate is consumat value (NAV) at each point in time.  Net Trading Income.  Net trading income includes gains and losses arising both on the	ed. Management fee	e accrues month	ly as a percentage c	ansaction sigr
	on fees which are recognised at point in time the mandate is consumat value (NAV) at each point in time.  Net Trading Income.  Net trading income includes gains and losses arising both on the purchase and sale of financial instruments at FVTPL  Other income	ed. Management fee	125,281	ly as a percentage of	ansaction sign of the net asse
	on fees which are recognised at point in time the mandate is consumat value (NAV) at each point in time.  Net Trading Income.  Net trading income includes gains and losses arising both on the purchase and sale of financial instruments at FVTPL  Other income  Exchange gains	ed. Management fee	125,281	ly as a percentage c	ansaction sign of the net asse - -
	on fees which are recognised at point in time the mandate is consumat value (NAV) at each point in time.  Net Trading Income.  Net trading income includes gains and losses arising both on the purchase and sale of financial instruments at FVTPL  Other income  Exchange gains  Dividend on instruments designated as FVTOCI	15,551	125,281	12,639	ansaction sign of the net asse
	on fees which are recognised at point in time the mandate is consumat value (NAV) at each point in time.  Net Trading Income.  Net trading income includes gains and losses arising both on the purchase and sale of financial instruments at FVTPL  Other income  Exchange gains	ed. Management fee	125,281	ly as a percentage of	ansaction sign of the net asso - - 8,986 8,842
	on fees which are recognised at point in time the mandate is consumat value (NAV) at each point in time.  Net Trading Income.  Net trading income includes gains and losses arising both on the purchase and sale of financial instruments at FVTPL  Other income  Exchange gains  Dividend on instruments designated as FVTOCI	15,551 - 1,139 246,458 - 247,597	125,281 	12,639	ansaction sign of the net asso - - 8,986 8,842 17,828
•	on fees which are recognised at point in time the mandate is consumat value (NAV) at each point in time.  Net Trading Income.  Net trading income includes gains and losses arising both on the purchase and sale of financial instruments at FVTPL  Other income  Exchange gains Dividend on instruments designated as FVTOCI Other income  Other income includes income realised from share of disposal of equity in	15,551 - 1,139 246,458 - 247,597	125,281 	12,639	ansaction sign of the net asset - - 8,986 8,842 17,828
•	on fees which are recognised at point in time the mandate is consumat value (NAV) at each point in time.  Net Trading Income.  Net trading income includes gains and losses arising both on the purchase and sale of financial instruments at FVTPL  Other income  Exchange gains  Dividend on instruments designated as FVTOCI  Other income  Other income includes income realised from share of disposal of equity in disposal of FVTOCI investments during the period.	15,551 - 1,139 246,458 - 247,597	125,281 	12,639	ansaction sign of the net asse  -  8,986 8,842 17,828  nere was no
,	on fees which are recognised at point in time the mandate is consumat value (NAV) at each point in time.  Net Trading Income.  Net trading income includes gains and losses arising both on the purchase and sale of financial instruments at FVTPL  Other income  Exchange gains  Dividend on instruments designated as FVTOCI  Other income  Other income includes income realised from share of disposal of equity in disposal of FVTOCI investments during the period.  Net loss from financial assets at fair valued through profit or loss	15,551 1,139 246,458 247,597 Investment arising not	125,281 12,963 295,857 308,820 from ordinary co	12,639  1,697  1,697  2  Durse of operation. The	ansaction sign of the net asset - - 8,986 8,842 17,828 nere was no
,	on fees which are recognised at point in time the mandate is consumat value (NAV) at each point in time.  Net Trading Income.  Net trading income includes gains and losses arising both on the purchase and sale of financial instruments at FVTPL  Other income  Exchange gains  Dividend on instruments designated as FVTOCI  Other income  Other income includes income realised from share of disposal of equity in disposal of FVTOCI investments during the period.  Net loss from financial assets at fair valued through profit or loss  Net (loss) on equity instruments designated as FVTPL	15,551 1,139 246,458 247,597 nivestment arising not	125,281 12,763 295,857 308,820 from ordinary co	12,639  1,697  1,697  Durse of operation. Tr	ansaction sign of the net asse  -  8,986 8,842 17,828 here was no
3	on fees which are recognised at point in time the mandate is consumat value (NAV) at each point in time.  Net Trading Income.  Net trading income includes gains and losses arising both on the purchase and sale of financial instruments at FVTPL  Other income  Exchange gains  Dividend on instruments designated as FVTOCI  Other income  Other income includes income realised from share of disposal of equity in disposal of FVTOCI investments during the period.  Net loss from financial assets at fair valued through profit or loss  Net (loss) on equity instruments designated as FVTPL  Net gain on reclassification of equity instruments from FVTOCI to FVTPL	15,551  1,139 246,458 247,597  nivestment arising not 4,402 4,402	125,281  - 12,963 295,857 308,820  from ordinary co	12,639  1,697  1,697  ourse of operation. Tr	ansaction sign of the net asse  -  8,986 8,842 17,828 here was no  (2,687 2,687
3	on fees which are recognised at point in time the mandate is consumat value (NAV) at each point in time.  Net Trading Income.  Net trading income includes gains and losses arising both on the purchase and sale of financial instruments at FVTPL  Other income  Exchange gains  Dividend on instruments designated as FVTOCI  Other income  Other income includes income realised from share of disposal of equity in disposal of FVTOCI investments during the period.  Net loss from financial assets at fair valued through profit or loss  Net (loss) on equity instruments designated as FVTPL  Net gain on reclassification of equity instruments from FVTOCI to FVTPL  Personnel expenses  Staff cost	15,551  1,139 246,458 247,597  nivestment arising not 4,402 4,402	125,281  125,281  12,963 295,857 308,820  from ordinary co	12,639  12,639  1,697  1,697  2  4,402  4,402  461,542	ansaction sign of the net asse  -  8,986 8,842 17,828  nere was no  (2,687 2,687 -  344,137
7	on fees which are recognised at point in time the mandate is consumat value (NAV) at each point in time.  Net Trading Income.  Net trading income includes gains and losses arising both on the purchase and sale of financial instruments at FVTPL  Other income  Exchange gains  Dividend on instruments designated as FVTOCI  Other income  Other income includes income realised from share of disposal of equity in disposal of FVTOCI investments during the period.  Net loss from financial assets at fair valued through profit or loss  Net (loss) on equity instruments designated as FVTPL  Net gain on reclassification of equity instruments from FVTOCI to FVTPL	15,551  1,139 246,458 247,597  nivestment arising not 4,402 4,402	125,281  - 12,963 295,857 308,820  from ordinary co	12,639  1,697  1,697  ourse of operation. Tr	ansaction sign of the net asse  -  8,986 8,842 17,828

101 111	e penou endeu 30 september 2021	Group		Company	
		30 September	30 September	30 September	30 September
		2021 =N=' 000	2020 =N=' 000	2021 =N=' 000	2020 =N=' 000
10	Other operating expenses				
	Other premises and equipment costs	59,823	60,473	445	267
	Auditors remuneration	26,529	31,829	8,023	10,125
	Professional fees	198,274	98,364	149,345	80,596
	Travel and accommodation	5,785	12,039	1,870	5,143
	Rent and rates	48,018	41,305	15,638	12,555
	AGM/Dividend processing expenses	541,906	75,323	-	75,323
	Donations	8,800	55,000	-	55,000
	Subscription	9,961	12,989	7,581	10,006
	Insurance	15,125	12,406	5,655	2,194
	Statutory expenses	2,321	-	· <u>-</u>	-
	General administrative expenses	941,426	870,910	214,246	10,684
	Advertisement and branding	189,424	26,759	1,628	-
	Share register fee	-	6,503	-	
	Directors fees and other allowances	2,960	0,500	_	_
	Printing and stationeries	1,410	2,719	609	209
		65,596		007	207
	Office running expenses		15,470	1 700	10/0
	Business entertainment	2,934	2,308	1,702	1,868
	Business development	-	792	-	792
	IT license and maintenance fee	545	420	545	420
	Training and conference	12,523	280	714	
		2,136,359	1,325,890	408,003	265,182
11 11.1	<b>Depreciation &amp; amortization</b> Depreciation of property and equipments	164,211	113,177	133,201	89,337
11.2	Amortization Amortization of intangible assets	12,999	10,583	11,484	9,068
	Amortization of right of use assets	53,011	35,126	53,011	35,126
	Amonization of right of use assets	66,009	45,708	64,494	44,194
12	Impairment writeback /(charge) for credit losses				
	Loss allowance on cash and cash	_	_	_	_
	write back on financial assets at amortised cost	_	(87,587)	_	(87,587)
	Loss allowance on financial assets at amortised cost	538,362	361,265	42,560	398,972
	Loss allowance on trade receivables	25,251	0	25,150	(0)
		563,613	273,678	67,710	311,385
13	Income tax expense				
	Recognised in the profit or loss				
	Income tax	915,566	536,031	144,750	65,118
	Education tax	140,856	82,466	22,269	10,018
	Information technology tax	70,428	41,233	11,135	5,009
	Police trust fund levy	70,420	-1,200	-	-
	Tolled has foliatory	1,126,851	659,730	178,154	80,145
	Deferred tax				
	Recognised in other comprehensive income	1,126,851	659,730	178,154	80,145
	Income tax recognised in other comprehensive income	_	_	_	_
	defered tax recognised in other comprehensive income	7,043	295	(13)	
	dolored taxtocognised in emol completions, of income	7,043	295	(13)	
	Rate reconciliation		-		
	Total tax as a percentage of profit before tax	13%	13%	13%	13%
	Information technology levy	1%	1%	1%	1%
	Education tax	1%	1%	1%	1%
	Police trust fund levy	0.5%	1%	1%	1%
	Income tax charge for the period as a percentage of profit before tax	15%	16%	16%	16%
	Tax relating to prior period	0%	0%	0%	0%
	Net tax charge	15%	16%	16%	16%
	Tax reduced/(increased) as a consequence of:	1370	10/0	10/0	1070
	Non-taxable interest	18%	16%	16%	15%
	Other non-taxable income	11%	9%	9%	10%
	Temporary difference not accounted for in deferred tax asset	-5%	-3%	-3%	-2%
	Other permanent differences		-3% -1%	-3% -1%	
	отна раннинали интегенсех	-2%	37%		-1%
		37%	3/%	37%	38%

101111	e penda endea oo sepiember 2021	Gro	auc	Com	pany
		30 September 2021 =N=' 000	30 September 2020 =N=' 000	30 September 2021 =N=' 000	30 September 2020 =N=' 000
14	Earnings per share  Basic earnings per share  Basic earnings attributable to shareholders (N'000)	5,965,246	3,463,582	935,309	420,764
	Number of ordinary shares in issue ('000)	6,000,000	6,000,000	6,000,000	6,000,000
	Basic earnings per share (kobo)	133	77	21	9
		Gro	oup	Com	pany
		30 September 2021 =N=' 000	31 December 2020 =N=' 000	30 September 2021 =N=' 000	31 December 2020 =N=' 000
15	Cash and cash equivalents				
	Cash and balances with banks Money market placements	9,959,601 76,226,149	7,719,204 35,739,839	291,744 12,937,245	360,724 11,835,746
	Money marker processions	86,185,750	43,459,043	13,228,989	12,196,469
	Impairment charge	(38,600)	(38,600)		
		86,147,150	43,420,443	13,228,989	12,196,469
	Current Non-Current	86,185,750	43,459,043	13,228,989	12,196,469
	Non-Current	86,185,750	43,459,043	13,228,989	12,196,469
15a	Impairment adjustments on Cash				
	At 1 January Arising during the period	38,600	38,600	=	=
	At 30 September	38,600	38,600		

"Cash and cash equivalents comprise balances with less than three months' maturity from the date of acquisitions, including cash in hand, deposits held at call with other banks and other short-term highly liquid investments with original maturities less than three months".

All bank balances and money market placements are assessed as stage 1 credit risk at each reporting date as they are held with reputable financial institutions and in most cases secured by way of Government securities. The identified ECL on cash and cash equivalent for the Company is considered immaterial and has not been recognised

		Group		Company		
16	Investment in financial assets	30 September 2021 =N=' 000	31 December 2020 =N=' 000	30 September 2021 =N=' 000	31 December 2020 =N=' 000	
	Financial assets measured at amortised cost - (note 16.1) Financial assets at Fair value through other comprehensive income - (note 16.2) Financial assets at Fair value through profit or loss - (note 16.3)	132,252,629 12,615,977 131,090,332	106,063,725 15,749,935 23,335,181	36,672,034 1,553,306 1,480,912	37,005,545 1,435,441 2,015,040	
		275,958,939	145,148,841	39,706,252	40,456,026	
	Current Non-Current	36,708,471 239,250,468 <b>275,958,939</b>	1,020,773 144,128,068 145,148,841	4,401,757 35,304,495 <b>39,706,252</b>	4,401,757 36,054,269 <b>40,456,026</b>	
16.1	Financial assets measured at amortized cost					
	Investment in long term placement Loans to customer Treasury bills Federal government bonds State government bonds	5,792,684 77,385,926 6,067,295 6,723,140 25,864,205	38,367,501 24,303,516 1,020,773 7,649,038 34,712,647	- 24,154,274 - - 11,925,326	23,965,573 - - 12,304,979	
	Corporate bonds  Loss allowance on financial assets at amortized costs (note 16.1a)	12,413,194 134,246,444 (1,993,815) 132,252,629	1,465,703 107,519,178 (1,455,453) 106,063,725	1,365,703 <b>37,445,303</b> (773,269) <b>36,672,034</b>	1,465,703 <b>37,736,255</b> (730,710) <b>37,005,545</b>	
16.1a	Loss allowance on financial assets at amortized costs At 1 January Charge during the year:	1,455,453	1,254,836	730,710	579,129	
	(Writeback)/allowance on loan to customers Loss allowance on other financial assets	538,362 1, <b>993,815</b>	(87,587) 361,265 <b>1,528,514</b>	42,560 <b>773,269</b>	(87,587) 398,972 <b>730,710</b>	

#### UNITED CAPITAL PLC

Unaudited Consolidated and Seperate Financial Statements FGN bonds measured at amortized cost are assessed to have low credit risk at each reporting date based on their respective exemption 30 to 100 to 10 the Group assumes that the credit risk on these financial instruments have not increased significantly since initial recognition as permitted by IFRS 9 and recognises 12 month ECL for these assets. There was additional impairment of N856.96m on financial assets and no writeback or impairments on loans to customers during the period ended 30 September 2021.

Unaudited Consolidated and Seperate Financial Statements
Period Ended 30 September 2021

## NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS For the period ended 30 September 2021

18

		Gro	Group		pany
		30 September 2021 =N=' 000	31 December 2020 =N=' 000	30 September 2021 =N=' 000	31 December 2020 =N=' 000
16.2	Financial assets measure at fair value through other comprehensive incom	ne (FVTOCI)			
	Treasury bills	-	-	-	-
	Bonds	39,373	3,354,111	-	-
	Equity- quoted	851,281	2,002,636	-	-
	Equity- unquoted	6,457,156	7,133,329	-	-
	Mutual funds	5,429,793	4,118,791	1,483,374	1,364,264
		12,777,604	16,608,867	1,483,374	1,364,264
	Fair value adjustments (16.2a)	(161,627)	(858,932)	69,931	71,177
		12,615,977	15,749,935	1,553,306	1,435,441

The Group has made an irrevocable election to classify certain unquoted equity investment at FVOCI. This election is used for equity investments that are not traded but are held for strategic or longer term investment purposes. The dividend income recognised on FVOCI equity instruments was N 35.4 million. (2019: N 786 million).

The Group has designated mutual funds, quoted and unquoted equity instruments at FVOCI. The ECL on FVTOCI debt instruments is not deemed material for adjustment.

16.2a	Changes in fair value reserve				
	At 1 January	(858,932)	(1,666,507)	71,177	53,791
	Arising during the period	697,305	807,575	(1,246)	17,386
	At 30 September	(161,627)	(858,932)	69,931	71,177
140	Figure 1 along the control of the last the control of the control				
16.3	Financial asset measured at fair Value Through Profit or Loss (FVTPL)  Quoted equity investment	2,562,699	3,473,414	897,182	1,435,712
	Mutua Funds	2,562,699 123,179,873	3,473,414 13,870,847	600,495	1,435,/12
	Equity- Unquoted	5,430,238	6,012,087	600,473	600,495
	Equity- unquoted	131,172,810	23,356,348	1,497,677	2,036,207
	Fair value adjustment (note 16.3a)	(82,477)	(21,167)	(16,765)	(21,167)
	Tall value adjustment (note 16.5a)	131,090,332	23,335,181	1,480,912	2,015,040
					<u> </u>
16.3a	Changes in fair value reserve				
	At 1 January	21,167	-	21,167	-
	Arising during the period	61,311	21,167	(4,402)	21,167
	At 30 September	82,477	21,167	16,765	21,167
		Gro	up	Comp	oany
		30 September	31 December	30 September	31 December
		2021	2020	2021	2020
17	Trade receivables & other receivables	=N=' 000	=N=' 000	=N=' 000	=N=' 000
				-11- 000	-14- 000
	Trade debtors	1,664,511	1,166,357	177,573	177,573
	Prepayments	22,096	127,124	177,573 182,704	177,573 47,198
	Prepayments Accrued income	22,096 2,655,821	127,124 1,168,504	177,573 182,704 1,764,288	177,573 47,198 1,151,882
	Prepayments	22,096 2,655,821 4,118,939	127,124 1,168,504 1,781,983	177,573 182,704 1,764,288 2,937,756	177,573 47,198 1,151,882 1,997,089
	Prepayments Accrued income Other receivables WHT Receivable	22,096 2,655,821 4,118,939 2,483,317	127,124 1,168,504 1,781,983 2,157,127	177,573 182,704 1,764,288 2,937,756 1,895,974	177,573 47,198 1,151,882 1,997,089 1,503,086
	Prepayments Accrued income Other receivables	22,096 2,655,821 4,118,939 2,483,317 23,387,336	127,124 1,168,504 1,781,983 2,157,127 23,387,336	177,573 182,704 1,764,288 2,937,756 1,895,974 23,387,336	177,573 47,198 1,151,882 1,997,089 1,503,086 23,387,336
	Prepayments Accrued income Other receivables WHT Receivable Deposit for investment	22,096 2,655,821 4,118,939 2,483,317 23,387,336 34,332,020	127,124 1,168,504 1,781,983 2,157,127 23,387,336 <b>29,788,431</b>	177,573 182,704 1,764,288 2,937,756 1,895,974 23,387,336 30,345,631	177,573 47,198 1,151,882 1,997,089 1,503,086 23,387,336 28,264,164
	Prepayments Accrued income Other receivables WHT Receivable	22,096 2,655,821 4,118,939 2,483,317 23,387,336 <b>34,332,020</b> (1,340,940)	127,124 1,168,504 1,781,983 2,157,127 23,387,336 <b>29,788,431</b> (1,315,688)	177,573 182,704 1,764,288 2,937,756 1,895,974 23,387,336 <b>30,345,631</b> (812,405)	177,573 47,198 1,151,882 1,997,089 1,503,086 23,387,336 28,264,164 (787,255)
	Prepayments Accrued income Other receivables WHT Receivable Deposit for investment	22,096 2,655,821 4,118,939 2,483,317 23,387,336 34,332,020	127,124 1,168,504 1,781,983 2,157,127 23,387,336 <b>29,788,431</b>	177,573 182,704 1,764,288 2,937,756 1,895,974 23,387,336 30,345,631	177,573 47,198 1,151,882 1,997,089 1,503,086 23,387,336 28,264,164
17 1	Prepayments Accrued income Other receivables WHT Receivable Deposit for investment Loss allowance on trade receivables (note 17.1)	22,096 2,655,821 4,118,939 2,483,317 23,387,336 <b>34,332,020</b> (1,340,940)	127,124 1,168,504 1,781,983 2,157,127 23,387,336 <b>29,788,431</b> (1,315,688)	177,573 182,704 1,764,288 2,937,756 1,895,974 23,387,336 <b>30,345,631</b> (812,405)	177,573 47,198 1,151,882 1,997,089 1,503,086 23,387,336 28,264,164 (787,255)
17.1	Prepayments Accrued income Other receivables WHT Receivable Deposit for investment Loss allowance on trade receivables (note 17.1)  Loss allowance on trade receivables	22,096 2,655,821 4,118,939 2,483,317 23,387,336 34,332,020 (1,340,940) 32,991,081	127,124 1,168,504 1,781,983 2,157,127 23,387,336 29,788,431 (1,315,688) 28,472,742	177,573 182,704 1,764,288 2,937,756 1,895,974 23,387,336 30,345,631 (812,405) 29,533,226	177,573 47,198 1,151,882 1,997,089 1,503,086 23,387,336 <b>28,264,164</b> (787,255) <b>27,476,909</b>
17.1	Prepayments Accrued income Other receivables WHT Receivable Deposit for investment Loss allowance on trade receivables (note 17.1)  Loss allowance on trade receivables At 1 January	22,096 2,655,821 4,118,939 2,483,317 23,387,336 34,332,020 (1,340,940) 32,991,081	127,124 1,168,504 1,781,983 2,157,127 23,387,336 29,788,431 (1,315,688) 28,472,742	177,573 182,704 1,764,288 2,937,756 1,895,974 23,387,336 30,345,631 (812,405) 29,533,226	177,573 47,198 1,151,882 1,997,089 1,503,086 23,387,336 28,264,164 (787,255) 27,476,909
17.1	Prepayments Accrued income Other receivables WHT Receivable Deposit for investment Loss allowance on trade receivables (note 17.1)  Loss allowance on trade receivables	22,096 2,655,821 4,118,939 2,483,317 23,387,336 34,332,020 (1,340,940) 32,991,081	127,124 1,168,504 1,781,983 2,157,127 23,387,336 29,788,431 (1,315,688) 28,472,742	177,573 182,704 1,764,288 2,937,756 1,895,974 23,387,336 30,345,631 (812,405) 29,533,226	177,573 47,198 1,151,882 1,997,089 1,503,086 23,387,336 <b>28,264,164</b> (787,255) <b>27,476,909</b>
17.1	Prepayments Accrued income Other receivables WHT Receivable Deposit for investment Loss allowance on trade receivables (note 17.1)  Loss allowance on trade receivables At 1 January Arising during the period	22,096 2,655,821 4,118,939 2,483,317 23,387,336 34,332,020 (1,340,940) 32,991,081	127,124 1,168,504 1,781,983 2,157,127 23,387,336 <b>29,788,431</b> (1,315,688) <b>28,472,742</b> 1,315,688 0	177,573 182,704 1,764,288 2,937,756 1,895,974 23,387,336 <b>30,345,631</b> (812,405) <b>29,533,226</b>	177,573 47,198 1,151,882 1,997,089 1,503,086 23,387,336 28,264,164 (787,255) 27,476,909
17.1	Prepayments Accrued income Other receivables WHT Receivable Deposit for investment Loss allowance on trade receivables (note 17.1)  Loss allowance on trade receivables At 1 January Arising during the period	22,096 2,655,821 4,118,939 2,483,317 23,387,336 34,332,020 (1,340,940) 32,991,081	127,124 1,168,504 1,781,983 2,157,127 23,387,336 <b>29,788,431</b> (1,315,688) <b>28,472,742</b> 1,315,688 0	177,573 182,704 1,764,288 2,937,756 1,895,974 23,387,336 <b>30,345,631</b> (812,405) <b>29,533,226</b>	177,573 47,198 1,151,882 1,997,089 1,503,086 23,387,336 28,264,164 (787,255) 27,476,909
17.1	Prepayments Accrued income Other receivables WHT Receivable Deposit for investment Loss allowance on trade receivables (note 17.1)  Loss allowance on trade receivables At 1 January Arising during the period At 30 September	22,096 2,655,821 4,118,939 2,483,317 23,387,336 34,332,020 (1,340,940) 32,991,081  1,315,688 25,251 1,340,940  7,099,258 25,891,823	127,124 1,168,504 1,781,983 2,157,127 23,387,336 29,788,431 (1,315,688) 28,472,742 1,315,688 0 1,315,688 2,801,155 25,671,587	177,573 182,704 1,764,288 2,937,756 1,895,974 23,387,336 30,345,631 (812,405) 29,533,226  787,255 25,150 812,405 4,068,139 25,465,087	177,573 47,198 1,151,882 1,997,089 1,503,086 23,387,336 28,264,164 (787,255) 27,476,909 787,255 (0) 787,255 2,539,288 24,937,620
17.1	Prepayments Accrued income Other receivables WHT Receivable Deposit for investment Loss allowance on trade receivables (note 17.1)  Loss allowance on trade receivables At 1 January Arising during the period At 30 September  Current	22,096 2,655,821 4,118,939 2,483,317 23,387,336 34,332,020 (1,340,940) 32,991,081  1,315,688 25,251 1,340,940  7,099,258	127,124 1,168,504 1,781,983 2,157,127 23,387,336 29,788,431 (1,315,688) 28,472,742 1,315,688 0 1,315,688	177,573 182,704 1,764,288 2,937,756 1,895,934 23,387,336 30,345,631 (812,405) 29,533,226 787,255 25,150 812,405	177,573 47,198 1,151,882 1,997,089 1,503,086 23,387,336 28,264,164 (787,255) 27,476,909 787,255 (0) 787,255

The Group applies the simplified approach and recognises lifetime ECL for trade receivables using a provision matrix. The provision matrix is based on the historical observed default rates, adjusted for forward looking estimates. At each reporting date, the historical observed default rates are updated. More information on ECL is disclosed in note 2.11b

Dividend receivable from Subsidiaries				
At 1 January	-	-	3,670,000	1,711,111
Arising during the period		-	(0)	3,670,000
Receipt during the period			(3,670,000)	(1,711,111)
				3,670,000
Current	-	-	-	3,670,000
Non-Current			<u> </u>	-
	-	-	•	3,670,000

Unaudited Consolidated and Seperate Financial Statements NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS Period Ended 30 September 2021 For the period ended 30 September 2021

19	Right of use assets	Group =N=' 000	Company =N=' 000
	<b>Cost</b> At 1 January 2021 Addition	354,375 -	354,375 -
	As at 30 September 2021	354,375	354,375
	<b>Depreciation</b> At 1 January 2021 Addition Disposal	70,681 53,011 	70,681 53,011 -
	As at 30 September 2021	123,691	123,691
	Carrying amounts As at 30 September 2021 At 31 December 2020	230,684 283,694	230,684 283,694
19.1	Right of use assets	Group =N=' 000	Company =N=' 000
	Cost At 1 January 2020 Addition At 31 December 2020	354,375 354,375	354,375 <b>354,375</b>
	Depreciation At 1 January 2020 Addition At 31 December 2020	70,681 <b>70,681</b>	- 70,681 <b>70,681</b>
	Carrying amounts At 31 December 2020 At 1 January 2020	283,694	283,694

Right of use asset relate to lease rentals on the head office occupied by the Group. The lease agreement covers a period of five (5) years.

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS and Separate Financial Statements For the period ended 30 September 2021

Period Ended 30 September 2021

20	Intangible assets	Group =N=' 000	Company =N=' 000
	Cost		
	At 1 January 2021	119,692	109,593
	Addition	36,900	36,900
	As at 30 September 2021	156,591	146,492
	Amortization		
	At 1 January 2021	77,677	70,561
	Addition	12,999	11,484
	As at 30 September 2021	90,675	82,044
	Carrying amounts		
	As at 30 September 2021	65,916	64,448
	At 31 December 2020	42,015	39,032
20.1	Intangible assets	Group =N=' 000	Company =N=' 000
	Cost		
	At 1 January 2020	107,511	97,412
	Addition	12,180	12,180
	At 31 December 2020	119,692	109,593
	Amortization		
	At 1 January 2020	61,721	58,645
	Addition	13,936	11,916
	At 31 December 2020	75,656	70,561
	Carrying amounts		
	At 31 December 2020	44,035	39,032
	At 31 December 2019	45,791	38,768

21	Investment in subsidiaries	Date of Investment	Holding	Value	Country
	United Capital Securities Limited	2006	100%	100,000	Nigeria
	United Capital Assets Management Limited	2013	100%	500,000	Nigeria
	United Capital Trustees Limited	2013	100%	300,000	Nigeria
	UC Plus	2019	100%	1,000	Ghana
				901,000	

#### 21.1 Other information on subsidiaries

- (i) United Capital Securities Limited is a dealing member of the Nigerian Stock Exchange (NSE) and registered by the Securities & Exchange Commission (SEC) as a Broker/Dealer. It is also a registered dealing member of NASD OTC Plc and FMDQ OTC Plc. This enables the Company to deal in over-the-counter Equity and Fixed Income Securities. The Company provides services such as securities dealing, receiving agents to new issues, stockbrokers to primary issues, designated adviser to SME's and equity portfolio management services.
- (ii) United Capital Assets Management Limited is registered and licensed by the Securities and Exchange Commission of Nigeria (SEC) to act as investment advisers, funds and portfolio managers.
- (iii) United Capital Trustees Limited is a leading provider of Trust services such as debenture trust, bond trusteeship to corporate and subsovereign issuers of public debt instruments and trustees to collective investment schemes.
- (iv) UC Plus is a consumer lending company established by United Capital Plc with the sole objective of enhancing financial inclusion and providing pay day loans to working class individuals and SMEs. UC Plus was licensed by the Lagos State Government in 2019 but yet to fully commence operations.

#### 21.2 Non-controlling interest of subsidiaries

The Group does not have any non-wholly owned subsidiaries that have material non-controlling interest.

#### 21.3 Significant restrictions

The Group does not have significant restrictions on its ability to access or use the assets and settle the liabilities of any member of the Group other than those resulting from the subsidiaries' supervisory frameworks. Disclosures on liquidity, capital adequacy and credit risk were disclosed in the enterprise risk management.

22	Investment in Associates	Date of				31 December
		Investment	Holding	Country	2021 =N=' 000	2020 =N=' 000
	Heirs Insurance Limited	2020	25%	Nigeria	2,500,000	2,500,000
	Heirs Life Assurance Limited	2020	25%	Nigeria	2,000,000	2,000,000
					4.500.000	4.500.000

#### 22.1 Other information on Associates

- (i) Heirs Insurance Limited was formerlly registered as a General Insurance Company by the Nigeria Insurance Commission (NAICOM) in September 2020. The Company is expected to fully commence operations in 2021. United Capital Plc currently own 25% stake in the Company.
- (ii) Heirs Life Assurance Limited was formerlly registered as a Life Assurance Company by the Nigeria Insurance Commission (NAICOM) in September 2020. The Company is expected to fully commence operations in 2021. United Capital Plc currently own 25% stake in the Company.

23	(i)	Property, plant and equipment Group	Leasehold Improvements =N=' 000	Furniture, fittings & equipment =N=' 000	Motor vehicles =N=' 000	Computer equipment =N=' 000	Total =N=' 000
		Cost					
		At 1 January 2021	258,059	122,013	684,035	214,339	1,278,445
		Additions	-	45,978	28,000	21,976	95,954
		Disposals		-	-	-	
		As at 30 September 2021	258,059	167,991	712,035	236,316	1,374,399
		Depreciation					
		At 1 January 2021	_	40,509	478,365	153,103	671,977
		Additions	40,708	31,428	75,637	16,438	164,211
		Disposals	=	525	(525)	=	(0)
		As at 30 September 2021	40,708	72,462	553,476	169,541	836,187
		Carrying amounts As at 30 September 2021	217,350	95,528	158,559	66,774	538,212
		At 31 December 2020	258,059	81,504	205,670	61,236	606,469
		Property, plant and equipment Company	Leasehold	Furniture, fittings	Motor	Computer	
		Cost	<b>Improvements</b>	& equipment	vehicles	equipment	Total
		At 1 January 2021	258,059	80,841	446,837	137,074	922,810
		Additions	-	45,978	20,000	20,265	86,243
		Disposals		-	-	-	
		As at 30 September 2021	258,059	126,819	466,837	157,340	1,009,053
		Depreciation					
		At 1 January 2021	40,645	16,314	293,943	84,450	435,353
		Additions	40,708	22,963	56,057	13,473	133,201
		Disposals		(220)	220	-	0
		As at 30 September 2021	81,354	39,057	350,220	97,923	568,554
		Carrying amounts					
		As at 30 September 2021	176,705	87,762	116,617	59,416	440,499
		At 31 December 2020	217,413	64,527	152,894	52,624	487,457

23.1	(i)	Property, plant and equipment Group	Leasehold Improvements =N=' 000	Furniture, fittings & Equipment =N=' 000	Motor vehicles =N=' 000	Computer Equipment =N=' 000	Total =N=' 000
		Cost					
		At 1 January 2020	-	109,979	622,530	192,897	925,406
		Additions	258,059	70,114	61,505	21,442	411,120
		Disposals	<u> </u>	(58,080)	-	-	(58,080)
		At 31 December 2020	258,059	122,013	684,035	214,339	1,278,445
		Depreciation					
		At 1 January 2020	-	78,563	355,428	134,297	568,287
		Additions	40,645	20,578	122,191	18,806	202,220
		Disposals		(57,887)	-	_	(57,887)
		At 31 December 2020	40,645	41,254	477,619	153,103	712,621
		Carrying amounts					
		At 31 December 2020	217,413	80,759	206,416	61,236	565,824
		At 31 December 2019	-	31,416	267,102	58,600	357,119

(ii)	Company	Leasehold Improvements	Furniture, fittings & Equipment	Motor vehicles	Computer Equipment	Total
	Cost		=N=' 000	=N=' 000	=N=' 000	=N=' 000
	At 1 January 2020	-	72,421	393,287	118,079	583,787
	Additions	258,059	55,129	53,550	18,995	385,733
	Disposals		(46,710)	-	-	(46,710)
	At 31 December 2020	258,059	80,841	446,837	137,074	922,810
	Depreciation					
	At 1 January 2020	-	46,897	196,998	70,509	314,404
	Additions	40,645	16,127	96,945	13,942	167,659
	Disposals		(46,710)	-	-	(46,710)
	At 31 December 2020	40,645	16,314	293,943	84,450	435,353
	Carrying amounts					
	At 31 December 2020	217,413	64,527	152,894	52,623	487,457
	At 31 December 2019	-	25,525	196,289	47,570	269,384

Unaudited Consolidated and Seperate Financial Statements Period Ended 30 September 2021

	Gro	υр	С	ompany
	30 September 2021	31 December 2020	30 September 2021	31 December 2020
Deferred tax - (Asset)	=N=' 000	=N=' 000	=N=' 000	=N=' 000
Deferred tax assets:				
– Deferred tax asset to be recovered after more than 12 months	314,736	448,775	-	134,039
Charge for the period	0	(134,039)		(134,039
	314,736	314,736		
The break down of deferred tax assets are as follows:				
Property and equipment	67,916	33,507	-	
Exchange difference	55,048	-	-	
Losses	83,094	222,085	-	
Provisions	108,678	4,593		
	314,736	260,184		
Deferred tax liabilities:				
- Deferred tax liability to be recovered after more than 12 months	126,974	1,250,018	113,701	186,906
(Writeback)/Charge for the period		(1,123,044)		(73,205
Total	126,974	126,974	113,701	113,70
The break down of deferred tax liabilities are as follows:				
Property and equipment	97,299	230,151	92,650	223,84
Exchange difference	71,868	421,891	24,161	119,48
Losses	(39,083)	-	-	
FVTOCI	(3,110)	-	(3,110)	
	126,974	652,042	113,701	343,32
Property and equipment Exchange difference Losses FVTOCI	1 January 2020 N'000 223,844 119,481 343,325	Recognised in P&L N'000 (131,194) (95,320) - (226,514)	Recognised in OCI N'000 - - - (3,110) (3,110)	31 December 202 N'00 92,650 24,16 - (3,110 113,70
Group - Deferred tax liabilities	1 January 2020	Recognised in P&L	Recognised in OCI	31 December 202
	N'000	N'000	N'000	N'00
Property and equipment	230,151	(132,852)	-	97,299 71,868
Exchange difference	421,891	(350,023)	-	
Losses FVTOCI		(39,083)	(3,110)	(39,08) (3,110)
111001	652,042	(521,958)	(3,110)	126,97
			Recognised	
Group - Deferred tax asset	1 January 2020	Recognised in P&L	in OCI	
	N'000	in P&L N'000	-	N'00
Property and equipment		in P&L N'000 34,410	in OCI	<b>N'00</b> 67,91
Property and equipment Exchange difference	<b>N'000</b> 33,507 -	in P&L N'000 34,410 55,048	in OCI	<b>N'00</b> 67,910 55,048
Property and equipment Exchange difference Losses	<b>N'000</b> 33,507 - 222,085	in P&L N'000 34,410 55,048 (138,991)	in OCI	<b>N'00</b> 67,910 55,040 83,094
Property and equipment Exchange difference	<b>N'000</b> 33,507 -	in P&L N'000 34,410 55,048	in OCI	31 December 202 N'00 67,916 55,048 83,094 108,678 314,736

Deferred tax assets are recognised to the extent that it is probable that future taxable income will be available against which the unused tax losses can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

The Group has not recognised deferred tax assets of about N3.6b arising from tax losses during the period under review as it considers the probability of recovering these losses to be low. This is because the tax exempt status of income realised on Nigerian government securities is one of the major drivers for the negative taxable profit within the Group, which is the largest contributor to the deferred tax asset, through tax losses, in the Group. The uncertainty surrounding the extension or termination of the tax exempt status at the end of 2021 has made management conclude that not all tax losses carried forward should be recorded as deferred tax assets.

Group

		GIG	Group		mpany
		30 September 2021	31 December 2020	30 September 2021	31 December 2020
25	Managed Funds	=N=' 000	=N=' 000	=N=' 000	=N=' 000
	Short term investments	234,283,725	69,710,519	-	-
	Trust funds	29,492,392	29,727,644	-	-
	Sinking Funds	23,550,600	13,840,778	-	-
	Payable on trust accounts	2,452,348	2,740,136	-	-
		289,779,065	116,019,077		<u> </u>
	Current	116,356,330	89,860,886	-	
	Non-Current	173,422,735	26,158,191	-	-
		289,779,065	116,019,077	-	<u> </u>

Sinking Funds are funds managed by Trustees on behalf of bond issuers. The funds are invested in fixed income instruments for liquidity purposes in order to meet bondholders obligations as they become due.

26 Borrowed funds  Borrowing from banks Issued debt - Bonds Commercial Papers	49,990,412	48,766,235	48,461,808	48,537,103
	8,521,708	9,018,131	8,521,708	9,018,130
	15,080,944	14,877,279	15,080,944	14,877,279
	73,593,064	<b>72,661,645</b>	<b>72,064,461</b>	<b>72,432,512</b>
Current Non-Current	15,179,485 58,413,579 <b>73,593,064</b>	- 48,766,235 <b>48,766,235</b>	15,179,485 56,884,975 <b>72,064,461</b>	48,537,103 <b>48,537,103</b>

**Borrowing from bank** - Loans from commercial bank represent different facilities with interest rates indexed to money market conditions for a period of ten (10) years maturing in 2030. The loans are collaterised by negative pledge.

**Issued debt (Bond)** - In 2020, the company successfully issued its 1st bond of series 1, N10b out of its N30b bond issuance programe. The debt is an unsecured, amortizing subordinated 5 year bond instrument. The Group has not had any defaulted in payment of principal and interest.

Commercial papers - In 2020, the Company issued series 1, 2 and 3 CPs. Series 1 and 2 CP matured in 20202 whiles series 3 matured in 2021 and was paid down during the period under review. we also issued a series 4 earlier in the year which has also been paid down during the period. The Company currently carries in its books Series 5, 6 and 7 CP with a face value of N19.72b with different maturity profiles.

		Gro	un	Comp	any
		30 September 2021	31 December 2020	30 September 2021	31 December 2020
27	Other liabilities	=N=' 000	=N=' 000	=N=' 000	=N=' 000
	Bank overdraft	1,741,645	3,804	1,741,645	-
	Creditors and accruals	1,242,204	1,633,739	729,932	85,831
	Customers deposit Other current liabilities	1,433,985 3,304,074	2,222,054 3,003,711	1,928,215	2,176,083
	Dividend payable	3,304,074	820,000	1,720,213	2,176,063
	Sividena payable	7,721,909	7,683,308	4,399,792	2,261,913
	Current	7,721,909	7,683,308	4,399,792	2,261,913
	Non-Current	7,721,909	7,683,308	4,399,792	2,261,913
28	Current tax liabilities				
	At 1 January	1,830,812	1,569,827	1,012,778	729,230
	Charge for the period	1,126,851	659,730	178,154	80,145
	Tax paid	(320,987)	(398,745)	(87,534)	203,403
	Closing Balance	2,636,676	1,830,812	1,103,398	1,012,778
29	The charge for income tax in these financial statements is based on the provisions of the Ca Education Tax Act. We also have tax charged on information technology levy and police to Share capital		Police trust fund Ad		
	share capital	2021	2020	2021	2020
	The share capital comprises:	=N=' 000	=N=' 000	=N=' 000	=N=' 000
(i)	Authorised -				
	6,000,000,000 Ordinary shares of N0.5 each	3,000,000	3,000,000	3,000,000	3,000,000
(ii)	Issued and fully paid - 6,000,000 Ordinary				
	shares of N0.5 each	3,000,000	3,000,000	3,000,000	3,000,000
30	Share Premium Share premium balance	683,611	683,611	683,611	683,611
		Cra		C	
		30 September 2021 =N=' 000	31 December 2020 =N=' 000	30 September 2021 =N=' 000	31 December 2020 =N=' 000
31	Retained earnings	-14- 000	-N- 000	-14- 000	-N- 000
	At 1 January	21,601,800	16,790,622	10,434,895	7,847,830
	Transfer from profit or loss account	5,965,246	7,811,178	935,309	5,587,065
	Dividend paid during the period	(4,200,000)	(3,000,000)	(4,200,000)	(3,000,000)
		23,367,046	21,601,800	7,170,204	10,434,895
32	Fair Value Reserves				
-	At 1 January  Arising during the period:	(858,932)	(888,097)	71,177	71,177
		001.740	(0.007.07.0		
	Fair valuation on items that will not be subsequently reclassified to profit or loss (Note 29.1) Fair valuation on items that will be subsequently reclassified to profit or loss (Note 29.2)	231,748	(2,297,266)	11.04()	-
	Fair valuation on items that will be subsequently reclassified to profit or loss (Note 29.2)	465,557 (161,627)	2,326,431 ( <b>858,932</b> )	(1,246) <b>69,931</b>	71,177
32.1	Fair valuation on items that will not be subsequently reclassified to profit or loss	(101/021/	(===,===)		,
32.1					
	Net fair value gain/(loss) on investments in quoted equity instruments measured at	021 740	(0.004.450)		
	FVTOCI  Net fair value gain/(loss) on investments in unquoted equity instruments measured at	231,748	(2,294,458)	-	-
	FVTOCI	_	(2,808)	_	-
		231,748	(2,297,266)	-	-
32.2	Fair valuation on items that may be subsequently reclassified to profit or loss	_	_		_
	Net fair value gain(loss) on investments in debt instruments measured at FVTOCI	-	2,323,623	-	_
	Net fair value gain/(loss) on investments in other financial instruments measured at		2,020,020		
	FVTOCI	465,557	2,808	(1,246)	
		465,557	2,326,431	(1,246)	

#### 33 Related parties

Parties are considered to be related if one party has the ability to control the other party or exercise influence over the other party in making financial and operational decisions, or one other party controls both. The definition includes subsidiaries, associates, joint ventures as well as key management personnel.

33.1	Identity of related parties	Relationship	%
	United Capital Asset Management Limited	Subsidiary	100
	United Capital Trustees Limited	Subsidiary	100
	United Capital Securities Limited	Subsidiary	100
	UC Plus	Subsidiary	100
	Heirs Insurance Limited	Associate	25
	Heirs Life Assurance Limited	Associate	25

#### 33.2 Key management personnel

Key management personnel constitutes those individuals who have the authority and the responsibility for planning, directing and controlling the activities of United Capital Plc, directly or indirectly, including any director (whether executive or non-executive). The individuals who comprise the key management personnel are the Board of Directors as well as certain key management and officers.

		Gro	oup	Company		
33.3	33.3 Other information on key management personnel		31 December 2020 =N='000	30 September 2021 =N='000	31 December 2020 =N='000	
	Emoluments:					
	Chairman	7,308	7,308	1,750	1,750	
	Other Directors	35,409	21,532	9,908	25,790	
		42,717	28,840	11,658	27,540	
	Fees	20,300	5,500	5,500	5,500	
	Other emoluments	22,417	23,340	6,158	22,040	
		42,717	28,840	11,658	27,540	
	The total number of Directors were:	9	7	9	7	
33.4	The number of persons employed (excluding directors)in the company during the period was as follows:	94	99	10	11	
33.5	The table below shows the number of employees of the company that earned over N1,000,000.00 in the period and which fell within the bands					
	stated below;	30 September	31 December	30 September	31 December	
		2021	2020	2021	2020	
	N2.000.000 - N5.999.999	57	59	4	4	
	N6,000,000 - N7,999,999	12	13	2	3	
	N8,000,000 - N9,999,999	10	10	2	ì	
	N10,000,000 and above	15	17	2	3	
		94	99	10	11	

#### 33.6 Transactions with related companies

The following are the transactions and balances arising from dealings with subsidiaries of United Capital Group during the period.

<u> </u>	Relationship	30 September 2021	31 December 2020
Account recievables			
United Capital Asset Management Limited		430,429	927,229
United Capital Trustees Limited		430,427	121,221
•		200 212	420 542
United Capital Securities Limited		208,213	439,543
UC Plus		463,265	250,228
		1,101,907	1,617,000
Account payable			
United Capital Trustees Limited		-	68,022
United Capital Asset Management Limited		2,500,000	2,676,052
		2,500,000	2,744,074
Interest expense			
United Capital Trustees Limited		33,566	151,793
United Capital Asset Management Limited		122,355	538,165
		155,921	689,958
Fee Income			
United Capital Asset Management Limited		_	_
ormod dapmar management Entitled			

#### 34 Principal subsidiaries

The financial statements of the Group include the operation of the following subsidiaries:

Company	Place of Incorporation	Primary Business Operation	% Held
United Capital Asset Management Limited	Nigeria	Portfolio Management	100%
United Capital Trustees Limited	Nigeria	Trusteeship	100%
United Capital Securities Limited UC Plus Advance	Nigeria Nigeria	Securities Trading Consumer Finance	100% 100%

#### 35 Events after reporting period

There are no material issues after the reporting period.

#### 36 Contingent liabilities

The Group had no contingent liabilities during the period and no provision was made in financial statements during the period under review.

#### 37 Capital/financial commitements

The directors are of the opinion that all known liabilities and committeents which are relevant in assessing the state of affairs of the Group have been taken into account in the preparation of the financial statements. There are no committeents for capital expenditure authorised by the Directors which has not been provided for in the financial statements as at 31 December 2020.

#### 38 Contraventions

The Group recorded no contraventions during the period under review and as such no fine was paid (2019: NIL)

#### 39 Securities Trading Policy

In compliance with Rule 17.15 Disclosure of Dealings in Issuers'Shares, Rulebook of the Exchange 2015 (Issuers Rule) United Capital Plc maintains a Security Trading Policy which guides Directors, Audit Committee memebers, employees and all individuals categorized as insiders as to their dealing in the Company's shares. The policy undergoes periodic reviews by the Board and is updated accordingly. The Company has made specific inquiries of all its Directors and other insiders and is not aware of any infringement of the policy during the period.

#### 40 Impact of COVID 19

Since early 2020, the Coronavirus disease (COVID-19) outbreak across China and beyond has caused significant disruption to the society, impacting the business operations, employees and customers. It is an evolving situation that the Group is monitoring closely, and any impact will depend on future developments. The Group is unable to reliably estimate the future impact of covid-19, however, we are constantly monitoring and adapting to the current realities. During the lockdown of the country due to the virus, the Group was able to minimize the impact on operations by triggering the Business Continuity Plan; part of which is working remotely as well as reaching out to customers through our online platforms (InvestNow) and as a result of this, transactions are being executed successfully.

As the pandemic begins to wean and administration of vaccine begins to receive acceptability, the economy is starting to open up and business as started seeing some traction, United Capital has continued to leverage on Technology to drive business performance to further improve on the record achieved in 2020.

Going into Q1 2021 there seemed to be a mixed outlook as the number of Covid cases continue to spike, consumer income continues to dwindle, speculations of another round of lockdown looming; on the other hand, confidence is growing on the back of the number of vaccines that are been subjected to clinical test with the hope that the globe will find a response to the covid virus. We however saw improved performance in our number in Q1.

The story in Q2 has been an improvement over Q1 performance as we begin to open our business more to physical engagements whilst we continued to leverage on Technology to reach our clients who have become a lot more comfortable with our InvestNow platform.

As a Group, we continue to remain nimble and focused as we tapped into the opportunities this pandemic presented whilst we increased our risk management focus to ensure we are not significantly impacted by all the hazards that Covid-19 still presents in 2021.

#### Free Floating Compliance Report

#### (A) Free Float Computation - Shareholding Pattern

Hypothetical Case on Free Float Computation

Company Name: Board Listed:

Year End: Reporting Period:

Share Price at end of reporting period: Shareholding Structure/Free Float Status

UNITED CAPITAL PLC

31-Dec Half Year Ended 30 June 2021 N6.20 (2020: N2.55)

Description	30-Jun-2	30-Jun-20		
	units	Percentage	Unit	Percentage
Issued Share Capital	6,000,000,000	100%	6,000,000,000	100%
Substantial Shareholdings (5% and above)				
WEST COAST EQUITY LIMITED	1,560,000,000	26%	1,560,000,000	26%
Total Substantial Shareholdings	1,560,000,000	26%	1,560,000,000	26%
Directors' Shareholdings (direct and indirect), excluding				
directors with substantial interests				
Mr. Chika Mordi (Direct)	12,363	0.00%	12,363	0.00%
Adim Jibunoh			-	-
Emmanuel Nnorom (Indirect-Representing Vine Foods Ltd)	29,443,336	0.49%	22,056,460	0.37%
Sonny Iroche				-
Stephen Nwadiuko (Direct)	427,600	0.01%	427,600	0.01%
Peter Ashade (Direct)	10,000,000	0.17%	215,456	0.00%
Sunny Anene (Direct)	6,000,000	0.10%	1,084,426	0.02%
Titus Oladipupo Fatokun			=	-
Hajiya Sutura Aisha Bello			=	-
Total Directors' Shareholdings	45,883,299	0.76%	23,793,305	0.40%
Other Influential Shareholdings				
SOUTH SAHARA PROPERTY LIMITED	266,783,636	4.45%	266,783,636	4.45%
POSHVILLE INVESTMENTS LIMITED	164,228,949	2.74%	164,228,949	2.74%
STH LIMITED	161,585,363	2.69%	161,585,363	2.69%
OCEAN DATE LTD	146,453,238	2.44%	146,453,238	2.44%
Total Other Influential Shareholdings	739,051,186	12.32%	739,051,186	12.32%
Free Float in Units and Percentage	3,655,065,515	60.92%	3,677,155,509	61.29%
Free Float in Value	N 22,661,406,193.00		N 9,376,746,547.95	

#### (B) Declaration:

United Capital Plc with a free float percentage of 60.92% as at 30 June 2021, is compliant with The Exchange's free float requirements for companies listed on the Main Board.

Unaudited Consolidated and Seperate Financial Statements
Period Ended 30 September 2021

#### VALUE ADDED STATEMENT For the period ended 30 September 2021

	Group Company			ıy				
	2021		2020	_	2021		2020	_
	=N=' 000	%	=N=' 000	%	=N=' 000	%	=N=' 000	%
Gross earnings	11,329,284		7,069,171		2,250,402		1,559,469	
Operating expenses	(2,136,359)		(1,325,890)	_	(408,003)		(265,182)	=
VALUE ADDED	9,192,924	100%	5,743,281	100%	1,842,399	100%	1,294,287	100%
Applied as follows:								
To pay employees:								
Salaries and other benefits	1,306,994	14%	1,186,744	21%	463,530	25%	348,462	27%
To pay Government:								
Taxes	1,126,851	12%	659,730	11%	178,154	10%	80,145	6%
Retained for future replacement of assets and expansion of business:								
- Deferred tax	_	0%	-	0%	-	0%	_	0%
- Depreciation	164,211	2%	113,839	2%	133,201	7%	89,337	7%
- Amortization	66,009	1%	45,708	0.8%	64,494	4%	44,194	3.4%
- Impairment loss	563,613	6%	273,678	5%	67,710	4%	311,385	24%
- Profit for the period	5,965,246	65%	3,463,582	60%	935,309	51%	420,764	33%
	9,192,924	100%	5,743,281	100%	1,842,399	100%	1,294,287	100%

Value added represents the additional wealth which the company has been able to create on its own and employees' efforts. The statement shows the allocation of that wealth between the employees, government and that retained by the company for the future creation of more wealth.